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# FINANCIAL TIMES

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60 YEARS OF  
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## NEWS SUMMARY

### GENERAL

### Warning Gold up on Trident \$17; submarine Equities rally

The Reagan Administration has strongly attacked the U.S. Trident missile-carrying submarine programme.

Naval Secretary John Lehman has suggested that if problems continue at private shipyards, the Government might have to go directly to the shipbuilding business.

He also warned that alternatives to the Trident might have to be examined. Back Page

#### Envoy named

Sir Peter Hayman, 66, former High Commissioner in Canada, was officially named in the Commons by Tory MP Geoffrey Dickens as the diplomat mentioned in last week's Old Bailey paedophile trial. Steel protests. Page 10

#### Biggs missing

Escaped train robber Ronald Biggs is missing from his Brazil home and police think he may have been kidnapped.

#### Arms deal talks

Talks at Downing Street between Mrs. Thatcher and visiting Nigerian President Shagari are believed to have included a possible big arms deal.

#### S. African raids

South African troops attacked a SWAPO black nationalist base deep in Angola. Mozambique claimed two South African soldiers were killed in a separate raid in that country. Page 3

#### Barclays "shadow"

The UK anti-apartheid movement has published a "shadow" annual report on aspects of Barclays Bank's South African operations.

#### Harrogate siege

A gunman with a woman prisoner was holding police at bay in a siege at Harrogate last night.

#### Report on police

A Home Office report rejects the idea of forming a team of detectives to investigate allegations of serious assault by police. Page 8

#### Fears for men

Hope was fading last night for six Scottish fishermen missing in the Pentland Firth.

#### Hunger strikers

Two more men in Ulster's Maze Prison will join the hunger strike of lava flowing from Mount Etna, Sicily.

#### Shotton success

A consortium of seven redundant Shotton steelworkers won a bid for the independent local radio franchise at Wrexham and Deeside. Men and Matters, Page 20

#### Toast to life

Jacqueline Rosser, 32, the strong woman who on Tuesday was found to be alive after being certified dead from a drug overdose, was sitting up in bed eating toast yesterday.

#### Briefly...

European Soccer Cup second leg quarter-final: Liverpool 1, CSKA Sofia 0. (Liverpool win 6-1 on aggregate).

Portugal expelled the Cuban Ambassador in a worsening diplomatic row.

Pakistan's President Zia welcomed home 95 hijack hostages.

#### CHIEF PRICE CHANGES YESTERDAY

(Prices in pounds unless otherwise indicated)

RISES	
Reas. 13/pc 2004-08 £100 + 1	
Amal. Dis. Products 59 + 5	
Bestobell 338 + 19	
Crouch (D) 203 + 18	
Dowty 267 + 8	
Elect. & Ind. Sects. 96 + 4	
Fisons 152 + 10	
Granada A. 224 + 8	
GKN 136 + 5	
HAT Group 67 + 5	
Hewitt (G) (Ptn) 65 + 7	
Invergordon 176 + 7	
Land Securities 414 + 12	
MDW. 98 + 11	
MEPC 238 + 7	
McKay (Hugh) 38 + 7	
Marchwin 104 + 8	
Martin (R. P.) 165 + 17	
Pearl Assurance 442 + 12	
Prudential 256 + 9	
Bejam 115 + 5	
Lucas Inds. 170 - 6	
Pearson (S) 183 - 11	
Royal BK. Scotland 130 - 8	
FALLS	
Euro. Optics 22	
Euromarkets 26	

## ENGINEERING GROUP REPORTS £1.2M PRE-TAX LOSS FOR 1980

### GKN plunges from profit

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

GKN, the largest engineering group in the UK, has revealed the full horror of the effects of the recession with its report yesterday of a £1.2m pre-tax loss for 1980 against a profit of £125m the previous year.

The company, which is reducing its final dividend, emphasised yesterday that it is not expecting any upward trend in the current year although there are some hopeful signs that the rapid decline in the UK market may be slowing down.

On the Stock Exchange yesterday GKN's shares finished up 5p at 136p after being down to 136p during the day.

The worst of the recession hit GKN in the second half of 1980, predominantly in the steel and automotive components activities in the UK.

After making a profit of £36.2m before tax in the first

six months, GKN dived into a loss of £37.4m in the second half, after charging £23.8m in the half in respect of redundancies.

**SURPLUS (DEFICIT) ON TRADING BY GEOGRAPHICAL AREA**

	1980 (£m)	1979 (£m)
United Kingdom	(18)	83
Rest of Europe	39	45
Rest of the World	16	10
<b>Total</b>	<b>37</b>	<b>138</b>

more seriously affected than steel and mechanical engineering serving the automotive and construction industries, which are by far the most important markets for GKN. We cannot create markets, we can only try to find them."

It is a measure of the rapid deterioration witnessed in the UK over the past six months that GKN had to revise substantially its prediction on redundancies, closures and associated costs made at the interim in September.

At that time it was forecasting that job-losses in the UK would be 10,000 in 1980, for which £20m provision would be made.

Since then, however, the figure for the 15 months to March 1981 has swollen to a total of 18,700, although this

will not be put into effect for another few months.

Total GKN employment in the UK will then be 50,415 and

**Details Page 22**  
**Dickinson Robinson profits plunge, Page 23**  
**Lex, Back Page**

at this level it is probable that the major manpower reductions will have been completed.

The cost of providing for these redundancies and closures has risen to nearly £50m, of which £26m has been charged above the line in respect of continuing activities and the ordinary item totalling nearly £50m taken below the line.

GKN has not confirmed the fears of many investors that it would pass the final dividend.

### Earnings growth rate halved

By John Elliott, Industrial Editor

THE

Confederation of British Industry last night stopped short of launching a frontal attack on the Government's Budget strategy. Instead it is to mount a detailed campaign for £1bn cuts this year in the public sector's revenue expenditure.

This was decided by the CBI's council, which tacitly accepted yesterday that it could not openly try to undermine a Conservative Government in the same way that it has Labour administrations in the past.

Its public protest about the Budget is therefore being restrained and it is not planning to repeat tactics it used against the last Labour Government when it encouraged MPs to fight detailed clauses in the Finance Bill.

The CBI supports, and continues to support, the priorities of the Government in tackling inflation. On the platform at the council meeting we sought to steer the debate not into a general moan but to start a dialogue with the Government about cutting public expenditure," Sir Raymond Pennock, CBI president, said.

The council willingly followed this cautious lead, despite initial fury among industrialists last week at the Budget's lack of action on items such as the National Insurance surcharge.

Friday night's meeting in Downing Street between the Prime Minister and CBI leaders

Continued on Back Page

Lombard, Page 18

THE RISES in manufacturing industry are averaging 8 to 9 per cent and the rate of earnings growth in the whole economy is less than half that of the last wage round.

These statistics, published by the Confederation of British Industry yesterday, show that two-thirds of the settlements notified in February were in single figures. The average pay rise last July was more than 16 per cent.

The CBI says that rises in the private service sector, including retailing, banking, insurance and the leisure sector, are "slightly higher" than in manufacturing but have declined in recent weeks.

Department of Employment figures, also published yesterday, indicate a marked slowdown in the current pay round. Average earnings are estimated to have risen at an underlying rate of 0.3 per cent a month since September, compared with 1.7 per cent a month in the first half of 1980.

The underlying 12-month rate of increase was 17½ per cent in January, compared with 18½ per cent in December and a peak of 21½ per cent last summer. The underlying rate of growth of earnings in manufacturing is now about 13½ per cent.

The drop in the underlying rate since last summer has mainly been because of the impact of the lower pay rises of

the current wage round. This in turn has reflected the pressures of the recession and the squeeze on profit margins.

The direct cyclical impact of the recession has been less significant in the last couple of months. In January, the rise in hours lost through short-time working was largely offset by a rise in overtime.

The earnings index, covering 21m employees in the whole economy, rose by 18.8 per cent in the year to January to 195.2 (January 1976 = 100, seasonally adjusted). This compares with a 19.5 per cent rate in December.

He said that these indicators were consistent with the view that output has stopped falling some time around the present, and a gentle recovery may take place in the second half of this year.

Large organisations have been asked by the Inland Revenue to make tax payments through the banks, instead of

### EEC summit faces fish clash

BY JOHN WYLES IN BRUSSELS AND ROGER BOYES IN BONN

THE European summit meeting at Maastricht in the Netherlands next Monday looks set to be among the most unruly and acrimonious of recent years.

Diplomats in Brussels are bracing themselves for a testy exchange between Chancellor Helmut Schmidt of West Germany and Mrs. Margaret Thatcher, the Prime Minister, over the failure so far to resolve the dispute over a Common Fisheries Policy.

British officials believe that the intransigence of the French is the root cause of the row. The UK veto on the EEC-Canada pact is seen as a tactic to force Bonn to put pressure on France.

However, a private meeting between Chancellor Schmidt and President Valery Giscard d'Estaing of France outside Strasbourg at the weekend evidently brought no progress.

The West German Cabinet discussed the fish question again yesterday, and again sharply rebuked Britain. "We cannot accept that other European countries should settle individual problems at the expense of the European Community," a senior West German Government official said yesterday.

Britain was going back on a "concrete commitment" to make progress on fisheries, a commitment made in connection with the agreement last year to reduce Britain's contribution to the EEC budget.

Commenting on the outlook for the economy in evidence to the Treasury and Civil Service Committee of the Commons, Mr. Huw Evans, a Treasury under-secretary in charge of economic forecasting, highlighted the official cyclical indicators which look ahead to turning points in the economy.

Mr. Evans pointed out that the longer leading index, looking ahead an average of 12 months, had been rising for more than a year while the shorter leading index had been turning up for several months and the coincident index had flattened out in the last couple of months.

He said that these indicators were consistent with the view that output has stopped falling some time around the present, and a gentle recovery may take place in the second half of this year.

The difference between the published figures and the estimated underlying rate of increase is largely because of the scope for economic recovery.

Mr. Evans explained that the main reason the Treasury expected an upturn was that the level of stocks would not continue falling after a drop of £4bn during the recession up to the middle of this year.

Continued on Back Page

Recession forecast to bottom, Page 8

making them directly as normal to Revenue computers at Comberould in Scotland and Shipley in Yorkshire which have been halted by civil service strikes.

The Revenue's other attempt to circumvent the strikes will

Continued on Back Page

### Dollar falls sharply; £ rises

BY DAVID LASCELLES AND DAVID MARCH

THE DOLLAR fell sharply on currency markets yesterday as U.S. interest rates declined further this week's signs of weakness in the U.S. economy. Sterling rose 3.65 cents to close in London at \$2.2795, the highest for a month.

The fresh easing of the U.S. monetary squeeze appeared to come with the blessing of the Federal Reserve. In New York it allowed the key federal funds short-term interest rate to fall to the 12 to 13 per cent range, from 14 per cent.

Gold reacted to the sliding dollar and falling U.S. interest rates by climbing \$17.66m last year, against £3.55m profit previously. No dividend is being recommended.

Page 27; Lex, Back Page

Thomas Tilling Group reported a surplus before tax of £70.7m for 1980 (£81.1m) after a second half downturn.

Sterling's firmness against the dollar was reflected in a

rise in its trade-weighted index, calculated by the Bank of England at 100.2 compared with 99.9 on Tuesday.

In London three-month Eurodollar rates fell sharply from 13½ per cent from 14½ per cent. Tuesday's news of declining U.S. industrial output and housing construction spurred expectations that

## EUROPEAN NEWS

## OVERSEAS NEWS

## Bonn looks for new ways to help Poland

BY ROGER BOYES IN BONN

WESTERN EFFORTS to ease Poland's severe hard currency indebtedness will be in the centre of a visit to Warsaw today by Herr Hans-Dietrich Genscher, the West German Foreign Minister. Herr Genscher is the first high-level Western visitor since his British counterpart, Lord Carrington, five months ago.

West Germany is the most exposed of all Western lenders to Poland. According to the latest Foreign Ministry figures, it accounts for 30 per cent of the total \$23bn of Polish debts.

Although the Polish leadership will unquestionably expect further commitments from Bonn—or at least efforts to speed up promised European food aid—it is not clear that Herr Genscher can offer very much.

Officials said yesterday that Bonn would extend its current credit guarantee ceiling by DM 150m (£32m), most of which will cover imports of semi-finished goods from West Germany and about DM 20m of which will cover food imports.

As bridging measures, Bonn over the past few months has also given Warsaw some DM 220m in untied financial

## Warsaw prepares to raise food prices

THE Polish Government is preparing to take the politically sensitive step of raising meat and milk prices, according to Mr. Jan Zaleski, the Food Minister. The announcement in a newspaper interview yesterday comes as the authorities are about to ration meat from April 1, writes Christopher Bobinski.

Meat price rises have produced working-class revolts in the past and the authorities promised last July that there would be no further increase until this August. However, the authorities are

widely expected to compensate workers for the increase—a matter made simpler by the introduction of rationing, which will fix animal consumption at 65 kilos per head.

In Bydgoszcz, about 100 farmers occupying the local Peasant Party headquarters have settled in for a long stay in support of demands that the authorities recognise their rights to a trade union.

Timber industry workers who belong to Solidarnosc, the independent union, are threatening a strike tomorrow in protest against alleged official failure to implement

willing to find fresh money for Poland.

One line of thought being pursued by Bonn, and likely to be raised in Warsaw during Herr Genscher's talks today and tomorrow, is to devise a special credit guarantee ruling for Poland and thus instill new confidence in the banks. This, say officials, would have to be arranged in an international framework with other major Western creditors.

Meanwhile the 100,000-strong Democratic Party, which has a small representation in Parliament, re-elected only three of its 100 national leadership at its congress yesterday. This could preface a livelier role in Parliament.

• Warsaw Pact exercises began yesterday in Poland, the Soviet Union, East Germany and Czechoslovakia. The tank command exercises, of the kind that preceded the Soviet invasion of Czechoslovakia in 1968, are having small effect on political developments in Poland.

Timber industry workers who belong to Solidarnosc, the independent union, are threatening a strike tomorrow in protest against alleged official failure to implement

## Soviet output falls short

By David Satter in Moscow

The Soviet economy is having one of its worst winters for years, according to figures published in the weekly, *Ekonomicheksaya Gazeta*. Industrial production in January and February was 2.6 per cent above the same period of last year, far short of the 4.1 per cent annual target.

Statistics released by the Government yesterday show that Bonn still guarantees a relatively small portion of its trade with Poland, although it is that country's largest Western trading partner. West Germany guarantees some 16 per cent of its trade with Poland, compared to 63 per cent in France, 76 per cent in Austria and 27 per cent in Britain.

In absolute terms, because of West Germany's high trade volume, Bonn is still ahead of these other countries. None the less, the percentage figures show that Bonn could well use this option to boost banking interest in Poland.

## ISRAEL'S ELECTIONS

## Likud hopes spending spree will win votes

BY DAVID LENNON IN JERUSALEM

THE TERM economic warfare has taken on a new meaning in Israel as the election campaign heats up. The Likud government has slashed prices and taxes in a pre-election drive which has clearly caught the opposition Labour party on the wrong foot.

In place of attempts to cut government spending and curtail private consumption he has opted for a policy that is popularly referred to as the "end of season sale." This has involved limited-period reductions in taxation on colour television sets, small cars and other consumer durables, increased subsidies to slow the rise in the prices of basic foodstuffs and petrol, cuts in personal taxation, an artificial baiting of the economy.

Adding to the disarray in the Labour camp is the inability to find a suitable candidate for the post of Finance Minister if it wins the elections. The continuing jockeying for position within the party has left it without an effective voice to counter the government's latest moves.

The combination of these two may account for the recent recovery in popularity of the ruling Likud block in the opinion polls. The latest polls show a five per cent swing from Labour to Likud, which still leaves Labour well ahead, but much further from winning an absolute parliamentary majority on June 30 than predicted by earlier samplings.

The indications are that the public is pleased by the decision of the Government's new Finance Minister, Mr. Yoram Aridor, to abandon good house-

## Scientists question French N-project

By Terry Dodsworth in Paris

A GROUP of French anti-nuclear scientists and economists has come out with a strong attack on the country's fast-reactor programme, criticising the project for its inherent dangers and limited economic value.

The report, produced by a committee of dooms who want the fast-breeder project abandoned, comes only two years before the prototype Super-Phenix reactor is due to start up. The French Atomic Energy Commission is pushing forward with this programme, designed to replace the present generation of pressurised water reactors, on the grounds of lower generating costs and savings in energy.

Although the report has not attracted much comment in France, where the anti-nuclear movement has died down in recent years, it amounts to a detailed challenge to the assumptions underlying the development of the fast breeder.

On the safety side, the group questions both the precautions taken in the use of the sodium coolant in the fast-breeder, along with the risk of earthquakes in the area where the Super-Phenix is being built.

The accuracy of the financing figures given for the programme are also questioned in the report. It claims that the small 250 MW Phenix prototype, which came into service in 1973, cost much more than the official FF 1bn (£90m), while Super-Phenix will overshoot its FF 7.5bn (£680m) planned cost by 2.5bn (£227m).

Moreover, the cost of electricity produced from future fast-breeders will be only fractionally lower than from traditional nuclear stations, the report argues.

• Output down by 7% The extent of France's industrial slowdown was starkly underlined yesterday by figures showing a 7 per cent decline in output in January, bringing the official index down to its lowest level for three and a half years.

## France fails to budge EEC on grain ban

By LARRY KLINGER IN BRUSSELS

FRANCE failed yesterday in its renewed efforts to persuade the European Community to relax its support for the U.S. grain embargo against the Soviet Union.

The EEC Foreign Ministers Council reaffirmed early yesterday the EEC's policy of limiting grain sales to Russia while blocking French requests for the European Commission to increase efforts to boost exports of surplus wheat on world markets.

The French maintained that yesterday's discussions were sufficiently vague to hold out the possibility of further talks among member states, but the Council insisted that its mandate on increased exports should

be executed in the context of its "earlier decisions."

This was a clear reference to the Council's declaration on January 15 1980, that the EEC would not undermine the U.S. embargo imposed in protest at Russia's invasion of Afghanistan.

The Community undertook not to increase exports of grain or grain substitutes to the Soviet Union beyond "traditional" quantities.

French attempts to have this policy reviewed have been consistently blocked by Britain and West Germany.

Paris had been hoping that with the election of President Ronald Reagan in the U.S.

American policy would be relaxed. When Mr. Reagan delayed a decision, the French stepped up their drive to change Community policy and insisted that the issue be taken by the Council of Foreign Ministers.

The U.S. Mission to the EEC said yesterday that it was interpreting the Council's decision as full support for U.S. policy. "Since the traditional flow of EEC wheat to Russia is zero," an official said, "the mandate given to the Commission causes us no problem."

France, which produces about one-third of the wheat grown in the EEC and is responsible

for more than half of its total wheat exports, is worried that this year's Community surplus of 600,000 tonnes will not be sufficiently cleared before the summer harvest.

Traditional sales of grain to the Soviet Union, based on EEC exports in the years 1977-79, are reckoned to range between 200,000 and 300,000 tonnes a year, almost exclusively in barley.

Roger Boyes in Bonn adds:

The Bonn Cabinet yesterday stressed that the French plan to sell 600,000 tonnes of wheat to the Soviet Union should be "carefully studied" by the Community in case it violated the terms of the grain embargo.

## Business casts doubt on recovery hopes

By JOHN WYLES IN BRUSSELS

NEXT WEEK'S EEC summit in the Netherlands was given a sombre reminder by the European Commission yesterday that the hoped-for recovery in Community economies in the second half of this year is still "uncertain or fragile."

This warning is based on the Commission's latest survey of the business climate in the Ten and needs to be set against a note of optimism which the heads of government are expected to strike in their final communiqué on Tuesday.

The Commission's principal worry at the moment is the outlook for West Germany which

is very much the "engine" for the Community economy. The business climate there has plunged 5.5 points below fourth quarter levels and the situation may have further deteriorated following the recent tightening of interest rates which took place after the Commission's survey was completed.

As a result the Commission is more nervous about its forecast, which will be the basis of next week's gleam of summit optimism, of an economic pickup in the second half of the year to a rate of 2 per cent per annum real growth.

But economists here are not yet ready to strike a more pessimistic note, having just revised downwards their forecast for the Ten this year from 0.6 per cent real growth to a 0.6 per cent drop in gross domestic product.

The Commission also reported that average industrial capacity utilisation in January had dropped 6.4 points over the previous 12 months to 76.1 per cent.

## MEPs writhe under 'extravagance' assault

By WALTER ELLIS

MEMBERS OF the European Parliament are exhibiting some of the classic symptoms of paranoia. The fact that they are actually under sustained attack for alleged extravagance on trips abroad is not important. It is their reaction which is interesting.

They are insecure and angry. They clearly feel that their whole raison d'être is being questioned, and they don't like it one bit.

Last week, in Strasbourg, journalists were drawn aside by discreet, whispering officials who pointed out that recent stories of wild abandon by MEPs in such exotic locations

as Latin America and West Africa were both inaccurate and beside the point. The point, it transpired, was that "a good deal of useful work" is carried out on these missions overseas, and that "they are no joy rides for any one, believe you me."

The truth is that Parliament has an annual allowance of 25m for travel outside the Community. Using up such a sum, even in these inflationary times, is not easy and the temptation is strong to embark on peripheral exercises in faraway places. After all, debates in the Parliament are rarely reported at any length and, apart from their part in the

annual budget row, MEPs are credited with little real power or influence.

When abroad, however, MEPs are often regarded as representatives of some importance. International awareness of the Parliament is slight, but the very name suggests a resurgence of European grandeur and members are treated as though a word from them in the right place could change tricky situations at a stroke.

There is even, let it be said, some truth in this. MEPs cannot alter European policy but they can produce reports and talk to Ministers and so ventilate the grievances of foreign

governments. It also works in the other direction, so that Third World and other countries can be made to appreciate better that Europe has problems of its own.

That said, there can be little doubt that MEPs see foreign travel as a very definite perk.

All the same, there has been some imprudence: too many interpreters involved, perhaps, does Mme. Simone Veil, the Parliament's president, really need her travelling hair stylist?

At a time of recession and economies at home, Euro-Parliamentarians can hardly be surprised that someone has blown the whistle.

MEPs are supported by several

parliamentary dignitaries, some of whom agreed to make tape recordings.

The government believes that confidence has been breached which could affect investigations and legal proceedings against those involved in the attempted coup.

MEPs are frequently allowed to go free for lack of proof and legal backing to the chagrin of the police and armed forces.

Precise rules and definitions have also been issued about the use of the term "nationality" to make absolutely sure, for instance, that the Basques and

are aimed on the one hand at such extreme right-wing papers as the Daily *El Alzir*, which allegedly was supposed to publish a coup manifesto on February 24, and on the other at such extreme nationalist publications as the Basque daily, *Egin*.

The politicians are conscious of the dangers of introducing such sweeping legislation, which could itself be construed as unconstitutional in some respects.

But this is felt to be the only way to give the civil powers judicial teeth.

The military code now covers the military involved in the coup, with no separation of powers. Some of Spain's newspaper editors are less sanguine.

They maintain that such legislation is a licence for censorship or a more invidious form of self-censorship. As it is, the Defence Ministry this week declared that no information from the armed forces on the coup attempt could be published without citing the officers' names and rank.

In the present circumstances, the main fear is that the politicians will allow themselves to be overawed by the threat of military pressure. In turn, this will put pressure on the media to sit tight. Just before the coup, a journalist who wrote about conspiracy in the army was taken to court. He lost his job. Perhaps the new anxieties will lead to repeat performances.

Politicians have closed ranks in remarkable fashion, writes Robert Graham in Madrid.

## Spain moves to the right to preserve democracy

AN UNREAL calm has engulfed Spain since the attempted military coup of February 23. The politicians are treating the armed forces with the caution normally reserved for an angry bull. The Spanish public is looking on apprehensively, conscious that the truth is uneasy and ill-defined. Official talk tries to describe the coup anodinely as "the recent events," but the shock and dismay at what happened—and what nearly happened—has not diminished. Democracy is very much on parola.

This is abundantly clear from the politicians' behaviour. They have closed ranks in remarkable fashion and moved smartly to the Right, the direction in which the plotters wanted them to go. The Opposition Communists and Socialist Parties have conceded that they have no role to speak of in the present circumstances. They have sought, and are still seeking, a share of Government, but Sr. Leopoldo Calvo Sotelo, the Prime Minister, has rejected this. They have had no option other than to offer their support for the fragile democracy.

The two main trade unions—the Communist-controlled Confederation of Workers' Commissions and the Socialist General Workers' Union—are preaching

the same message to their rank-and-file. Sr. Marcelino Camacho, the Communist leader, said this week: "The defence of liberty demands moderation." What this really means is that the militants are being warned

not to be relieved of their command. According to one leading defence expert in Parliament, the answer is almost certainly not. "We can only touch the tip of the iceberg," he said.

The coup but uncompromised by it will be relieved of their command. According to one leading defence expert in Parliament, the answer is almost certainly not. "We can only touch the tip of the iceberg," he said.

Publication of a secret government report on the abortive coup, delivered to Parliament behind closed doors on Tuesday, has threatened a serious row between the authorites and the Press, writes Robert Graham. The media argue that publication was in the national interest.

The Ministry of Defence is also concerned that the four generals now under arrest in connection with the coup should suffer no humiliation.

More important, the Government and Opposition have given clear signs that added impetus must be given to the fight against terrorism and a rationalisation of regional autonomy. The Basque separatists and the dismemberment of the Spanish state have been major grievances of the armed forces.

The Government has now introduced additions to the December 1980 anti-terrorist law. These provide a "catch-all" for people aiding terrorists, especially the so-called "information commandos"—people gathering information for subversive acts. In the past, they

have frequently been allowed to go free for lack of proof and legal backing to the chagrin of the police and armed forces.

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## OVERSEAS NEWS

# South Africa sends raiders deep into Angola

BY OUR FOREIGN STAFF

South African forces struck deep into Angola Tuesday to hit what was claimed to be a major training base for guerrillas of the South West Africa People's Organisation (SWAPO). The announcement by the South African military, coincided with reports from Mozambique that two South African soldiers were killed on Tuesday during a six-hour battle inside Mozambique between up to 200 South Africans and units of Mozambique's frontier guard.

Reports from Maputo, the Mozambican capital, quoted official sources in the former Portuguese colony as saying the South Africans were killed and one Mozambican soldier was wounded in fighting at the coastal resort of Ponta Do Guro near the border with South Africa.

Mozambique navy patrols first spotted the South African troops near the town, 60km south of Maputo on Tuesday evening, with border guards first engaging the intruders 45 minutes later, the reports said. One of the South African dead, a radio operator according to the report, was carried back across the border by his colleagues, while the other was taken to the morgue at Maputo.

South Africa denied the reports and said a military spokesman had been moved into three evacuation centres. But so far, despite reports of food and water shortages, few have been taken off the island. Many civilians are reported to have fled to the hills, while others have escaped to the nearby island of Jolo.

On January 30, South African commandos raided the homes of exiled African National Congress members in a suburb of Maputo, killing 11 people.

The South African thrust into Angola—some 200 km—is one of their deepest yet. The raid was announced by the Defence Force Chief, General Constantine Vlilidew. He said in a brief statement the attack took place after repeated warnings to Angola from the South African Government. The statement gave few details but said all South African troops returned safely to Namibia after the strike. There was no word on guerrilla casualties.

The target was believed to lie just west of Lubango near the road and rail links with the Angolan port of Mocamedes.

## Eritrea threatened by drought and starvation

BY OUR SPECIAL CORRESPONDENT

THE twin scourges of drought and war threaten thousands of people with starvation in the disputed Ethiopian territory of Eritrea.

Ethiopia's Soviet-backed army is now preparing for a major offensive against nationalist guerrillas in the disputed territory, while a severe drought is sweeping the already ravaged area, according to diplomats in Khartoum.

The expected Ethiopian military campaign will be aimed at closing the border with Sudan to incoming supplies of food, fuel, medicines and ammunition from the nationalist guerrillas.

Journalists have for months been prevented from visiting the affected areas in Eritrea by Sudanese authorities who are seeking a rapprochement with Ethiopia.

Meanwhile, relief officials in

## Russia trip by Gaddafi strengthens USSR link

By Our Foreign Staff

COL. MUAMMAR GADDAFY, the Soviet Union for talks aimed at "strengthening and developing friendly relations," it was announced in Moscow yesterday.

The announcement by the South African military, coincided with reports from Mozambique that two South African soldiers were killed on Tuesday during a six-hour battle

inside Mozambique between up to 200 South Africans and units of Mozambique's frontier guard.

Reports from Maputo, the Mozambican capital, quoted official sources in the former Portuguese colony as saying the South Africans were killed and one Mozambican soldier was wounded in fighting at the coastal resort of Ponta Do Guro near the border with South Africa.

Mozambique navy patrols first spotted the South African troops near the town, 60km south of Maputo on Tuesday evening, with border guards first engaging the intruders 45 minutes later, the reports said.

One of the South African dead, a radio operator according to the report, was carried back across the border by his

colleagues, while the other was taken to the morgue at Maputo.

South Africa denied the reports and said a military spokesman had been moved into three evacuation centres. But so far, despite reports of food and water shortages, few have been taken off the island. Many civilians are reported to have fled to the hills, while others have escaped to the nearby island of Jolo.

On January 30, South African commandos raided the homes of exiled African National Congress members in a suburb of Maputo, killing 11 people.

The South African thrust into Angola—some 200 km—is one of their deepest yet. The raid was announced by the Defence Force Chief, General Constantine Vlilidew. He said in a brief statement the attack took place after repeated warnings to Angola from the South African Government. The statement gave few details but said all South African troops returned safely to Namibia after the strike. There was no word on guerrilla casualties.

The target was believed to lie just west of Lubango near the road and rail links with the Angolan port of Mocamedes.

The South African army has repeatedly warned of the dangers posed by Col. Gaddafi. An important part of the Egyptian army is now deployed close to the Libyan border and President Anwar Sadat has several times pointed to alleged attempts by Col. Gaddafi to stir up trouble both in his own country and in other Arab and African nations.

These accusations intensified following Libya's condemnation of the Camp David peace accords between Egypt, Israel and the United States and the subsequent pledge by Libya to unite with Syria. Little progress has been made towards unification, but Col. Gaddafi's forthcoming visit to Moscow has also to be seen in the context of the 20-year treaty of friendship and co-operation signed last year between the Soviet Union and Syria.

The Soviet Union will also be wary of the mercenary Col. Gaddafi. The Libyan leader's basic opposition to communism and his devotion to the ideal of an Islamic state makes him at best an uncertain ally. He has equally never been a reliable ally within the Arab world.

But in the past few weeks the Northern Territory Administration has contacted leading mining houses and told them that a new committee has been established with the object of "re-opening all applications." As Mr. Bill Johnson, Darwin manager for Zincrite Rio Tinto said: "The freeze is off."

## MOSLEM WAR OF SECESSION IN THE PHILIPPINES

# Island massacre threatens hopes for peace

BY RICHARD COWPER IN ZAMBOANGA AND EMILIA TAGAZA IN JOLO

A SERIES of tragic events on the tiny Philippine island of Pata has dealt a serious blow to Manila's efforts to end an eight-year war of secession. The war has so far claimed an estimated 50,000 lives, and displaced at one time or another some 100,000 Filipinos.

Munila has been trying to win the hearts and minds of 10,000 to 15,000 Moslem guerrillas in Mindanao and the staunchly Moslem Sulu Archipelago. But over the past month more than 1,000 more civilians are believed to have been killed in Pata—although details of the fighting are sketchy—after 119 government soldiers were massacred by ex-guerrillas.

The fighting in Pata broke out in the village of Likud on February 12, when more than 300 former members of the Moro Liberation Front converted into the local civil defence corps after they surrendered to the Government over a year ago, massacred 119 soldiers of the Philippine army's 31st battalion as they were about to leave the island. The ex-guerrillas are understood to have been incensed at what they believed to be military atrocities on the island.

The army has moved around 2,000 soldiers to Pata—an island just five kilometres across—to engage an estimated 300 guerrillas holed up in the jungle-clad hills. About half Pata's 15,000 inhabitants have been moved into three evacuation centres. But so far, despite reports of food and water shortages, few have been taken off the island. Many civilians are reported to have fled to the hills, while others have escaped to the nearby island of Jolo.

Estimates of casualties vary, but recent visitors to Pata, including a government official, say between 1,500 and 2,000 civilians, rebels and soldiers have been killed since fighting started just over four weeks ago. The army, which so far has refused to release official casualty figures, denies the total is that high, but Gen. Delfin Castro, recently appointed as chief of the Southern Command, admits many civilians may have been killed.

Both the army and the Government have been at great pains to play down the affair, dismissing it as "merely another tragic incident in a long line of rebel outrages over the past eight years." But attempts to push up the civilian casualties figures and the failure to go through the motions of investigating some alleged atrocities at least has merely served to increase the suspicions and fears of many Moslems in the



western half of Mindanao. Stories of rape and wild and vengeful troops have become common in the mosques and market places, and what happened in Pata threatens to undermine some very real gains the Government has made with

its policy of "attraction, not confrontation" in the past three to four years.

At the end of 1980, it looked as if the Government's policy of pouring money into the underdeveloped south and the army's policy of "talking rather than fighting" the guerrillas out of their jungle hideouts was beginning to yield handsome dividends.

The violence had declined, while the growing number of surrendering guerrillas, although never as many as the 35,000 claimed by the authorities, was beginning seriously to weaken the guerrillas' operational ability. Equally important, many former guerrilla supporters were starting to believe the Government was seriously trying to redress their political and economic grievances. But Pata has shown again the seeds of distrust and fear upon which the rebels have thrived in the past.

The Moro Liberation Front is already using the Pata incident to recruit new members and to argue for more financial and moral support from the Arab countries while Moslem government officials in Mindanao say privately that the Filipinos army under Gen. Castro has not returned to the heavy-handed approach which did so much to spark off the rebellion in 1972. Many government officials in western Mindanao are saying the events on Pata would not have taken place if his predecessor—a man widely admired in the south for his humane and political approach—not been replaced by a general whose objective appears to be to strike first and talk later.



## Australia to open up forbidden mining lands

BY COLIN CHAPMAN IN SYDNEY

AUSTRALIA is once more opening up the rich mineral province in the Arnhem Land Aboriginal reserve, and inviting mining heavyweights to put forward their applications for exploration licences in the territory, one of the most politically sensitive in the country.

Arnhem Land, which covers about 60,000 square miles about 120 miles east of Darwin in the northern tip of Australia, is still only partly explored, and prospecting has been a virtual standstill since the government imposed a freeze almost a decade ago.

But in the past few weeks the Northern Territory Administration has contacted leading mining houses and told them that a new committee has been established with the object of "re-opening all applications" for Aboriginal reserves in the territory, and confrontations cannot be ruled out.

The change of heart emerged when Northern Territory Mines and the Energy Minister, Mr. Ian Turworth, said his department had approached 273 applicants, whose bids went back as far as 1968, and asked them

whether they wished to continue with their application.

The department, in consultation with the Northern Land Council, who we hope will consult with the traditional owners, will provide a mechanism for the applications to be processed in due course," he said. "I think it is fair to say that what we are trying to do is to break new ground. The process will evolve rather than be devolved.

Several companies confirm that their applications involved virgin territory in Arnhem Land. Mitsui said it hoped to search for bauxite. CRA planned to search for a variety of metals and Reynolds Mines, Nabaldo and Comalco are all interested in the Wessel Islands, an archipelago of the north coast once frequented by Japanese pearlers.

Other groups with applications to be processed include ESSO, J.O.C., Mineral Resources

of Australia, Queensland Mines and Union Carbide. Columns of notices naming these and other companies seeking exploration licences have been published almost daily in the Northern Territory News.

Before the freeze on Arnhem Land the most spectacular finds were iron ore, uranium and bauxite. The world's richest concentration of uranium ore was discovered at Nabarlek in 1970, and mining began two years ago in the face of sustained Aboriginal objections.

Bauxite mining began at Gove in 1971. And in the adjoining Kakadu national park, up to 15 per cent of the world's uranium reserves were discovered on the Ranger and Pancontinental leases. So far Nabarlek is the only one of four uranium deposits that have been mined. The new move seems to have been presaged by talks between the administration and some Aboriginal leaders, who seem to have decided that the time has come to join the resources boom and have some say as to where prospecting takes place rather than oppose it outright.

A number of Aboriginal communities have lodged applications for exploration licences, moves designed to increase their participation. In some cases the communities have formed alliances with mining companies.

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## AMERICAN NEWS

## U.S. facing coal strike after talks breakdown

BY DAVID LASCELLES IN NEW YORK

THE U.S. faces the near-certainty of a strike at its eastern coal mines later this month following the failure of unions and employers to agree on a new pay and conditions contract by the deadline of mid-night Tuesday.

The strike is due to start on Friday week when the contract negotiated after a bitter 110-day strike in 1978 expires.

Miners at some collieries jumped the gun yesterday and struck immediately, though there was confusion as to their motives. Some apparently thought the contract had already been taken, others seemed to be taking advantage of the deadlock to press local grievances.

The economic impact of a strike is not expected to be felt for some time because stocks are plentiful. Coal-users have built up stocks in anticipation of a strike and probably have enough to keep them going for at least three months.

The United Mineworkers Union had insisted on agreement on a new contract by Tuesday because it needs 10 days to circulate the details and get them ratified by the 160,000 workers involved. Both sides claim they are still willing to go back to the negotiating table to try to bridge the large gap which separates them.

## Ban to remain on CIA espionage at home

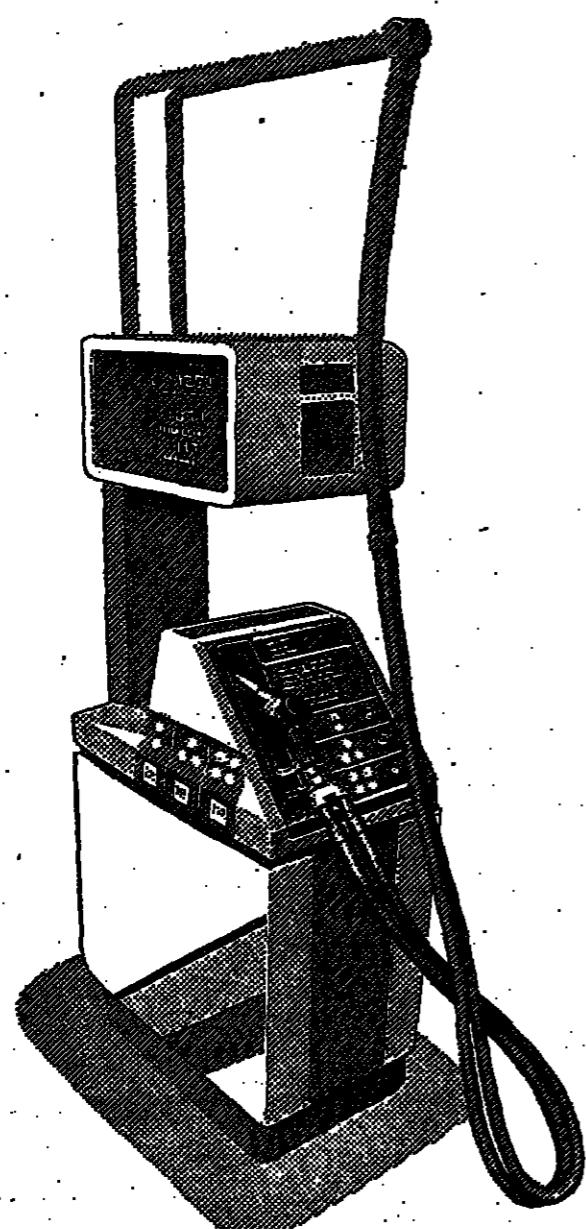
BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

PRESIDENT Reagan is absolutely opposed to any changes in the charter of the Central Intelligence Agency that would enable it to conduct espionage operations inside the United States.

Mr. Edwin Meese, the President's counsellor and right-hand man, characterised recent reports that such a change was under consideration as "a tempest in a teapot" and the handiwork of those who were prepared to fight any easing of restrictions on CIA activities.

Mr. Meese conceded that a review of the CIA's operation was under way. It was designed partly to make the agency more effective in the counter-terrorism field. But this would not lead to any diminution of President Carter's proscription in 1978 of domestic espionage.

When President Luis Herrera Campins of Venezuela visits



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## WORLD TRADE NEWS

## GKN 'set to win' £87m deal in E. Germany

By Leslie Collett in East Berlin

GKN contractors stand an "excellent chance" of winning a DM400m (£87m) contract to build a foundry for the East German truck industry, according to Lord Trefgarne, the visiting British Secretary of State for Trade.

This was his impression after talks with East German officials at the Leipzig East-West trade fair.

The foundry, to be built in Leipzig, is to produce engine blocks and is being bid for by three other Western companies.

Krupp of Essen believes it has a better than even chance of gaining the contract after

losing a DM160m deal to build a converter steel mill in East Germany to Voest-Alpine of Austria. The entire cost of the foundry is to be paid for with various East German products.

Marenbeni Corporation of Japan is also bidding for the foundry along with the West Berlin-based engineering consultancy, Berlin Consult, which is working with Steyr-Daimler-Puch. The contract is expected to be awarded in the next few months.

Lord Trefgarne noted that Costain is negotiating with East Germany to jointly build a truck factory in Angola.

Large West German companies remain optimistic about their trade with East Germany despite E. Berlin's plans to cut new investments in favour of modernising old plants.

A representative of one West German company, which has built billions of DM's worth of plants in East Germany said there will continue to be medium-sized projects for Western firms in East Germany, such as chemical plants and perhaps tyre factories.

An Eastern trade specialist with a leading West German steel and engineering com-

pany said Western companies doing business with E. Germany must be prepared to take everything in payment from "wooden garden sheds to steel products."

The Thyssen company is demonstrating an industrial manipulator at its stand which is drawing East German technicians by the thousands and, it is hoped, will lead to specific inquiries from the East German foreign trade organisations.

• Poland and East Germany signed a trade agreement for 1981 at the fair yesterday, East German newspapers reported. No details were given.

## W. German opportunities in Comecon grow

BY KEVIN DONE IN FRANKFURT

EAST BLOC countries are moving the emphasis of their capital spending away from large industrial projects towards greater investment in energy production and conservation, light industry and consumer products.

According to Hoechst, the West German chemicals group which together with Uhde, its process plant engineering subsidiary, is one of the Federal Republic's leading traders with the East Bloc, the centrally planned states' scope for development is being handicapped increasingly by limited financial resources.

With one-third of the world's population and considerable raw materials reserves, their poten-

tial for growth was still immense, Herr Willi Hoerken, Hoechst Board member with responsibility for East/West trade said yesterday, but the impact of the financial squeeze was unavoidable.

West Germany is the most important single western trading partner of the East Bloc and in chemicals it accounts for 50 per cent of EEC trade and 35 per cent of OECD members' trade with the area.

The financial problems arising from the high level of state indebtedness were particularly acute in Poland and Yugoslavia, said Herr Hoerken.

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## Move for electronics 'protection'

BY STEWART FLEMING IN FRANKFURT

A GROUP of leading West German electronics companies is considering asking the Government in Bonn for "temporary protection" in the face of a sharp increase in colour television tube imports from Japan.

According to Herr Wolfgang Seelig, President of the West German Electrical Industry Federation, there is growing concern about what is seen as unfair competition.

Colour television imports from Japan had increased from

6 per cent to 10 per cent of the German market between 1979 and 1980 and tube imports have a higher market share.

Among factors worrying the German producers are the export promotion support the Japanese manufacturers receive and the problems created by the fact that Japanese exports are being diverted to the German market because of restrictions imposed.

The company, which has an annual turnover of more than

DM 2.2bn (£500m) said the first step in the venture would be a licensing agreement with Mektron of Japan, a subsidiary of Nippon Oil Seal—in which Freudenberg itself holds a 25 per cent share—and Rogers, a U.S. electronics group, which would allow it to import the components to Germany.

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## UK NEWS

BY SUE CAMERON

## ASSESSING THE 20P RISE IN TAX

## Diesel fuel increase widens Continental price advantage

BRITISH industry could be much harder hit by the Chancellor's measures on fuel prices than has so far been realised.

The political storm over the 20p a gallon increase in petrol has centred on the plight of the country motorist, obscuring some of the more potentially damaging effects of the Budget on industry. The best example is the extra 20p on the price of derv diesel fuel.

The rise in the price of derv is likely to have a far more severe impact on UK industry than the increase in petrol charges because the pump price of derv is now far higher than in most other Continental countries.

The UK pump price of derv is estimated to be around 162p a gallon, which compares with

121p a gallon in West Germany and 111p in France. This huge disparity in prices is almost entirely the result of Britain's higher tax.

The UK tax on derv—duty plus VAT—was higher than in most other continental countries even before the Budget, but the 20p a gallon increase has widened the gap still further.

There are very few privately-owned diesel cars in Britain—proportionately far fewer than on the Continent. But industry on both sides of the Channel runs its heavy transport lorries on derv because the fuel is more efficient and gives more miles per gallon.

Road hauliers are not the only ones to be hit by the derv duty of 63p a gallon and VAT

at 21p. Many trains also run on diesel, so manufacturers will face steep increases in their transport costs whether they rely on road or rail.

They will either have to see

nothing of dealers—are making substantial losses on their petrol operations. Many of them are clearly frightened that the 20p a gallon increase in tax will make their plight even worse.

Furthermore, despite brave calls for higher pump prices the oil companies are aware that they have little chance of achieving the longed-for increases. There are still plentiful supplies of petrol in Britain and the glut is intensifying competition—despite the Budget moves.

Most UK manufacturers do not pay the full pump price for derv—they buy in bulk and therefore receive a discount. But then so do their Continental competitors. The tax differential remains the same.

The rise in petrol prices has

been causing headaches for the oil industry itself. Shell admit-

ted yesterday that petrol prices

need to rise by 4p to 5p a gallon to restore profit margins.

Other major oil companies have

been saying much the same

in private since the

Budget.

The oil companies—

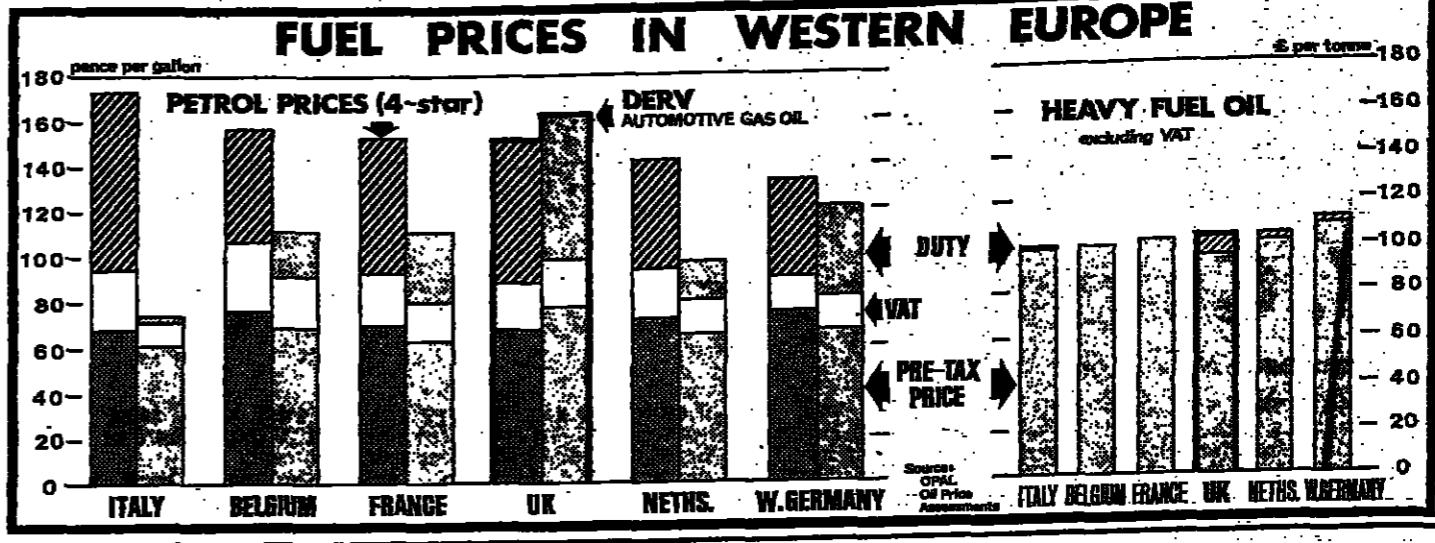
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operations. Many of them are

## FUEL PRICES IN WESTERN EUROPE



## £138,000 for 'lost' Zoffany painting

### Barkers redevelopment plan given all-clear

BY MICHAEL CASSELL

A "LOST" painting by the 18th century artist Johan Zoffany sold for an artist's record of £138,000, plus the 11.5 per cent buyer's premium and VAT, at a Sotheby's auction of British pictures yesterday.

The painting was brought into Sotheby's Torquay saleroom—it had not been seen in public since the 1835 Royal Academy Exhibition. The portrait group of Colonel Blair and family with an ayah made a high price because it dates from Zoffany's years in India in the 1780s.

### SALEROOM

BY ANTONY THORNCROFT

Only about a dozen of Zoffany's Indian pictures have survived. Another missing Zoffany, sent from Australia for attribution, "A scene in the Champ de Mars," sold for £4,000 to the Regensburg Museum, Germany.

Other high prices in a sale which totalled £785,980, with a modest 9 per cent bought in, were £85,000 from Frost and Reed for a portrait of Mr. and Mrs. Bonner by Arthur Devis; £22,000 for a portrait of Robert Peake; and £81,000 for a view of Barnham Church by Constable.

At Christie's a copy of John Gould's "Birds of Australia" in eight volumes with the supplement, including 681 hand-finished lithographs, sold for £6,000 to the London dealer Burgess.

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### Impact of nuclear war on industry examined

BY CHRISTINE MOIR

LIFE IN a post-nuclear war age would be worth living for some, and industry might be able to keep going to a limited extent.

Mr. John Clayton, director of the Scientific Advisory Branch of the Home Office, told a seminar in London that various measures could be taken to save many people from the effects of a nuclear explosion. But that would be expensive.

"A substantial number of lives could be saved, depending on the insurance premium we are prepared to pay," he said. Deep shelters could be provided for the 10 per cent of the population most at risk in big cities, with other forms of protection for the rest.

"But the estimated cost would be at least £5bn, equal to the UK's annual defence budget."

The conference, organised by the Nuclear Protection Advisory Group, was devised to advise business on how to prepare for nuclear war. They were advised that efforts to provide protection for workers could be useful in the event of a nuclear attack during working hours.

This could take the form of deep shelters provided either by civilian organisations, or by industry itself.

The conference was picketed by members of the London Peace Action Organisation, protesting against the development of nuclear weapons.

### Fraud squad ends Lloyd's probe

THE CITY of London Police Fraud Squad has completed its investigation into possible irregularities in business transactions of five Lloyd's underwriting syndicates. A report has been submitted to the Director of Public Prosecutions.

The syndicates, numbers 753, 751, 750, 752 and 757, whose affairs were formerly managed by Ashby and Co., were suspended from trading in August 1979 after a request to Lloyd's 16-strong ruling committee by the Ashby management.

Police were called in to investigate the problems by Lloyd's in January 1980.

### Right attitude to State industries

THE GOVERNMENT is coming to terms with reality in dealing with the problems of nationalised industries, said Lord Kearton, former chairman of the British National Oil Corporation yesterday. Speaking at the Institution of Civil Engineers, Lord Kearton said that the Government had adopted a sensible and practical approach to the difficulties facing British Steel and British Leyland.

"It has also made a courageous decision to provide additional assistance to coal to ensure that the industry's ability to develop the resources which will be so important to the economy in the future will not be destroyed by the consequences of measures of short term expediency," he said.

Lord Kearton warned that public industries, by their very nature, could not change strategy immediately to respond to fluctuations in the market like companies in the private sector.

He described existing arrangements as the Department of Environment's "double banking, double guessing and interfering in every minute detail with local authorities."

The changes would lead to a

### Second gilts prospectus to overcome confusion

BY CHRISTINE MOIR

The Bank of England is to issue a supplementary prospectus for its new £1bn "pension funds only" index-linked gilts, because the first prospectus unwittingly excluded many hundreds of genuine pension funds from applying.

The new version of the prospectus, which is being published in newspapers today, takes account of the fact that a large number of funds are still awaiting approval from the Inland Revenue which alone gives them the status of tax-exempt schemes under 1970 Finance Act and whose application is "currently being considered."

The trustees must now sign a declaration saying that their applications are being considered and that they "reasonably expect" that when the Inland Revenue approval comes through it will apply to at least 95 per cent of their income.

The Bank's original prospectus limited applications to fully-approved exempt schemes and required trustees to sign a declaration including their Inland Revenue approval number.

The backlog of legal problems and the queue at the Inland Revenue since 1978, when about 6,000 pension funds in the private sector "contracted out" of the State pension scheme, has meant that many hundreds of funds are still awaiting

approval. "Without an Inland Revenue number they were unable to apply for the new gilt to go to a premium," is unchanged at Friday, March 27.

The formula adopted by the Bank of England, presumably with the approval of the Inland Revenue, to include funds still awaiting exempt status could create an important precedent for other areas of investment.

Godwin, a firm of consulting actuaries which advises many pension funds and which was among the first to point out the problem to the Bank. The firm pointed out that full approval from the Inland Revenue as an "exempt scheme" is also a prerequisite before pension funds can buy units in Authorised Unit Trusts.

By law authorised trusts are restricted to full approved pension funds and charities.

The backlog for approval has meant that many funds have been unable to take up units in such popular unit trusts as Far Eastern trusts and High Yielding funds.

### U.S. resists foreign pensions tax plea

BY CHRISTINE MOIR

UK PENSION funds have run into opposition from the U.S. Treasury in their attempt to win tax exemption for their investments in the U.S.

One estimate puts the tax bill at \$50m. The NAPF is not thought to be worried about the initial opposition from the U.S. Treasury which "sees" an opposition to the Moynihan Bill.

Eight major U.S. insurance companies have testified to the Senate sub-committee that they strongly support the Bill as a way of attracting foreign capital investment in the U.S.

They are also pressing for the legislation in their own interest. Senator Moynihan's Bill rests on reciprocal treatment being extended by foreign governments to U.S. pension managers (of which the insurance companies are the leaders). A clause in the Bill would empower the U.S. Secretary of State to withdraw tax exemption from pension funds of countries which do not give tax exemption to U.S. funds.

### Britain is 'fiscal paradise'

By Tim Dickson

THE UK is a "fiscal paradise" which compares favourably with traditional tax havens like Jersey, Monte Carlo and Liechtenstein, the Economist Intelligence Unit says in a report published yesterday.

The report says the UK has introduced such bountiful tax and exchange control legislation over the past few years that in some respects it has left all other tax havens "far behind."

In particular the report points out that the UK has been used by knowledgeable foreign businessmen for many years to protect profits earned elsewhere.

The unit says it is officially estimated that more than 4,000 non-resident companies enjoy tax-free status. In addition the UK has double tax agreements which "reduce or eliminate tax on dividend, royalty and other types of payment between countries."

The UK as a Tax Haven, EIU Special Report No. 95, price £50.

### Heseltine loosens housing reins

BY WILLIAM COCHRANE

LOCAL AUTHORITIES are to get greater freedom from Government control over their housing projects which will be more directly accountable to voters on costs, said Mr. Michael Heseltine, Environment Secretary, yesterday.

In a Parliamentary written reply, Mr. Heseltine said that new procedures would come into effect on April 1. "Mandatory minimum standards and cost limits for local authority

investments in the U.S. are to be removed," he said.

The NAPF is not thought to be worried about the initial opposition from the U.S. Treasury which "sees" an opposition to the Moynihan Bill.

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The changes would lead to a

saving of about 100 jobs at the DOE.

In another written reply, Mr. John Stanley, Housing Minister, announced the ending of the present system of "double scrutiny" by both the Department of Environment and the Housing Corporation of housing association projects funded by the Housing Corporation in England. On April 1, "a system of single scrutiny by the Housing Corporation will come into effect," he said.

The changes will lead to a

reduction in the number of local authority staff involved in the process.

The matter has been complicated by a U.S. claim against Albania dating to 1951. This too has not been settled. Mr. Stanbrook said yesterday that the UK's world war Mr. Thatcher to meet President Reagan to solve the problem.

Mr. Stanbrook's group claims that diplomatic links would boost Britain's export of manufactured goods to Albania, and would increase access to the country's strategically important chrome deposits.

At the moment trade is still one way. Last year Britain exported £15m worth of goods, mainly coal, to Albania, while Albanian exports to the UK were worth £107,000, mainly all-timed fruit and vegetables.

The bullion was deposited at Threadneedle Street, at the end of the war, after the Allies captured the German capital.

Albania is refusing to restore diplomatic links, broken in 1949, unless the gold is given back. This, Mr. Stanbrook said, is damaging Britain's export

trade.

Mr. Stanbrook was accompanied by MPs Mr. William Wilson, Labour, and Mr. Dafydd Elis Thomas, Plaid Cymru, and by other members of a group campaigning for restoration of diplomatic links with Albania.

Mr. Iwan Stanbrook, Conservative MP for Orpington, yesterday led a delegation to the Foreign and Commonwealth Office to ask for the gold to be returned.

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## UK NEWS

Martin Dickson weighs industry's prospects for boiler-conversion

## Getting all steamed up

"THE PHONES haven't stopped ringing since the Budget," says a happy marketing man at the National Coal Board. The Chancellor's budget announcement that £50m will be provided in the next two years to help industry convert its boilers from oil to coal firing has prompted a steady stream of inquiries to the NCB.

The Government scheme is a welcome boost for the board. The NCB has grown increasingly anxious about the slowness of progress in the past year. Although many industrialists have expressed a firm interest in switching back to coal-firing few have been able to justify the necessary capital costs in the middle of a recession.

The grants scheme could be of crucial importance in tipping the balance in favour of conversion. The £50m could eventually generate additional coal sales of more than 2m tonnes as well as giving £200m-worth of help to the depressed boiler-making industry.

"In 1979 about 10 per cent of orders placed for new steam-boilers in the UK was for coal-fired plant," said Mr. Barry Moore, marketing manager for NEL Thompson Cochran, the major shell boiler manufacturer. Last year the figure rose to 15 per cent. We expect the Government grants will give a further boost to the trend."

But why should an industrialist switch back to coal-firing and how will the grants help?

Details of the scheme are still being worked out by the Government, but it seems the grants will cover up to 25 per cent of the capital costs of installing coal-fired equipment. The money will be dispensed under the Industry Act, which imposes a limit on grants of £5m for any one project.

Inquiries to the NCB indicate that demand is likely to be heavy. The Government has not said what criteria it will use in allocating the money but it is

likely to be on a first-come-first-served basis.

Further assistance might eventually be available from the EEC, which is considering the introduction of low-interest loans for boiler conversion. British officials believe this could be complementary to the grants scheme.

The most obvious advantages of switching back to coal-firing are those of fuel cost and availability.

The Budget provided £50m to help industry convert its boilers from oil — to coal-firing. This has stimulated coal and boiler-making industries.

Coal now costs 50 per cent to 60 per cent less than oil on a thermal equivalent basis. The gap may narrow somewhat in the mid-1980s when the commissioning of new coal-burning equipment boosts demand, but coal is expected to retain a substantial price advantage as oil becomes scarce.

The advantage is narrowed by the greater costs involved in handling coal compared with oil or gas. But new equipment has greatly simplified coal-handling in recent years. The fuel can now be blown pneumatically by pipeline into boiler-houses and the ash removed in the same way.

There is a need to educate people to the fact that coal is a comparatively easy fuel to deal with," said Mr. Moore. "Older engineers remember it from the 1950s as a dirty fuel, difficult to handle. Younger engineers have no experience of it."

Coal-fired boilers may enable fuel-cost savings to be made but the capital cost of installing plant is often two to three times higher than that for oil-fired equipment. Against this, however, the coal plant tends to be

more robust and to have a much longer life — about 40 years against 20.

It is difficult to generalise about the cost of installing new coal-fired plant because much will depend on the individual factory and its needs.

For example, some large manufacturing companies which use big water-tube boilers to produce high-pressure process steam could consider converting their existing boilers rather than ordering new equipment.

But for technical reasons conversion is not a practicable proposition for the most common type of equipment — purpose-designed oil- or gas-fired shell boilers.

Other factors which will influence costs include a factory's steam-pressure demands and its load variance, the sheer physical constraints of a site, the type of coal-handling equipment needed and the degree of automation required.

All this means capital costs can vary from about £50 per tonne of installed annual coal-burning capacity to about £120.

The time between deciding to convert to coal-fired boilers and the raising of steam can vary from one to five years. NCB officials estimate that once installed the equipment is likely to show a return in four to five years. But there are cases where it can be shorter than that.

One boilermaker quotes the example of a company with a heavy steam-raising requirement — 30,000 lb an hour, 24 hours a day for 48 weeks a year — which expects to get a payback within three years.

But with interest rates as high as they have been over the past year many manufacturers have been hesitating over conversion, looking for a return in under three years. The Government grants, coupled with falling interest rates, should help them come to a decision.

## Moorfield aims to double turnover

By Ray Parman,  
Scottish Correspondent

MOORFIELD Manufacturing, the company set up by Massey Ferguson to save some of the 1,500 jobs lost in the closure of its combine harvester factory at Kilmarnock, is aiming for a turnover of £3.5m in the coming year.

The concern said yesterday that in its first 12 months it had trebled its workforce from 54 to 160 and made sales of £1.5m.

It has already canvassed 300 potential customers and won orders from 85 of them, but will make a renewed drive in the coming year to sell to a further 250 concerns.

Moorfield uses the specialist equipment left behind by Massey, including heavy presses for sheet metal and a £30,000 paint plant, to provide a subcontract service to manufacturers in the engineering industry.

Its first year's work included contracts for Massey Ferguson's tractor plant at Coventry won against competition from a Midlands company, steel equipment cabinets for IBM and sheet metal work for Leyland Vehicles.

In addition, Moorfield has orders worth £2m from Rolls-Royce, British Aerospace, Hyster and others for the design, manufacture and maintenance of machine-tools.

Mr. Alex Reid, works manager, said: "Our total order book now stands at £2.5m so there can be no doubt that we are fully competitive on quality, delivery and price."

"All the Moorfield workforce is absolutely committed to making the firm a success and I have no doubt that our target for a £3.5m turnover in 1981 is achievable."

## Recession forecast to reach bottom near end of year

BY DAVID MARCH

THE LOW POINT of Britain's worst post-war recession may have been reached about the turn of the year, but there is no guarantee of any strong recovery, according to the Government's latest batch of economic indicators published yesterday.

The Central Statistical Office concedes that its conclusion that the worst of the recession has been passed is still only tentative.

The Statistical Office's optimism is based on the strong increase in retail sales in January, which helped to stabilise its composite index of coincident economic indicators at the turn of the year following 12 months of continuous falls.

This index is meant to be broadly in line with the economic cycle, although Whitehall statisticians admit that the correlation is only rough.

The relative strength of the January coincident index was

aided by the lack of any further deterioration in the number of companies reported as working below capacity in the CBI's survey of industrial trends survey that month.

In spite of the big increase in retail sales at the beginning of the year — partly due to active New Year sales promotions — industrial production in January continued to drop sharply.

This suggested the view of many analysts outside Whitehall that the trough of the recession had still not been reached.

More data will be needed, the Statistical Office points out before it can say definitely whether or not the low-point of the recession has been reached. And it warns that even if the turning point is confirmed, this will give no guide to the strength of the recovery.

The Government's indicators seem to have furnished some of the reasons for optimistic Ministerial statements on the economy in the wake of last week's deflationary Budget. But many private sector forecasters believe that the bottom of the recession will be delayed until the summer or later. Even then, they say, the recovery will be

although it fluctuated sharply last spring.

The short-term index, which normally indicates turning points occurring up to roughly six months ahead, rose in the latest month of January following an improvement in industry's order and stocks positions and a sharp rise in consumer credit.

The deal will give Cambridge Banking Partners of Denver a 32 per cent share in Innotron, whose sales of a machine used to assay biological samples breached £500,000 last year. This is a technology in which Britain leads the world.

The NCB intends to put in another £42,000 to keep its shareholding at about 36 per cent.

Oxford Instruments group, with 21 per cent of the Innotron equity, intends to put in a further £34,000 to maintain its share. This makes a total of £1.52m in new finance available to Innotron, raised from the

## Innotron rights issue raises £100,000

INNOTRON, a medical technology company in which the National Enterprise Board has a 29 per cent stake, has raised £100,000 from a U.S. venture capital company, by way of a rights issue.

The deal will give Cambridge Banking Partners of Denver a 32 per cent share in Innotron, whose sales of a machine used to assay biological samples breached £500,000 last year. This is a technology in which Britain leads the world.

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company makes the Hydramamma 16, a device for measuring gamma radiation in biological samples in batches of up to 16 at a time.

The brainchild of Professor Timothy Chard of St. Bartholomew's Hospital, London, the counter with its computerised measuring techniques, speeds up the clinical technique of radioimmunoassay, which is gaining importance in medical diagnosis.

## NCB £10m contract goes to Simonacce

THE National Coal Board has awarded a contract valued at £10.5m to Simonacce of Carlisle, a Simon Engineering company. It is for a coal preparation plant at Hucknall Colliery in the board's South Nottinghamshire area. The plant is due for commissioning in 1982.

## Motorway link with N. Wales opened

AN 18km road scheme, providing Northern England and the Midlands with a motorway link to North Wales, has been officially opened.

The major part is the final 6-mile section of the M56, which is now 35 miles long and carries traffic from south of Manchester to north-west of Chester.

## £9.6m scheme for Peter Port harbour

GUERNSEY's government is to study a reclamation scheme at St. Peter Port harbour, costing an estimated £9.6m at today's prices.

The development, outlined in a report commissioned from consulting engineers Lewis & Duvivier, involves the construction of a large yacht marina, a jetty, road improvements, and parking for 700 cars.

## Philip regrets lack of sports facilities

PRINCE PHILIP spoke sharply about the lack of recreation facilities in major cities at the annual meeting of the Central Council of Physical Recreation.

As president of the CCPR, he deplored the decline in numbers of sports grounds and school playing-fields.

The tragedy is that industrial companies have been selling or developing their sports grounds for several years, and now it seems that the few schools lucky enough to have playing-fields are also beginning to get rid of them," he said.

## 250 new jobs for Livingston

LIVINGSTON New Town has announced that 16 companies will open in the area this year. About 250 jobs will be created by an initial letting of 30 units, estimated at £25,000 at today's prices.

Among the new companies are Schweppes, which will open a distribution centre, a furniture manufacturer, and an ice cream maker and distributor.

The inquiry continues today.

## Management consultants 'hold their position'

BY ARNOLD KRANSORFF

BRITISH MANAGEMENT consultants, whose activities have been hit by the recession at home and political problems in the Middle East, are experiencing an increase in inquiries and business, according to an organisation representing more than half the country's business advisers.

The Management Consultants Association, which has about 1,700 individual members, said an improved climate among its member-firms in the second half of 1980 has been sustained in 1981.

But Mr. Martin Vandersteen, the association's chairman, said 1981 was still not going to be an easy year "either for our clients or ourselves."

He said the total fee-income of the association's member-firms increased 16 per cent to £61.8m in 1980. "Taking inflation into account we are holding our own," he said.

In the year, the number of consultants employed dropped

by about 7 per cent; largely due to lower levels of recruitment. This trend appears to have been reversed.

The private sector continues to be the greatest user of management consultants, accounting for 88 per cent of fee-income.

The public sector's contribution dropped from about 20 per cent to 14 per cent in 1980, reflecting Government spending cuts.

Overseas, fee-income dropped dramatically in the Middle East and North Africa but was more than made up by increased activity in Western Europe, the U.S. and elsewhere in Africa.

Mr. Vandersteen said a significant area of employment in 1980 was the amount of so-called "rescue" work carried out by member-firms.

He said in the private sector work was buoyant in the financial, consumer and energy industries but manufacturing was hard hit.

## Upgrading of NATO base 'would damage community'

BY OUR FINANCIAL STAFF

THE PROPOSALS for a £40m upgrading of the NATO base at Stornoway Airport would cause irreparable damage to the community and the island way of life, Mr. Donald J. Stewart, SNP MP for the Western Isles, told a planning inquiry yesterday.

The inquiry, ordered by the Secretary of State for Scotland after the Western Isles Council refused to grant planning clearance to the Ministry of Defence, is being heard by Mr. A. G. Bell, chief inquiry reporter at the Scottish Office.

Mr. Stewart, who was giving evidence on behalf of the Isles council, until recently lived near the airport at Holm. He was concerned at the way the upgrading plans had escalated since they first became public knowledge.

"The people feel we should

not have this at any price. In addition to danger in the event of war, there would be danger in peacetime through air accidents. It would mean a complete disruption of the community and also affect Sabbath observance."

Under cross examination by Mr. A. O. Edward, counsel for the Ministry, he admitted that there had been good relations between the local RAF station and the community.

Asked if Mr. Bell if his fears for the way of life were based on the proposed increase of 30 personnel at the base, Mr. Stewart replied: "Our fears are based on the experience of what happened at the rocket range in South Uist and that like it the Stornoway base will inevitably escalate."

The inquiry continues today.

## Call for extra power over police

FINANCIAL TIMES REPORTER

The Director of Public Prosecutions and the chairman of the Police Complaints Board should be given extra powers to supervise but not control — present police procedures for investigating serious complaints against themselves, says a report published yesterday by the Home Office.

However, the report rejects the idea of forming a special team of detectives led by a top lawyer to look into allegations of serious assaults by police.

The report, by a working party which included Home Office officials, chief police officers and the Director of Public Prosecutions, follows the triennial review of the complaints board, published last year.

The complaints board had proposed that complaints of serious injury should be investigated by a specialist body of investigating officers, recruited

by secondment from police forces.

It would have been answerable to a leading lawyer, who would ensure that the investigation had been properly carried out.

Sir Thomas Hetherington, Director of Public Prosecutions, agreed with the police association's views on the present system and thought that his involvement in the process of investigation and his responsibility for recommending whether there should be a special team of detectives led by a top lawyer to look into allegations of serious assaults by police did not necessarily depend on the seriousness of the injury.

It proposed that deputy chief constables would be required to refer a complaint which alleged that police action had been responsible for a death or serious injury if they thought it could have been caused in the way alleged.

Serious injury would be defined as medical evidence of fracture, damage to an internal organ, impairment of bodily function, deep or extensive discolouration of the skin, or serious disfigurement.

The board, chaired by Lord

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## UK NEWS—LABOUR

## Clearing banks offer 'final' 10%

BY NICK GARNETT, LABOUR STAFF

THE LONDON clearing banks yesterday made a "final" pay offer, believed to be 10 per cent, to the Clearing Bank Union in negotiations on their clerical staff pay. The offer will also be made to the Banking, Insurance and Finance Union.

The first phase of industrial action, to be announced today, is expected to be selective stoppages for about 24 hours. This tactic was used by the union in Midland's computer centres two years ago and led to considerable disruption of bank business. It took about three days to clear the effects.

Further stages of industrial action could involve longer stoppages and different targets within Barclays and Lloyds, and perhaps in other banks.

BIFU officials might decide to launch industrial action, at least in the first phase, geared to disrupting bank work while minimising the effect on customers.

This could initially involve hitting computer operations that deal with updating of accounts, rather than with cheque clearing.

The offer is thought to have been considered unsatisfactory for a vote.

by the CBU negotiators who appear to be seeking rises of about 11.5 per cent. The union's officials were meeting last night.

The banks' previous offer had been 9.25 per cent but during previous negotiations they said they would be prepared to go above this.

BIFU, which is seeking rises of 12 to 13 per cent, will today announce details of industrial action at Lloyds and Barclays computer centres in pursuit of its claim.

The union's members at two of Barclays computer centres—Wytchford, Cheshire and Gloucester—have voted for industrial action to obtain rises in line with the RPI. This follows a similar vote at Lloyds computer centre at Sampson House, London, earlier this week.

Hitting the updating of accounts would create a backlog of information which would normally have been fed into the computer.

BIFU has been taking the lead in preparing plans for industrial action, while CBU officials have been preparing for a vote.

## Linwood men give up fight to save plant

BY RAY PERMAN, SCOTTISH CORRESPONDENT

WORKERS AT Talbot UK's Linwood car plant, voted yesterday to give up the fight against its threatened closure and asked their shop stewards to press for the best redundancy terms available.

Mr Jimmy Livingston, Transport and General Workers' Union convenor at the plant, who led the fight to keep it open, said he was bitterly disappointed. The Scottish TUC described the workers' decision as understandable but tragic.

Mr Jimmy Milne, general secretary of the STUC, said: "I am deeply pessimistic about the attraction of major new sources of employment.

## Purnell to cut jobs

BY JOHN LLOYD, LABOUR CORRESPONDENT

THE LOSS of more than 800 jobs at Purnell, BPC's major book printing subsidiary, has been agreed between Mr Robert Maxwell, the company's new chief executive, and the print unions.

Redundancies will cut the main Purnell workforce at Poulton, near Bristol, from over 1,000 to around 180. The smaller, photogravure plant will retain its 462 workers, with changes in working practices.

Mr Maxwell said last night: "The reason for the very substantial reduction is the impact of the recession, and the high price of sterling which has virtually eliminated the chance of export orders."

## Dock union leaders seek to widen strike

BY OUR LABOUR STAFF

DOCKERS leaders in Southampton decided yesterday to seek sympathetic industrial action in British Transport Docks Board ports throughout the country. This follows the suspension of all cargo operations in Southampton last week because of lightning strikes over a pay dispute.

Prospects of a national dockers' confrontation with the BTDB are likely to rest on the results of a mass meeting of Southampton's 1,600 dockers today, called to consider the latest developments in the dispute.

The dockers claim that Southampton employers have breached the provisions of the National dock Labour scheme by refusing to allow a return to work unless they undertake to end disruptive action over pay.

Mr Ritchie Pearce, chairman of the ports shop stewards committee, said yesterday that the committee had passed an emergency resolution calling on the Transport and General Workers' Union to convene a recalled national docks delegate conference to discuss the Southampton dispute made official by the union last Friday.

Southampton port employers, dominated by the BTDB, sent dockers home last week following two 24-hour lightning strikes over a claim for comparability of earnings with non-registered dock staff.

The employers argue that the dockers have refused to honour their working agreements and that they are unable to operate the port unless they can be assured of normal working.

## Tinplate men challenge BSC plan in court

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE LEGALITY of the British Steel Corporation's survival plan was challenged in the High Court yesterday by workers at the Velindre tinplate works near Swansea.

The Velindre workforce will be run down from 2,245 to 674 under the plan produced by Mr Ian Macgregor, the new BSC chief, last December.

Lord Gifford, counsel for the trade union side of the Velindre works council, told Mr Justice Mait that the plan was invalid because the unions at Velindre had not been consulted.

The 1975 Iron and Steel Act imposed on the BSC a duty to consult employees' organizations before reaching any conclusions

on any review of the corporation's affairs. The issue was whether the survival plan had resulted from the kind of review covered by the Act.

The Velindre workers said it had. The BSC contended that the Act had in mind only reviews of the corporation's organisational structure.

Lord Gifford said the plan had been accepted by, and implemented in, the majority of the corporation's works.

But the Velindre men sought an injunction stopping its implementation at their works until BSC had listened to their views.

The hearing continues today.

## Post Office scheme sorts out inefficiency

Nick Garnett reports on a crucial decision facing postal union

A CRUCIAL decision on the future of the postal services will be made next month at a special conference of the Union of Communication Workers. It will decide whether to accept a recommendation from the union's executive to extend the experimental productivity schemes operating in 210 offices.

The postmen's union executive has a mixed record at recent conferences in obtaining the decision it wants. There is already total opposition from some big branches and the debate could be a bloody one.

A rejection would result in the Post Office unilaterally deciding to force the pace on efficiency with a certain rise in disruptive disputes.

The schemes—now involving 24,000 workers (out of the 120,000 who could eventually be covered by them)—have allowed the industry to reverse, for the first time in about 15 years, a gradual slide in productivity within its parcels and letter handling.

Crumbling levels of efficiency were most marked in London. During that period, postal traffic fell by 30 per cent in the capital but manning by only a third of that.

As a result, a greater amount of slack, unproductive time infected the working systems of large parts of the postal service, already labour intensive and prone to inefficiency.

With the postal workers' traditional attitude that earn-

ings could only be raised through overtime the number of malpractices multiplied and became virtually endemic, particularly in the big sorting offices.

The pace of sorting work and the way it was organised was increasingly geared by postal workers to the protection of time-wasting, job protection and extending the possibilities of earning overtime money.

Sorting office management has been caught in a vice—under pressure from senior management to maintain daily delivery schedules but facing day to day opposition on the shopfloor to faster work.

Local management has inevitably been sucked into all this, giving the nod in many offices to postmen leaving work before their paid hours are finished and in some cases turning a blind eye—often under the threat of a stoppage—to making what is in effect "phantom" overtime pay.

The speed of deliveries was maintained well above average European standards but at a big and rising cost in overmanning, overtime wages and poor shopfloor relations.

Mr Bill Cockburn, the relatively new director of the London postal region, says that by 1979 the postal operation in the capital was on the point of virtual collapse.

The Improved Working Methods, schemes negotiated

with union officials tailored to local conditions, are now turning the tide. Nationally, 280 schemes (some offices have more than one) have been introduced since the first one in June last year. In London there are 114 schemes covering 46 per cent of the capital's postal workforce.

Those in London have saved 2m-3m staff hours and involved the payout of £3m in bonuses, averaging £9.50 a week per worker. The target is for a further reduction of 7m staff hours over the next year.

That would mean that within two years, the number of hours needed to shift letters and parcels will have to come down by a tenth.

One of the offices that management and the union say has shown particularly dramatic productivity improvements is the big parcels operation at London's south-eastern district office—for example north-east and Scotland—where there may have been a much greater load of parcels to handle.

Workers simply paced themselves in their own sorting areas to ensure that the work there filled up their scheduled hours. The effect was that parcels in other overloaded areas mounted.

The office used to have one of the worst productivity records in the capital and up to a year ago missed despatching parcels on time four days in five. On some days 10 to 15 per cent of parcels that should have been sent out remained in

the building.

Under the IWM scheme changes in four principal areas have been made in this office.

• Labour malpractices, known in labour relations terms as Spanish customs. Many of them have now been removed. These have included unofficial tea breaks and unofficial extensions of the 10-15 minute recognised refreshment stoppages.

Now, duty patterns have been altered to allow tea breaks and meal breaks to be staggered thereby allowing work continuity.

• Demarcation. The higher grades are now called upon to do more general sorting work, something which in the past they have refused—although general sorters do not like to happen on a regular basis.

Minor administrative staff are also called upon now to do sorting work up to a maximum of two hours a day. This alone is saving an average 470 man hours of overtime per week.

• Manning. South-eastern office now has 156 higher grade staff and 417 postmen. As part of the scheme, 15 senior staff and 33 postmen's jobs have been taken out. Manning levels on truck loading teams have been reduced.

The effects of the scheme in the parcels office have been dramatic, says Mr Bill Line, the district's postmaster.

Productivity—relating traffic flow to man-hours—has risen by 10 per cent. Overtime has fallen.

Some branches though are seeking a decision at the special conference to increase payments under the schemes which could also be unpalatable to the Post Office.

National union officials still appear to be wary of confidence that the special conference will back the executive's recommendation.

## Gravesend

## The Inn on the Lake

March 31

## Brentwood

## The Post House

April 2

## Heathrow

## Holiday Inn

April 7, 8

## Manchester

## Brabazon Suite Ringway Airport

April 7, 8

## East Midlands

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April 9

## Bolton

## The Last Drop

April 15, 16

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## UK NEWS – PARLIAMENT and POLITICS

## Steel hits out at the naming of Hayman

By Richard Evans, Lobby Editor

THE NAMING by a Conservative MP of the Commons order paper of the diplomat referred to in the Old Bailey pornography trial was criticised by Mr. David Steel, Liberal leader, in the Commons yesterday.

Mr. Steel argued that the way Mr. Geoffrey Dickens (Huddersfield West), had used the protection of Parliamentary privilege to name Sir Peter Hayman, former High Commissioner in Canada, "created a very dubious precedent."

There was loud support from MPs when Mr. George Thomas, the Speaker, commented: "The privilege of free speech and the protection we enjoy is one that we must cherish... there is a special obligation on us all to make sure we never abuse that privilege."

The Speaker added that the two questions on yesterday's Order Paper, one calling for the prosecution of Sir Peter, and the other advocating the setting up of a Commons select committee into the security implications, were "technically in order."

Mr. Steel, a member of the Commons privilege committee, argued that it was difficult to defend the system if there were signs that on occasion it was abused. He said that it was an extension of the use of privilege not just to name a person in the Chamber, but to use the Order Paper as a means of doing so.

Mr. Michael Havers, Attorney General, who had advised Mr. Dickens against naming Sir Peter, commented in a statement: "This should never have happened. There cannot be any justification for it... all Mr. Dickens has done is to make certain that Sir Peter's shame and embarrassment is known to the world."

## Foot predicts no wins for Social Democrats

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

NO SOCIAL DEMOCRAT will win a seat at the next General Election, Mr. Michael Foot, leader of the Labour Party, predicted yesterday.

Mr. Foot, speaking at a Parliamentary Press Gallery lunch, also took a few swipes at the Conservatives and said he foresaw that Mrs. Thatcher would still be in power to lead them into the next General Election.

But most of his speech was devoted to a major counter-attack against the breakaway Social Democrats who announced on Tuesday that they intend to launch themselves as a fully-fledged political party next week.

Mr. Foot argued that the General Election will be a neck-and-neck battle between the two major parties with the outcome uncertain.

"I repeat my prophecy and underline it," he said. "I don't think a single Social Democratic candidate will be successful at the next General Election."

He agreed that public opinion polls gave a different impres-

sion of their chances. But he did not believe the polls on such matters.

The Social Democrats, however, claimed that they did believe the polls. If this were the case he wondered why they were not taking advantage of these by submitting themselves to the test at by-elections.

He was not prophesying that they would all lose their deposits at a general election, although he thought this was quite possible.

"They will need a lot of money to deal with the deposits they lose, if indeed they put up the number of candidates they suggest."

This was the reality and anyone looking at the figures for the constituencies would see that his argument could be sustained, he said.

He also thought that very few of the present Social Democrats would stand in the constituencies they now represent. They would look elsewhere because they foresaw the fate of their own seats.

Mr. Foot was particularly



Foot: new party will need a lot of money to deal with lost deposits

critical of the prominence given by the Social Democrats to proportional representation (PR). This seemed to be the only item of real agreement between them and the Liberals.

He saw serious objections to

PR because it breached the close association between an MP and the individual constituency. The system made it very much easier to launch a new party from London but was wholly against the form of British democracy.

A major trouble with PR was that the voter did not know what kind of compact might be made by the various parties after an election. Dr. David Owen claimed that he was standing by the manifesto on which he had fought the last General Election for the Labour Party. But Mr. Foot did not think Dr. Owen had explained to the voters of Devonport that his number one item was PR.

Mr. Foot said there was a deep objection to the Social Democrats continuing to sit in the Commons as a group when they had been elected on the policy of the Parliamentary Labour Party.

The planned Social Democratic party was founded on a breach of the undertakings which its members had given

to their constituents at the General Election.

Turning to the "poor defeated" Conservative Party, he said Mrs. Thatcher would remain its leader largely because of the "gutlessness" of her fellow Cabinet Ministers and many Tory back-benchers.

The fight at the next General Election would be close. "How it will turn out nobody can say. It will be a very evenly balanced affair in my opinion."

"But it will be a contest between the Labour Party and the Conservative Party. That will be the choice the British people will have to make."

As for the others—new parties sometimes appeared in British politics and disappeared even more quickly. "Those who try to distort the real differences between the parties are those who injure democracy the more," he went on.

"It is to be a choice between the great political parties in the State. It is going to be as great and as critical a test as any we have seen in our history."

## Tories hint at loss of several counties in May 7 elections

By ROBIN PAULEY

THE CONSERVATIVE Party yesterday launched its campaign for the county council and Greater London Council elections in May, hinting that it expects to lose a substantial number of seats and control of several counties.

On that basis, the Government is known to be extremely disappointed at the level of county rate rises, particularly as a third are over 10 per cent for a year when the projected inflation rate is expected to fall from 13 per cent to about 10 per cent.

The Conservative leaders refused to be drawn on which counties they expect to lose in May. The GLC will fall into Labour control if the swing from the Conservatives is more than 2 per cent based on the May 1979 General Election.

Labour is likely to hold its two metropolitan counties and hopes to win the other four—West Yorkshire, Greater Manchester, Merseyside and West Midlands—although the Liberal strength in Merseyside introduces doubts as to whether Labour will manage to take control there.

Changes to ward boundaries in the shire counties makes comparisons with earlier elections difficult. But Labour is likely to gain control of Cleveland, Derbyshire, Hampshire, Nottinghamshire and Staffordshire. Labour is also hoping to win in Cumbria and Northumberland with Northamptonshire an "outside chance."

The Liberals are expected to win control of the Isle of Wight. If the results were slightly worse for the Conservatives than they were in 1979 they could lose control of as many as 18 counties in England, leaving many with no overall control. No Welsh counties would be under Tory control.

## Unions seek to boost Labour funds through extra levy

By JOHN LLOYD, LABOUR CORRESPONDENT

FAR-REACHING plans to boost the Labour Party's finances and improve its organisational and educational effort are in the final stages of preparation by Trade Unions for a Labour Victory. The grouping of unions affiliated to the party.

They depend on raising a supplementary levy of 10p a year on affiliated members, in addition to the 40p already levied by the affiliated unions for the party.

If paid in full, this would yield between £200,000 and £300,000 annually—though it is accepted that not all TULV member unions are likely to raise this amount at a time of pressure on union finances from falling membership.

The plans include:

- Raising the party's small educational budget of £5,500 to £32,000 and—in conjunction with the party's educational officer—putting its educational programme on a more structured and accessible basis. This would involve the development of correspondence courses as well as evening and week-long sessions aimed particularly at union members, thus broadening the programme from the present summer schools which are seen as elitist.
- Releasing union officials from some of their union duties to assist party work in the regions. This would include making recommendations on party membership drives and on increasing individual mem-

bership of the party.

- Ensuring that affiliation fees to the party are paid in full and on time.
- Using the cash raised from the supplementary levy to reduce the party's deficit, which stands at about £500,000.

- Instructing party members on the use of local and national media, and increasing the use of union journals to inform members on party policies and programmes.

These plans, which are contained in a number of reports drawn up by the research officers of the affiliated unions, will be considered for the first time by the TULV's 13-person executive—which includes most of the general secretaries of the

larger affiliated unions—next Wednesday.

It is expected that the main thrust of the proposals will be agreed by the executive over the next few weeks. However, agreeing with the Labour Party on their implementation is expected to be a more delicate task.

Last September, Labour's national executive committee rejected suggestions from Mr. David Bassett, general secretary of the General and Municipal Workers Union and chairman of the TULV, that a special trade union fund be administered by the union's finance officers.

The TULV will seek a meeting with Mr. Ron Hayward, the party's general secretary, to

attempt to find common ground on how the fund might be organised.

Meanwhile, the Amalgamated Union of Engineering Workers, the party's second largest affiliated union, has reduced the number of members it affiliates by 77,000 to 850,000. This reduces its contribution by more than £30,000.

The union said last night that the new figure was more realistic. It has lost some 70,000 members over the past six months because of redundancies.

Another major affiliated union, the Electrical and Plumbing Trades Union, has decided to freeze its affiliation at 260,000 members.

## Paisley calls for economy U-turn

By MARGARET VAN HATTEM, LOBBY STAFF

LESS THAN a complete reversal of the Government's economic policies would lead to uncontrollable unrest in Northern Ireland, the Rev. Ian Paisley (DUP, Antrim North), warned yesterday.

"We want a U-turn, he told the Commons. "We have heard that the lady is not for turning. If they do not turn, they will have a situation on their hands that neither they nor anyone else in this House will be able to handle."

Unrest would go beyond the purely political, he said. "It will be the quiet of those who want to work, who should be allowed to work, but who cannot work because this Government refuses to allow them to work, by refusing to provide the money to make factories viable."

The Government, he said, urged Northern Ireland to carry the cross, to bear the sticks and the beatings borne in the rest

of the UK. They would do so in Northern Ireland once the employment rate, the cost of living, the energy prices and transport costs were brought down to the levels of the rest of the country. "We want parity, not charity," he said.

Mr. Paisley was speaking on an Opposition motion on the economic problems of Northern Ireland. Earlier, Mr. Humphrey Atkins, Northern Ireland Secretary, had conceded that the Government's policies in the province were neither easy nor popular.

"But no real future for Northern Ireland, or for any other part of the UK, can be built upon a profligate programme of public expenditure, borrowing and taxing for today's consumption rather than for tomorrow's prosperity," he said.

"We believe in what we are doing and we will stick to it." He did, however, hold out the prospect of increased invest-

## Scanlon role in industrial training shake-up grows

By ALAN PIKE

LORD SCANLON, chairman of the Engineering Industry Training Board, was yesterday drawn closer to the centre of the growing debate over the Government's efforts to reorganise industrial training.

He is to take on the additional post of chief executive of the engineering board following the sudden retirement of Mr. Joe Moon, chief executive since 1978, through ill-health.

The decision means that Lord Scanlon, former president of the Amalgamated Union of Engineering Workers, will combine the two top posts in one of the largest training boards during a critical period for the future of industrial training arrangements.

The Manpower Services Commission is to present a sector by sector review of industrial training to Mr. James Prior, Employment Secretary, in June. This is expected to lead to the abolition of many of the 24 statutory boards.

Under the Employment and Training Bill, now before the Commons, the Government will have authority to abolish training boards—or without a recommendation from the MSC.

Mr. Prior, giving evidence to the Commons Employment Committee yesterday, defended the Government's decision to proceed with the Bill in advance of the MSC investigation. To have delayed the Bill until after the inquiry would have led to a further period of uncertainty, he said.

He said he was not committing himself to closing down training boards until he received the evidence from the Commission in June.

Time was short if the economy were to be saved. "There is an alternative to the appealing acceptance by the Government in their expenditure plans that unemployment will continue to rise significantly in the next two years," he said.

## Whitelaw firm on ITV funds for Welsh service

By ROBIN REEVES, WELSH CORRESPONDENT

THE INDEPENDENT television companies will, if necessary, be forced to fund the Welsh television service on the planned Fourth Channel. Mr. William Whitelaw, Home Secretary, told the Commons' Welsh Affairs Select Committee yesterday.

He was commencing on a memorandum from the Independent Television Companies Association which said the companies had neither the desire nor the resources to fund the Welsh service, due on the airwaves this end of next year.

Mr. Whitelaw said the ITV companies were fully aware of the Welsh service's financial obligation when they applied for franchises from the Independent Broadcasting Authority last year.

In spite of persistent questioning from Mr. Leo Abse, MP (Lab., Pontypridd), committee chairman, and other Welsh MPs, the

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# Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

## IBM's memory fails its planned debut

IBM, the world's dominant computer manufacturer, has upset the data processing community by announcing serious delays on its newest computer memory.

This week it said that "technical problems with hardware" had forced first shipments of its 3380 direct access storage drive to be put back from October this year to the second quarter of 1982.

The 3380, a large, very advanced disc drive, uses a sophisticated development of "Winchester" technology where the discs storing recorded information on their surfaces are contained in a hermetically sealed chamber and written to or read by a lightweight head which flies only a fraction of a millimetre above the magnetic surface, kept in flight by air pressure.

### Delay forced

While IBM will say nothing about the fault which has forced the delay, it is understood to be to do with the environment in which the discs spin. Each 3380 can hold up to 2.52bn characters of data on two spindles.

The announcement had three immediate effects:

- It spread alarm and uncertainty among IBM users (IBM has over 60 per cent of world business in computers) who point out this is the third time in as many years that the company has had to admit a product would be delayed because of technical problems.

The first was the System/38, delayed because very sophisticated software would not perform to specification. Then there was the 8100 distributed processing system — "a real dog's dinner" as one user put it.

Users are now beginning to ask whether IBM is pre-announcing its new products.

- It has exacerbated the already serious shortage of disc capacity and will precipitate a

ALAN CANE

scramble for what capacity remains.

Mr. Michael Kitching, managing director of Memorex UK, an American-based company which makes IBM "plug compatible" disc memory (machines which can be plugged into IBM systems and run as if they were IBM's own) said the IBM announcement had been expected for some months among memory makers and already working in future planning.

He expected an upsurge in demand for the smaller IBM 3350 drive and its plug compatible competitors (the Memorex model, the 3852, holds 635 million bytes on each spindle).

### More demand

Mr. Kitching pointed out that demand for disc memory was increasing at 40 per cent a year in the U.S. and 30 per cent a year in Europe. The IBM announcement had put back the date at which 3380 type drives would replace the older technology models from mid 1983 to the end of 1983.

It also meant longer life for older machines and he predicted new demand for the much smaller 3330s and considerable activity in the second hand market.

- It will worry customers with orders for the larger IBM computers, especially the new top-of-the-line 3081 which, to run at their best, require substantial disc storage.

Most orders for the 3081, which can process instructions at rates close to 10 million a second, have been placed in the U.S. but in the UK, Barclays Bank is among the organisations which have felt the need for that kind of processing power.

The trend in disc storage is towards greater amounts of data on the same drive—that means increasing the density of storage on the individual discs through thin film, and other technology.

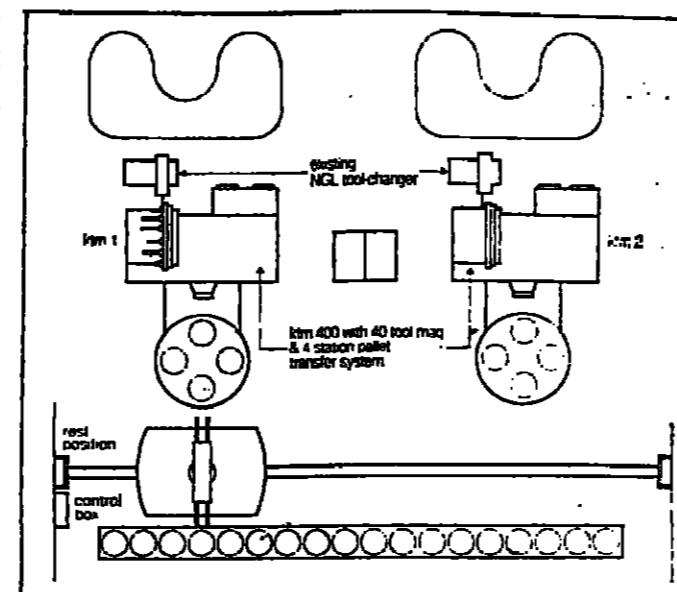
IBM's technological expertise is well matched by its competitors. With orders for disc memory mounting rapidly, delivery times of six months were common, even before IBM's announcement.

ALAN CANE

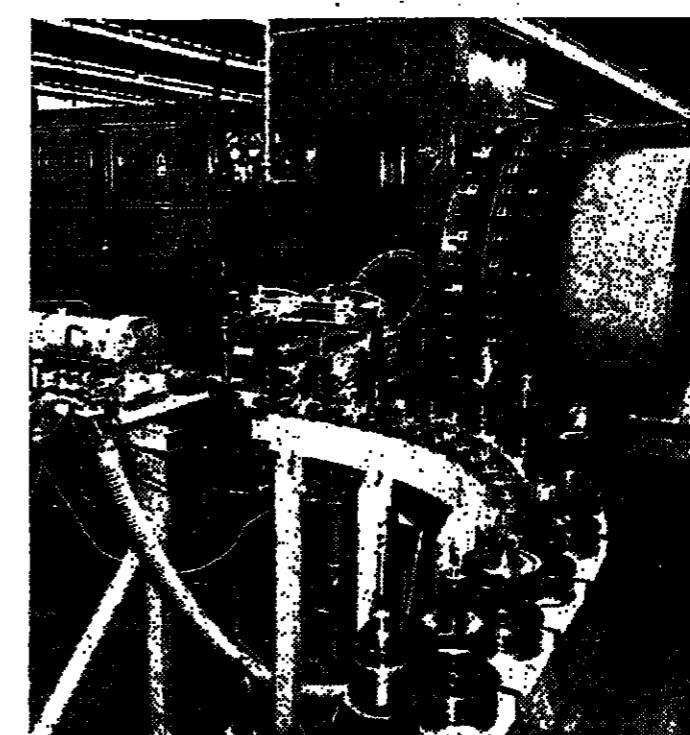
• It has exacerbated the already serious shortage of disc capacity and will precipitate a

## Computer controls complex machining unit

BY GEOFFREY CHARLISH



Layout of the flexible manufacturing system. At top of diagram are the two carousels of tools backing up the 40-tool turrets. At front is the blank part selection system. Picture shows a carousel with a KTM machine behind



hand) backed up by a second 80-tool carousel mounted behind the machine. In this way the cutting head, able to perform in X, Y and Z axes, can be provided with a very wide range of tools indeed because any one from the set of 80 can be robot picked and put into one of the turret positions. This great flexibility means that there is room to feed in sharpened tools while the worn counterpart is removed for sharpening, with no hold-up in production.

Work is near completion to link the two machines on both sides. Down the component input side a line of unmachined components will be moved automatically for appropriate seizing by the pallet's loading

indexing. At the moment, these pallets are loaded in prescribed positions manually, but work going on at the National Engineering Laboratory in Scotland will soon enable the component present at any of the four positions to be identified by profile probing, a signal to the computer ensuring that the right operations are carried out.

It will then be allowable for any component to be placed on any station at random.

Work is near completion to link the two machines on both sides. Down the component input side a line of unmachined components will be moved automatically for appropriate seizing by the pallet's loading

unloading mechanism. Thus, whatever work is available on the input side can then be appropriately shared between the two machines. On the other side, the contents of both horizontal back-up tool carousels will be made available to either machine, widening the tool choice still further.

Heart of the NGL/KTM system is a Digital Equipment Company PDP 11/70 computer with 67m bytes of disc store. No paper tape is used anywhere in the system.

A small microprocessor team is hard at work on interfacing microprocessors that will allow

downloading of central instructions to machine control equipment on the shop floor. At the moment the two KTM machines are immediately controlled by their own electronic systems but when the central system is complete these will be abandoned.

The only discrete machines that follow the computerised system are such things as specialised slot cutters, grinders and automatic lathes for the purely turned components. They are all the most advanced available—one is controlled by a tiny dictation machine cassette.

Ways in which these techniques can, or should be employed in other parts of industry

### NEWS IN BRIEF

**PUT ON THE MARKET** by Machinist, Leamington Spa is a portable data collection terminal designed for the acquisition of dimensional data from electronic gauges used in inspection departments or on the shop floor.

**SAFETY** THE INSTALLATION, commissioning and acceptance of transfer machines and other special-purpose equipment is the subject of the tenth Code of Practice published by the Machine Tool Trades Association.

**PERIPHERALS** GRESHAM LION, moving on from an already strong base in the image processing business, has entered the visual display unit market with the acquisition of the manufacturing and marketing rights of the LYME 5000 terminal from James Scott Electronic Developments.

Designed and built in the UK the terminal is compatible with

there is an output to drive an external printer.

This portable system provides a quick means of establishing the abilities of a new machine tool while it is being commissioned and can also be used to monitor machines at regular intervals to check performance. More on 0926 312542.

**COPIES** OF the Code of Practice book can be obtained direct from MTTA Publications, 62 Bayswater Road, London W2 3PH price £5 (inc. p and p); telephone 01-402 6674.

**INSTRUMENTS** AN INSTRUMENT claimed to be capable of subdividing the usually accepted first 10 grades of colour of diamonds, usually determined visually by experts, into 100 shades has been devised in Israel.

The instrument which does this in a matter of seconds, can do this not only for polished stones set or unset, but also for roughs. The instrument known as a colourimeter is portable coming in a small suitcase which can easily be carried by the diamond dealer (a larger version for laboratories is also available).

The instrument measures only

white and yellow stones, not the relatively small group of brown diamonds. Further information from ZVI Yehuda, Diamond Research Laboratory, Israel Diamond Exchange Building, Ramat Gan, Israel.

### RESEARCH

ACCORDING TO Professor Brent Havesteen of Kiel University in Germany, there is a prospect of using the hydrostatic pressure resulting from osmosis to generate electricity.

Osmosis is the diffusion of a solvent through a semi-permeable membrane into a more concentrated solution, tending to equalise the concentrations on each side of the membrane.

Basically the Kiel idea is to use a number of membranes in a vertical arrangement to cause fluid to move upwards and so

**Hydrovane**  
Air Compressors

remain a matter of conjecture. Such a system is becoming a growing need in the aerospace industry according to Mr. Kevins, manufacturing director of NGL. His company makes high-value items for aircraft and marine use—in production at the moment is a bomb release but does not benefit from low production runs as the USA industry does.

Wills takes the view that unless such machines are used in Europe economic production of relatively small batches of complex parts will not be possible. He believes that in general the UK aerospace industry has concentrated rather too much on automation in design, at the expense of production.

Important from the financial point of view is that work in progress—a heavy burden where high value parts are involved—can be made almost to disappear. Demand production becomes possible and with proper software and planning the recently machined parts can be brought together very quickly for assembly, test and dispatch.

It seems unlikely that there will be another project of this kind with Government assistance says Wills. However, it is understood that knowledge about the overall system software—which is mainly where Government funding has gone—will be available to others wishing to use it, with safeguards for NGL's commercial security.

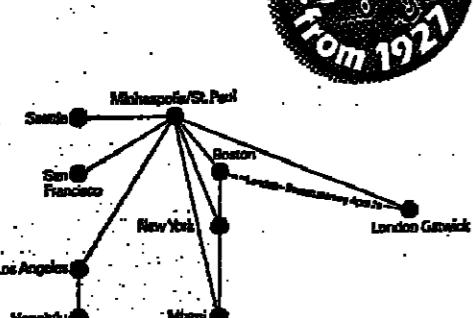
produce potential energy in the form of a head of fluid.

The Kiel experiments are going on in the Elbe estuary. As an extension of them, Professor Havesteen is suggesting setting up a tower of about 200 membranes with a diameter of about one metre. The spaces between the membranes will be fed alternately with salt and brackish or fresh water, obtained conveniently by placing the tower at the mouth of the river where both are to hand.

The salt water side is connected by a rising pipe to a reservoir from which the water can fall on to a turbine to generate power. More from Deutscher Forschungsdienst, Ahrrstrasse 45, Postfach 205006, D 5300, Bonn 2.

LORE DANIEL

## CHECK IN AT GATWICK WITH THE AMERICAN WINNER. FLY NORTHWEST ORIENT.



American Northwest Orient is not only 100% American: it is the USA's seventh biggest carrier and financially the most successful of its major airlines. With 12 modern jets, it has more aircraft today than the number of passengers it carried in the whole of its first year of operation, 1927. Northwest Orient is proud of its reputation for professionalism, performance and profitability. It is an experienced airline. A successful airline. A friendly airline.

Report by Kidder Peabody & Co. N.Y.

Comfortable Northwest Orient's Executive Class service has no superior. It gives full-fare passengers their own seating zone. You enjoy free drinks, free wine with meals, choice of entrees, free headsets for in-flight movies and stereo—and wide seats than on most transatlantic 747s. And sleeper seats are available to give first class passengers still more comfort, too.

Friendly There's good reason for the friendly atmosphere: it's an American

tradition to offer a warm welcome—and that comes even more easily to an airline with our record of success. For further details contact your travel agent or our Reservations Office.

Northwest Orient Airlines  
Pegasus House, 37/43 Sackville Street,  
London W1X 1DB.  
Reservations 01-439 0171  
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### NEW FROM APRIL 26 LONDON-BOSTON NONSTOP

Departing Gatwick 13.20 hrs Tuesdays and Sundays, later increasing to 3, then 5 flights per week. Also flights nonstop or direct from Gatwick to Minneapolis/St. Paul and Los Angeles.

Other services direct to Boston, Los Angeles, Minneapolis/St. Paul and New York from Prestwick and Shannon.

In 1979, Northwest Orient flew more than 10 million passengers to destinations in North America, the Far East and Europe.



The friendly, comfortable American.

**NORTHWEST ORIENT**

## THE MARKETING SCENE

SALES OF COLOUR TV SETS 'COULD TOP 2m THIS YEAR'

### TV set makers rediscover the growth path

THE current UK TV advertising campaign by Televideo, the video software company partly owned by John Bentley's video cassette sales and rental company, Intervision, and partly by Bertlesmann, the German publishing group, marks the dramatic TV introduction of direct response sales techniques to a vast new market.

It is also illustrating, via 30-second peak-time sales spots, the manner in which the UK video boom is taking off, a boom that has not only outstripped industry forecasts as to timing and impact, but one that is allegedly recession-proof and is about to gain fresh impetus with the arrival of competing video-disc systems.

Meantime, the hitherto beleaguered UK television set market is not only witnessing buoyant sales levels that virtually no one foresaw at the start of the recession, but is apparently starting to ape its U.S. counterpart, where bullishness reigns supreme.

Not that UK set makers go as far as the U.S. opposite numbers, where TV makers sold almost 10.2m colour sets last year, a 3.2 per cent gain on the

previous year and only fractionally short of the record—a performance promising enough to have encouraged talk about "transformation of the TV business into a new growth industry."

Nevertheless, the UK market performed extremely well last year. According to BREMA, the British Radio and Electronic Equipment Manufacturers' Association, UK colour set deliveries last year totalled 1.95m, a gain of 2.6 per cent on 1979, though still a long way short of the colour boom peak of 2.65m in 1973.

Within that total, deliveries of large (15 inch-plus) sets showed a fall—from 1.52m to 1.47m—but deliveries of small (16 in and below) sets improved by approximately 100,000 to 180,000.

As for black-and-whites, they showed a gain of 250,000 to approximately 1.6m, with the improvement again attributable to the small-screen market.

This was very good news for set makers, importers as well as home-based, and in all likelihood was merely the preface to an even better 1981. This year, according to some forecasts,

sales of colour sets alone could grow by another 200,000, perhaps 250,000, to around 2.2m.

In Britain, as in the U.S., the colour TV market is behaving in almost contrast to that of electrical appliances generally, Ferguson (part of Thorn/EMI), Philips (which under the

year by C. J. van der Klugt, director in charge of consumer electronics at Philips in Holland, that the television set market was "still in its infancy."

According to companies like Ferguson (part of Thorn/EMI), Philips (which under the

year employed, says Phillips, probably have higher disposable incomes than they did before the recession, while those made redundant probably have a good cash sum in hand and see the purchase of a new television set as an obvious way to reduce monthly outgoings on items like TV rental.

Third is the move towards ownership of a second set, which has helped sales of black-and-whites as well as portable colour sets—a trend, says Sony, that can hardly be hindered by the arrival of UK Breakfast TV.

Fourth, social change. Although researchers even in the U.S. are only just getting to grips with the phenomenon, it is maintained that soaring petrol prices, and inflation, are encouraging families to look to their homes for a greater share of their entertainment, a phenomenon that coincides neatly with the pace of technological progress and market penetration on the wider video front—the cassette recorders and disc players and home computers, etc., that will eventually transform the steamage TV set in the living room corner into

their usual fate in a recession.

As a result, the set makers—hard hit in recent years by the effects of sluggish or no market growth, surplus production capacity and intense price competition—are breathing rather more easily.

It is for this reason that the recent comment of Alex R. Stone, president of Quasar, a U.S. set maker, that booming U.S. sales marked the "rebirth of an industry," sits well alongside the view expressed late last

year by C. J. van der Klugt, director in charge of consumer electronics at Philips in Holland, that the television set market was "still in its infancy."

According to companies like

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the nucleus of fully-fledged home entertainment and communications systems.

The most aggressive UK manufacturer on the promotional front is currently Ferguson, which last year spent £1.2m on main-media advertising in support of its TX range. This was out of a total promotional budget of £5m and compares with MEAL-measured advertising figures of £530,000 for Sony, £633,000 for ITT, £586,000 for Philips and £540,000 for Pye.

Ferguson will spend at least £1m this year, and is planning a special two-week, £300,000 advertising campaign in the run-up to the royal wedding in July, an event which the set makers describe as both the sports highlight of the year and one bound to have a significant impact on replacement demand, whether rental or bought.

"What has happened in the U.S. will happen here," says one manufacturer, "though the timescale may be more drawn out. Flat screens, wall screens, small screens, large . . . it will all happen. When it does, it will happen fast."

### INVESTMENT ENTHUSIASM

### Saatchi, Geers share limelight

#### Etcetera

September 30 was £3m up 23 per cent.

"It's been noticed," says Saatchi's, "that we've had another good run in the past four weeks: Typhoo Tea (£2.25m), BL Double Bonn (£2m), Gas Central Heating (£1m), Ronson (won this week) and a new Smith and Nephew brand (£250,000). Brokers' interest is much more informed."

Geers Gross

closed last night at 102p, for gain of 16p since Friday.

They can afford to sound expansive. At yesterday's annual meeting of the Saatchi and Saatchi Company, chairman Kenneth Gill said the 1980s would be a period of significant change in the communications industry, providing major opportunities for the company and for advertising as a whole.

1980 had been a tenth successive year of profit growth, and Saatchi's would again perform well in the current year, he said, partly because the past 12 months had proved Saatchi's best-ever period for new business, with gains that included Campbell's Soups, Berger Paint, Max Factor, TV Times, Hoechst, Cadbury Typhoo, Lyons Cakes and the New Evening Standard.

Probably the most encouraging pointer to future prospects, said Mr. Gill, was a recent survey (by Campaign) of top UK advertisers which asked them which agency they would most like to handle their business, given a completely free choice. Saatchi's topped the poll (it was followed by two other British-owned shops, Collett Dickenson Pearce and Boase Massini Pollitt).

At Saatchi headquarters in Charlotte Street, it was said yesterday that a major reason for the recent share price spurt was that brokers were beginning to display an almost day-to-day interest in the coming and going of accounts, and that a recent presentation to the institutions had gone down well (Saatchi's pre-tax profit in the year to last

THE 1981 OUTLOOK for ITV revenues is clearly uncertain, says Carr, Sebag in its latest (March 16) report on ITV. But along with a great many others it discounts fears of a major slump in TV demand this year.

It points first to the emergence of a wide new range of TV advertisers in recent years, so that the non-packaged goods sectors now account for around 40 per cent of total ITV revenue.

Second, it says, traditional TV advertisers have seen the light when it comes to maintaining advertising expenditure; third, importers are visibly active.

"Given the extremely strong performance over the January/March, 1980 period," it says, "a downturn in revenue of about 8 per cent would not be surprising in the first quarter of the current year, which could put the industry on course for an increase in net advertising revenue of between 5 and 7.5 per cent for 1981 as a whole." (Net revenue last year was \$529m, against \$547m the previous year.)

TOURISM: ARTHUR SANDLES DESCRIBES THE IMPACT OF NEW YORK'S 'LOVE' CAMPAIGN

### A classic demonstration of how to get things right

ALTHOUGH THE I Love New York campaign is now four years old, no other city has yet managed to match, or even approach, the remarkable marketing success achieved by the Big Apple and New York State itself.

In recent months the campaign has moved to Britain, bringing the Radio City Rockettes to London and, last week, various Broadway stars to Glasgow. In the near future the whole exercise may spread its wings and move into Continental Europe, where T-shirts and bumper stickers have already arrived.

Last year New York State spent some \$9m on tourist promotion, but the I Love New York campaign is as much the product of determined co-operation as of money.

The spearhead of the campaign is the theatres of Broadway, whose continued enthusiasm is hardly surprising.

In the wake of the first eight weeks of the campaign alone New York theatres saw their ticket sales rise by 22 per cent

But even local taxpayers have benefited. After the first year (1978) of the campaign it was estimated that a \$10.9m advertising investment had produced a \$74.4m return in the form of taxes paid by visitors.

Other cities have envied the campaign. London last year launched its own London is . . . project, and now the Scottish Tourist Board has said it intends using agency Woolward Ruyds.

"I decided to scrap the small advertising budget and invest the money in a major marketing research programme," says William S. Doyle, a Chase Manhattan vice-president and the man who steered the I Love . . . campaign to fruition. "We conducted what turned out to be one of the most sophisticated and informative market research studies in the tourism industry."

He was clearly an extremely convincing talker. He asked for a budget of \$4m to hit the target the research identified (it showed, for example, that Manhattan's crowds were more of a deterrent than its crime) and was in fact offered \$4.3m.

Four years ago New York tourism had been in decline for nearly a decade and tourism promotion was down to \$200,000

in Europe. New York has chosen the UK as a jumping board. Britain was attractive

to themselves, who were made to feel proud of their own city.

Doyle had been lured by the New York State Department of Commerce on temporary assignment from Chase, and his efforts are now part of tourism marketing legends. The current day-to-day handling of the campaign is in the hands of Natael Matschulat, a senior deputy commissioner whose eagle eye for bottom line results tends to strike awe into

those who work with her. Matschulat has had what many might see as the sticky end of the task—making sure the campaign rolls on after that first flush of enthusiasm began to wear down.

It seems to be going well. The 1980 figures suggest an 18 per cent rise in revenues over 1979 and 37 per cent over 1978. But the task now is to ensure that all this revenue is spread throughout the state, and not concentrated on Manhattan and the theatres of Broadway.

Even while New York's attention is turning overseas, so the impact on both State and city is already apparent. There is

not only because Sir Freddie Laker had led the way in what has now become a stampede of lower air fares, but because the British pound was, even in the early days of the campaign, showing signs of potential strength and the language was at any rate vaguely similar.

In Britain, New York has not used direct consumer advertising, although there is a possibility that it might in the near future.

It has instead enlisted local marketing expertise in the form of Michael Horden, whose main role of activity is trade relations (he now has 45 British tour operators with New York programmes), and Jeffrey Rayner's Intercommunications agency for press and PR.

Rayner's recent efforts include the wafting of British shopping writers over for the New York White Sales and site buffs to the slopes of Hunter Mountain and Lake Placid.

Even while New York's attention is turning overseas, so the impact on both State and city is already apparent. There is

a burst of hotel building and it has been estimated recently that more than \$265m is currently being invested in tourism projects in the State, over and above the spending in New York City.

Commerce Commissioner William Hassett reckons that "these new projects and economic benefits are a result of the dramatic increase in tourists and other visitors which the campaign and related local and regional campaigns have stimulated."

Last year New York State (again excluding NY City) had 3.5m visitors compared with 1m when the campaign started.

In describing the campaign's success, Mr. Doyle says: "We were successful because we used market research to find out what the consumers wanted and then gave it to them. Then we used fresh and emotional advertising with great music and a memorable theme line."

"In theory it sounds simple; in practice no one else shows signs of coming anywhere near it."

It's something you've got to speak out for, and fight for. Trouble is, too many of us take freedom for granted and allow our most precious heritage to slip away, a piece at a time.

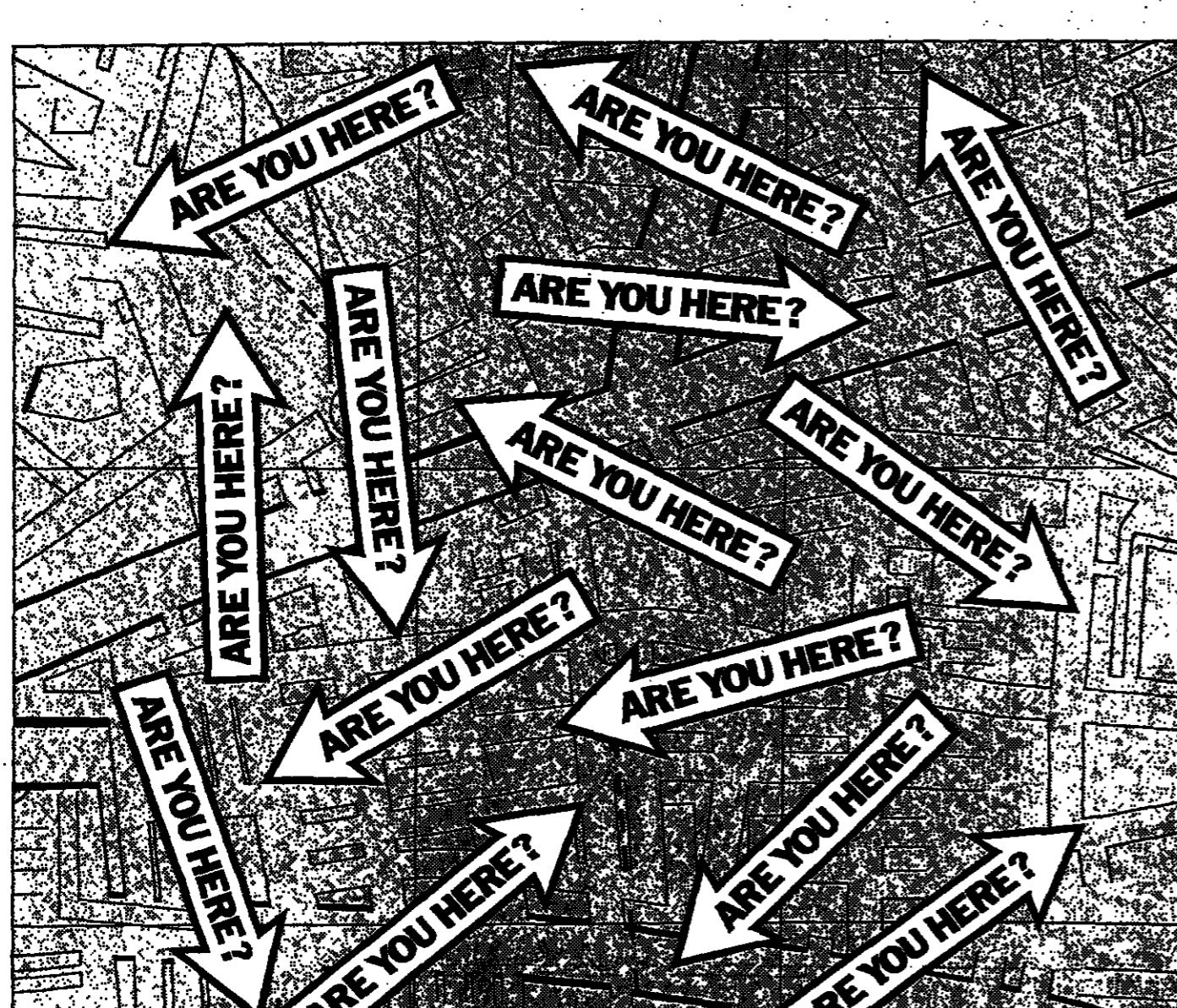
So if you really want to revitalise America, begin by revitalising one of America's basic freedoms:

Speak out for free enterprise.

After all, it began here. But it could also end here.

Free enterprise companies in insurance, real estate and management services with assets of \$2.7 billion, 919 Third Avenue, New York, 10022. Reliance Group, Incorporated.

Reliance Group



**FREE  
ENTERPRISE,  
LIKE FREEDOM  
ITSELF,  
NEVER COMES  
FREE.**



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Reliance Group

# FINANCIAL TIMES SURVEY

Thursday March 19 1981

# Italian Motor Industry

Italy is one of the world's major car producers, ranking seventh. It also has an important commercial vehicle sector, a motorcycle industry which is almost alone in thriving in Western Europe and an internationally renowned band of designers and specialist manufacturers. All these, as this survey shows, are in good heart despite the trials of recession.

# Test your ignorance.

Only one of these car manufacturers increased its market share in Europe in 1980. Which one?

FORD  
GENERAL MOTORS  
VW-AUDI  
PEUGEOT-CITROEN-TALBOT  
FIAT

Last year which of these companies increased its turnover in Europe by 24%?

FORD  
GENERAL MOTORS  
VW-AUDI  
PEUGEOT-CITROEN-TALBOT  
FIAT

Which of these companies produced the most lorries and buses in Europe in 1980?

FORD  
VW-MAN  
GENERAL MOTORS  
BL  
SCANIA  
FIAT

Which of these companies has the lowest level of absenteeism in Europe and last year improved its record by 66%?

VW-AUDI  
RENAULT  
FORD  
VOLVO  
FIAT

Which of these companies is the biggest producer of agricultural crawler tractors in the world?

MASSEY-FERGUSON  
INTERNATIONAL  
HARVESTER  
FIAT

Only one of these companies can boast a turnover of \$18 billion. Can you name it?

VW-AUDI  
CHRYSLER  
BL  
RENAULT  
FIAT

The answer goes here.



## ITALIAN MOTOR INDUSTRY II

On a recent visit to Italy KENNETH GOODING, Motor Industry Correspondent, talked with leaders of the country's automobile industry. He came away with the impression of a renewed spirit of optimism prevailing among manufacturers who, despite some further internal upheavals, feel that the industry is once more in control of its destiny.

## Undeterred by current setbacks

THE ITALIAN car industry is going through another change of direction, another momentous upheaval. But this time a spirit of optimism persists among those involved. The direction, they say, is the right one at last. The upheaval is for the good of the industry.

The optimism springs from a feeling that the Italians are in control of their own destiny.

It is true that the Italian car manufacturers have been losing ground in export markets. Certainly they have fallen behind in the development of new models and this has had the inevitable impact on competitiveness at a time when most European and other major markets are far from buoyant.

As a result, in the first eleven months of 1980 Italy's car exports fell in volume by nearly 13 per cent from 550,081 to 478,905 units while imports jumped 48 per cent from 558,556 to 832,479.

This pushed Italy from about break-even in value terms on the car trade account to a deficit of £1,585m (£700m) for the eleven months and it was in the red by an estimated £1,830m (£800m) for the full year.

## Export

The figures would have looked far worse if Fiat, which dominates the industry and accounts for more than eight out of every ten cars produced in Italy, had not continued to despatch vehicles to its export markets even though huge stocks built up in some countries, notably the U.S. and the UK.

So despite having the benefit of a home market which was booming, the Italian companies ended 1980 with red ink splashed all over their balance sheets. "But we are sure we will recover," insists Dr. Alberto Bersani, director of ANFIA, the industry's trade association. "We have the technological and commercial skills. The new models are on the way and they will leave no gaps in the range Italy can provide. They will be

cars offering exceptional fuel economy.

"And the industry is still entirely Italian. The decision centres are in Italy. It helps us focus our attention. Keeps our eye on the ball."

Fiat decided to diversify more, to spread its eggs around a few more baskets. So in the mid-1970s Fiat splashed out heavily to build up its commercial vehicle (including buses) interests by acquiring Magirus Deutz of Germany and setting up its IVECO subsidiary. It also became a major manufacturer of construction equipment via Fiat-Allis.

## Crisis

The major set-backs of 1980 caused the Government to think again. The car industry was obviously in a state of crisis.

In the Italian style, a Government Commission was set up to inquire into the problems. When it reported it said Italy had the technological capability for a successful car industry but it was particularly disliking the idea that the Japanese should get any kind of foothold in Italy where they are currently constrained by an arrangement which dates back before the Treaty of Rome and restricts Japanese car imports to only 2,000 a year.

The Government ultimately ruled last year that the Alfa-Nissan deal should go ahead. Fiat, with much else to think about, gave up its public protests.

However, Alfa will remain in control of its own destiny in spite of the arrangement with Nissan. It argues there is very little difference between what it will be doing and the various joint projects—for example engine manufacture with Peugeot—Fiat has in mind. For Fiat seems to be playing the leading role in most of these joint projects.

The Italian industry traces its current difficulties back to the first oil crisis of 1973. The consensus of opinion in Italy then was that the growth of private transportation would shudder to a halt. The Italians took the view that the car business was a "mature" one with no growth left in it.

The Italian Government gave up support for the car industry

at the very time when the collapse in demand caused by the oil crisis produced a similar collapse in profits. Most of the available State money went to public transport.

ANFIA has identified around 2,250 automotive component supply companies in Italy. It will be up to the 60 major concerns, owned by either Fiat or Alfa Romeo, to promote the restructuring of the sector.

ANFIA would prefer to see Italian companies tackling more complex components with greater added-value.

The component manufacturers are already reasonably successful in export markets and the sector chalked up exports of £1,970m (£875.5m) in 1979 against imports of £1,290m (£573m).

While reconstruction of the components sector will take time, productivity at the car plants has been revolutionised since Fiat confronted some of those it identified as trouble-makers.

Their dismissal precipitated the labour relations battle described elsewhere in this survey. But Fiat's victory enabled it to cut its workforce at the Turin plants by 20 per cent. Yet output fell only 5 per cent.

Part of the improvement came because absenteeism, running at 14 per cent before Fiat made its stand, has dropped to 5 per cent.

The upshot, according to Sig. Vittorio Ghidella, chief executive of Fiat Auto, is that the car business might now make a profit this year instead of 1982, the original target.

And Fiat's stand has made such a difference to industrial relations as a whole in Italy that the Alfa Romeo car plants—even those in Southern Italy—have benefited from improved productivity, says Sig. Corrado Innocenti, managing director of the State-owned Alfa group.

Will it last? Sig. Ghidella for one believes there has been a permanent change for the better. "The people know now that everybody must work for Italy's survival."

The new atmosphere might even enable the laws which encourage immobility of labour—both outside and within companies—to be altered. It is more than two years since the changes were proposed.

At present Italian companies must recruit employees from a State agency which assesses candidates by taking into account social need and other factors.

Fiat, arguing that the legislation should be changed, maintained that while this is socially laudable, it is impractical.

Often people sent by the agency are entirely unsuited for the job for which they are required.

## Assured

Just as the Italians are confident of their ability to survive in spite of the peculiarities of their political system, so are they supremely assured about their ability to match the best of the world's car technology.

This confidence has been boosted by the way the majority of car markets are turning towards small cars because they are perceived to be less fuel-thirsty. The technology involved in producing small cars is much more complex than that for large ones. And Italy has wide experience of small car technology—30 per cent of its output

comes into this category.

The Italians' spirits were kept up, too, last year by the continued high demand for cars in their home market. Car sales surged ahead by nearly 20 per cent from 1.43m to 1.72m while other major markets were showing sharp downturns in registrations.

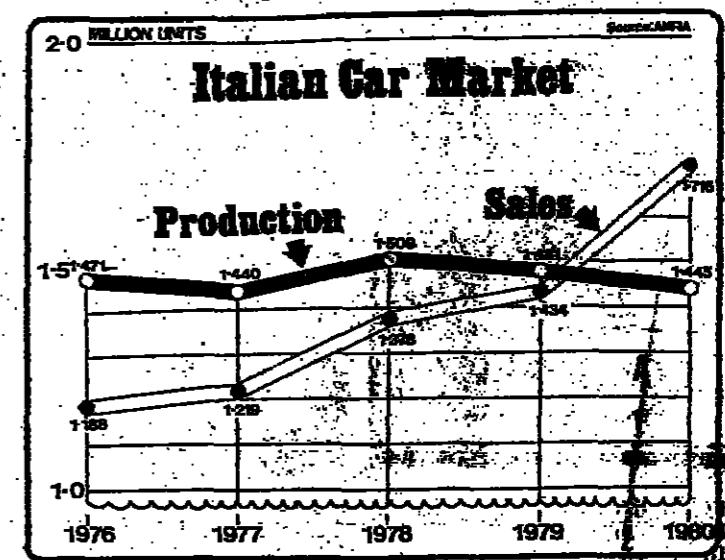
Pent-up demand, damped in the mid-1970s, burst through in late 1979 and throughout 1980. And the Italian economy, despite suffering Europe's highest rate of inflation last year (21 per cent) and almost continuous pressure on the lira, was still going well in 1980.

Italy's economic growth rate of 3.5 per cent was second only to Japan among the industrial nations last year.

However, this year began with a really tight credit squeeze to fight inflation and help the currency. As a result the Italians expect no growth in the economy in 1981.

ANFIA estimates this will have its impact on new car sales and cut them by perhaps 7 to 8 per cent. The importers' share of total sales is forecast to remain high by Italian standards at around 38-39 per cent.

But by 1982-83 the new Italian models will be coming on to the scene and should push back the foreign makes. Fiat alone has set itself the ambitious target of fighting its way back to a 35 per cent share of its home market by the mid-1980s.



## MARKET SHARES

ITALIAN MAKES	1979	%	1980	%
Alfa Romeo	867,206	60.5	1,031,988	63.8
Lancia - Autobianchi	113,909	7.9	118,807	6.8
Nuova Innocenti	87,131	6.1	117,346	6.8
Fiat	33,355	2.3	28,178	1.7
Other Italians	632,255	44.1	765,897	44.8
Imports	566,069	33.5	684,147	39.8
	7,973	0.6	16,978	0.9
	8,432	0.7	13,509	0.75
	21,767	1.5	31,789	1.8
	79,093	5.5	84,998	4.9
	71,085	5.0	78,561	4.5
	11,192	0.8	13,896	0.5
	53,181	3.7	61,071	3.5
	30,085	2.1	31,509	1.9
	839	0.1	1,527	0.9
	139,452	9.7	184,663	10.8
	69,273	4.8	76,170	4.3
	64,821	4.5	73,391	4.2
Total market	1,434,169	100	1,788,435	100

Source: ANFIA.

## Scene set for next stage of development



The Fiat 127, Italy's best-selling car

## FIAT

KENNETH GOODING

FIAT, eighth largest of the world's car makers and the company around which the Italian industry revolves, is on the upgrade again. Dragged down by management errors and chaotic labour relations in the latter part of the 1970s, the group has now acted to put things right.

The confrontation with the unions last autumn has paid off handsomely. After establishing the right to lay off 24,000 workers for up to 34 months and to dismiss up to 14,000 eventually, Fiat finds that productivity is rising sharply in its Turin car plants.

Absenteeism has dropped equally sharply and, according to the company, the quality of its finished cars has increased markedly.

If the change for the better is permanent, Fiat can move confidently to the next stage of its plan—to catch up with the model development programme allowed to fall behind in the wake of the 1973 oil crisis.

Fiat is investing the equivalent of £2.5bn by 1985 to develop and produce a new generation of highly fuel-efficient cars incorporating as much high technology (including electronics) as possible.

The equivalent of about £1.4bn will go on new models, £682m on new technology and £457m to rationalise facilities and incorporate in them greater automation to help lift productivity even further.

By 1985 the Fiat car range will consist of the already introduced Panda in many different versions, for basic, low-cost transport providing good space for the family man; a replacement for the 127, the Ritmo/Strada range; and a new model between the current 131 and 132 in size.

## Replacement

Of these, the "Model 1" the 127 replacement, is probably the most important. It is due to be launched late next year and Fiat is relying on Model 1 to take back the "best-selling car in Europe" title from Volkswagen's Golf.

By concentrating on a range of four small-to-medium-sized "families" of cars, Fiat will be able to incorporate many components common to much of the range—and thus get economies of scale.

This search for economies of scale has also led to the company sourcing from its plants all round the world not only components but built-up vehicles too. When the 500,000 cars a year from Fiat plants in Argentina, Brazil, and associates in Spain, Poland and Yugoslavia are taken into account, Fiat has the 2m-a-year output which the industry considers necessary to gain the greatest economies of scale.

Fiat will be sourcing some gearboxes for the group from Spain—a family of 1.3-litre engines (including a 1.3-litre

diesel derived from it) from Brazil for example.

But it is also intent on signing up many more international joint ventures like the one with Peugeot of France to develop a new car engine to go into production at the rate of 1m a year by 1985—or that between its Lancia subsidiary and Saab of Sweden which together are working on a new range of components for the up-market cars they will produce in the future.

Apart from the model programme, Fiat has had to pump more than £500m into the operating companies to reduce debt and cut financing charges. The burden was especially severe in Brazil, where Fiat suffered losses of around £85m in 1980.

The Brazilian plant has started producing diesel cars for Europe and this will take output up to capacity this year, so the Brazilian subsidiary could break even so long as the currency is not too heavily devalued against the dollar.

The indications are that Fiat's car business overall lost nearly the equivalent of £450m on sales of around £4bn last year. Debts rose alarmingly during 1980 and the Fiat group gave the impression of an organisation strapped for cash.

However, Fiat screwed the best possible terms out of its suppliers and earlier this year a convertible bond issue brought in £240m of fresh funds.

Sig. Vittorio Ghidella, chief executive of the car division, reckons that the improvement in productivity has been so marked that the division could well make a profit this year instead of in 1982, the target date.

He insists that Fiat Auto can generate all but about 15 per cent of the cash needed for the new models. "But we could have generated it all if the Japanese had not got the European manufacturers involved in a price war."

Sig. Ghidella says that last year Fiat was taken off guard by the sudden and steep drop in many of the world's major new car markets coupled with a fall in its market share.

Stocks built up and were expensive to finance. "Stocks are still high but are getting back towards normality," he adds.

Ironically enough, the increased productivity in recent weeks—Fiat laid off 20 per cent of its assembly plant—just under 10 per cent of the capital and the rest in the form of long-term loan and convertible bond issues.

The cash helped Fiat launch its first entirely new car since the 127 was introduced in 1971. Sig. Ghidella has brought a cold wind of realism to Fiat Auto, and nowhere did this reveal itself more than in his decision not to put further investment into SEAT in Spain, a company plagued with losses and one which suffers from the overmanning common in Spanish manufacturing industry.

He was not willing to put in more Fiat money, even though the decision could precipitate a permanent break with the Spanish group sometime in the future. "It needs superhuman powers to put that company's problems right," maintains Sig. Ghidella, and he feels SEAT will not succeed in finding another partner.

"I believe it will remain government-owned and 100 per cent financed by the Spanish Government. In that situation, the old agreement between SEAT and Fiat would still be valid." That agreement involved Fiat supplying know-how for SEAT to produce Fiat models under licence.

Sig. Ghidella has also halted Fiat's across-the-board attack on the U.S. market where it once sold 100,000 cars a year. "The low prices of the American companies encouraged the Japanese to follow suit. There is no way Fiat can compete with volume cars in that market. We must find special niches, with sports saloons and the like."

But Sig. Ghidella, in contrast, has ambitious plans for Fiat in West Europe.

Italy provides a good base because eight out of 10 cars sold there are small-to-medium cars of the kind Fiat produces. This encourages the group to produce a very wide variety of cars of this type and to go on doing so in the future.

Sig. Ghidella does not expect Fiat to climb back to its previous 60 per cent market share in Italy but believes 55 per cent is a reasonable target. Last year it had 51.5 per cent.

By the mid-1980s he would expect Fiat to be taking an average of 6 per cent in other European markets. Together with the 55 per cent in Italy this would give an overall European average of 14 per cent.

If, as I expect, our productivity matches that in other European countries and we have a bigger range of modern cars, then we

## ITALIAN MOTOR INDUSTRY III

كجزء من التعلم

# Signs of movement towards the road to recovery

ALFA ROMEO

KENNETH GOODING

FOR MANY PEOPLE Alfa Romeo epitomises the large Italian industrial organisation. Its products exhibit design flair and technological expertise. Yet, bedevilled by Government interference in management and plagued by industrial relations problems, it has been a perennial loss-maker.

There have been so many false dawns, so many promises that things were coming right that it would be foolish to suggest Alfa Romeo is at last on the mend.

But there are positive signs. Most important is the agreement reached recently with the national metalworkers union in Italy which Alfa Romeo reckons will boost productivity by 25 per cent when it comes into effect next September.

The plan gives the company greater flexibility to move workers around among its various operations. This will allow assembly lines to be reorganised to make them more efficient.

The interference in Alfa Romeo by the Government, which owns the company via its Finmeccanica and IRI (Institute for the Reconstruction of Industry) holding companies, seems to have subsided.

Alfa Romeo had five chairmen and as many chief executives in less than ten years. But there has been stability at the top since the middle of 1978.

Sig. Corrado Innocenti, the 51-year-old managing director, says there is a mood of confidence within Alfa Romeo following Government support for a five-year "recovery programme" agreed last summer. As a result, a further £100m (£44m) of State cash was pumped into Alfa Romeo in exchange for shares in the middle of 1980, and a further £100m is promised for half-way through this year.

## Pledge

The pledge of Government support to the tune of £1,500m (5860m) for the industry as a whole (in effect Fiat will get around 60 per cent, Alfa Romeo much of the remainder, apart from the sum allocated to Nuova Innocenti) should make it more competitive and help speed co-operative component ventures within Italy and provide help for Alfa Romeo's model programme.

Alfa Romeo seems to be benefiting from Fiat's show-down with the unions last year because Sig. Innocenti says there has been a discernible change of attitude at the Alfasud plant in the South of Italy—a hot-bed of industrial relations difficulties since it was set up in 1972.

During the three months to the end of January, productivity improved by 25 per cent and the plant was producing at the rate of 600 cars a week compared with the previous average of 500.

The manufacturing plants in the north and south, previously operated as separate companies, have been brought together in the latest reorganisation with

## BASIC FACTS

Turnover: £2,000m in 1980  
Car production: 230,000  
Loss: "less than the £54.9m for 1979"  
Plants: at Milan, Arese, Naples  
Employees: 38,000  
Shareholders: Finmeccanica (51 per cent) IRI (49 per cent)

in Alfa Romeo which took effect at the beginning of this year.

This split the car division into three segments: manufacturing, sales and finance, and should allow rationalisation on the production side, according to Sig. Innocenti.

Last year Alfa Romeo's output rose slightly to around 220,000—split more or less equally between the plants in the south and north. Just under half the production was exported.

Alfa Romeo pushed up sales in Italy by 10 per cent but the demand rose even faster so its market share went down.

Production problems at the Alfasud plant prevented the company keeping pace with the overall stem rise in demand in Italy.

The production figure neatly illustrates Alfa Romeo's predicament. It is too large in terms of the cash invested and workforce, around 38,000, to restrict itself to the output of a small number of craftsmanship-built cars which could be sold at high prices. It is too small to get the economies of scale needed to compete with the major volume car producers.

Alfa Romeo is also determined to remain Italian and not

be absorbed by any other group—not even its big neighbour Fiat.

So if it is to survive it must set up a multitude of joint projects to share the cost of major components with other manufacturers.

The first important step in this direction was also highly controversial in Italy, and in the European industry as a whole. It involved Alfa Romeo joining forces with Nissan, the Datsun group of Japan.

The accompanying tables give a broad statistical picture of Italy's motor industry in terms of its commercial balance of trade and its composition between the mass-producers and the specialists.

Source: INSTAT.

Romeo gearboxes as well as engines, and the value of components from Italian suppliers will be 80 per cent of the total. The body shells will be provided in panel form from Nissan's Japanese factories.

The partners are studying the best methods of making sure that the new model, with its 1.1 to 1.5-litre engines, does not take too many sales away from existing Alfasud and Datsun models with which it will compete.

The Arna will be introduced from 1983 onwards and about half the output will be exported to other European markets.

Sig. Innocenti says Alfa Romeo is talking to several companies in Europe and elsewhere about other collaborative arrangements.

He insists that the company is in the position to generate a good part of the finance required for its new model programme and could raise the rest without going back to the Government holding companies.

The programme calls for an investment of £1,165m (£519m).

However, the recession in European car markets has set back the financial recovery programme and Alfa Romeo will not break-even in 1983-84 as previously expected.

More recently, with better industrial relations, output could be lifted but demand for the car has dropped simply because it is, by motor industry standards, a little long in the tooth.

The Arna cars will use Alfa

the previous year.

VEHICLES TRADE BALANCE  
(First 11 months calendar year)

CARS	EXPORTS		IMPORTS		BALANCE
	Quantity	Value (Lbn)	Quantity	Value (Lbn)	
1980	478,995	1,877	632,479	3,462	-353,484 -1,585
1979	550,081	1,957	558,656	2,023	8,575 -1,66
Per cent change	12.92	4.09	+49.01	+7.13	
COMMERCIAL VEHICLES	69,382	804	73,646	923	-4,264 -119
1980	77,723	726	64,902	659	+12,821 +67
1979	-10,73	+10.74	+13.47	+40.06	

Source: INSTAT.

COMPONENTS TRADE BALANCE  
(Lbn)

	IMPORTS		EXPORTS	
	Total of which EEC	Total of which EEC	Total	Total
1975	403.9	247.7	785.4	316.1
1976	594.9	308.7	1,081.4	450.3
1977	239.1	684.2	1,413.2	613.8
1978	1,108.5	717.0	1,522.7	767.8
1979	1,287.4	1,059.8	1,975.2	860.5
1980	1,054.1	900.0	1,567.3	740.1

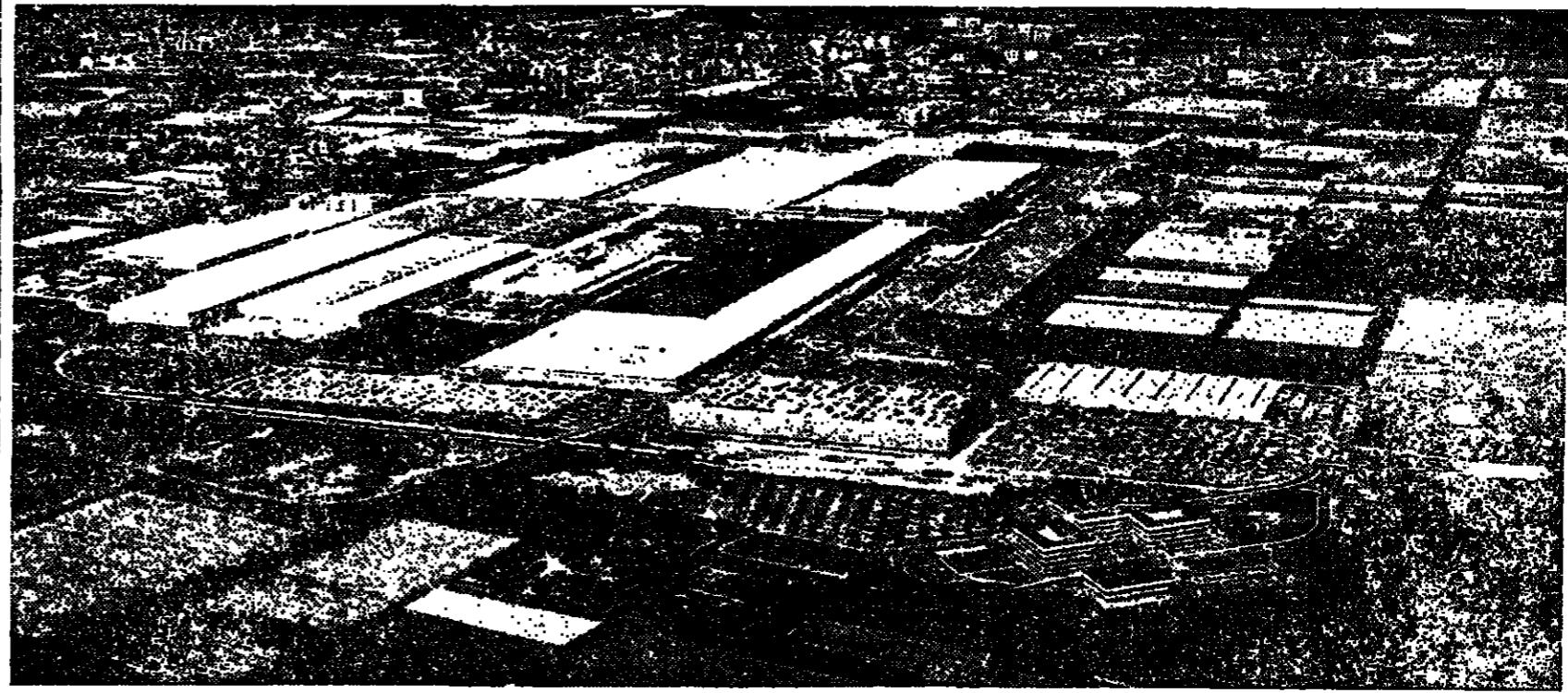
Source: INSTAT.

PRODUCTION BY MAKE  
(units)

Manufacturer	1980			1979		
	Cars	Commercial vehicles	Total	Cars	Commercial vehicles	Total
Alfa Romeo Group						
Alfa Romeo	117,819	1,672	119,491	111,059	2,036	113,095
Alfasud	101,752	NIL	101,752	96,455	NIL	96,455
De Tommaso	84	NIL	84	86	NIL	86
Fiat Auto						
Fiat	995,455	89,786	1,085,241	1,081,386	78,159	1,159,545
Autobianchi	76,585	NIL	76,585	58,734	NIL	58,734
Lancia	110,756	NIL	110,756	60,459	NIL	60,459
Ferrari	2,381	NIL	2,381	2,308	NIL	2,308
Iveco (Italian output)						
Fiat VI	NIL	55,230	55,230	NIL	52,782	52,782
OM	16,449	16,449	16,449	NIL	13,713	13,713
Magirus	2,952	2,952	2,952	NIL	4,263	4,263
Lamborghini	64	NIL	64	55	NIL	55
Maserati	555	NIL	555	371	NIL	371
Nuova Innocenti	39,770	NIL	39,770	39,991	NIL	39,991
Others	NIL	546	546	NIL	432	432
Total	1,445,221	166,635	1,611,856	1,480,904	151,385	1,632,289

Source: ANFIA.

## DESPITE THE CRISIS, ALFA ROMEO IMPROVES ITS FIGURES



Aerial view of the Alfa Romeo factory in ARESE

1980, which will be remembered as the "Alfa-Nissan year" in the annals of Alfa Romeo, has been a turning point in the company's long history, thanks to the new "Strategic Plan" for the whole Group.

During the first 5 years, the Plan foresees investments of over £1 billion (sterling) and contemplates not only an enlargement of Alfa's productive potential but also an ambitious programme which involves the renewal of the basic models every 5 to 6 years. Indeed, by the end of 1985, Alfa will present 4 completely new models.

To put this 5 year Plan into effect, a new Group structure was launched on 1st January, 1981. It divided all Alfa's activities into 4 sectors: motor cars, aircraft, commercial vehicles, and component parts.

Despite the difficulties of the motor-car market in many EEC countries, last year Alfa Romeo improved its figures and increased its activities in Italy by 5% compared with 1979.

During 1980, the Alfa Romeo Group turnover amounted to £1 billion (26.4% more than 1979) and will exceed £1.2 billion this year.

Car production has also improved (+ 5.8% compared to '79), despite the earthquake damages suffered by the factory near Naples, and the revised working pattern at the factory near Milan in December 1980.

These improvements are particularly remarkable considering that they have been achieved during a year in which, for many famous car manufacturers, the balance sheet turned from profit to loss.

After the turning point of 1980, Alfa will strengthen its position in the world of the motor industry and face the future with both a sense of realism and positive prospects.

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LOMBARD

# The muddle over energy prices

BY SUE CAMERON

**T**HE GOVERNMENT'S approach to the thorny matter of energy prices will rankle in the hearts of British manufacturers for many months to come.

The campaign against high JK energy prices was started almost 18 months ago. It was led by the chemical industry which produced figures to show that British manufacturers were paying more for their oil, gas and electricity than their continental competitors.

## Unseemly

The Department of Energy's initial response was to put its head down and hope the complainants would go away. When that failed, Ministers entered into an unseemly argument with manufacturers over the real price of gas.

Messrs. Howell and Lamont might have recognised that the chemical industry was likely to be rather better at adding up energy bills than they and their officials. But the pair of them managed to create a sizeable credibility gap by insisting that what mattered was the average price of gas—no matter how distorted by a few large cheap contracts, no matter how irrelevant to the price being charged for most industrial gas supplies.

Umpire inquiries proceeded to prove that manufacturers' claims on prices were largely right and Ministers largely wrong. Then came the Budget. Industrialists were by now bollering for a cut in the £8 a tonne UK duty on heavy fuel oil, which is among the highest in Europe and which is helping to boost the price of gas. Budget reaks encouraged them to believe they might get it.

Just before the Budget, noises were made to the effect that the duty would not necessarily be reduced. But the noises were small and few heard. The Chancellor then announced a 20p a gallon increase in the tax on petrol and duty—with no cut in fuel oil duty. The Department's credibility gap widened.

One of the most curious aspects of the Budget was the Chancellor's reason for not reducing heavy fuel oil duty. He said such a move would not be in the wider national in-

terest because it would increase the UK's bill for gas imports.

It now seems clear that he was referring to contracts between British Gas and the companies operating on the Norwegian side of the Frigg gas field in the North Sea; they account for some 20 per cent of UK gas. But industry experts are still puzzling over the mechanics of contracts which could include a clause putting up the gas price when the heavy fuel oil price—which the gas price is linked—goes down.

Nobody so far—least of all British Gas or the Department—has been prepared to give any details.

Comments have ranged from: "I assumed the Chancellor had misread his speech" to "Even British Gas wouldn't be daft enough to sign contracts like that."

But there is nothing daft about British Gas. A third comment to the effect that Sir Denis Roeke had managed to "scupper" fuel oil duty cuts might be nearer the mark. After all, lower duty would have meant lower industrial gas prices.

Yet the state-owned corporation, almost alone among the energy industries, has made some genuine concessions on prices. But thanks to the antics of the Department, neither British Gas nor the Government has received much credit.

## Innocence

Last week the men at the Ministry made things worse by rushing out some "accurate" figures on the latest retail fuel oil and petrol prices. These showed that UK prices were comparatively low. They also shot holes in British Gas claims that it was holding down irreducible gas supply prices to below those for heavy fuel oil.

The corporation's arguments required last Monday's heavy fuel oil price to be some £5 a tonne higher than the Department said it was. But with that innocence that has become its hallmark, the Department explained that its figure was for small industrial users, while the higher British Gas estimate probably applied to larger users. The muddle continues.

IT IS not often that the Law Lords and the Court of Appeal are moved by the same spirit in their deliberations—but it did happen last Thursday. That day the two courts delivered judgments which brushed aside many dead precedents and subplots of interpretation, arriving at conclusions so reasonable that they could have been reached by any non-lawyer.

The House of Lords' decision dealt a mortal blow to the Minister's tax avoidance schemes; and the Court of Appeal ruled, by no means too soon, that maritime arbitrators have discretion to award interest, even when the principal sum was paid before the arbitration started or was reached.

In reaching these results their Lordships did not admit that they were brushing aside any precedents or rules of interpretation. Indeed, their references to precedents are so numerous and complicated that one would need a special computer programme to decipher them in time for this article.

Judges who dealt with these problems previously did not feel free to prefer justice to law and used to open their judgments with an expression of regret. Whether they really had to suffer or were merely masochistic is debatable. What cannot be denied is that Parliament could have rescued the long-suffering judges (and with them the business community) by adding one sentence each to the

Finance Act and the Arbitration Act.

The House of Lords decision, overturning "circular" tax avoidance schemes, in which the fee paid to the tax consultant is the only material change in the taxpayer's financial situation, was followed by an outcry about "retroactive legislation by judges." There is a good deal of justification in this complaint.

A whole series of previous decisions has led taxpayers and their consultants to expect that they would get away with such schemes. These decisions have been based on the principle that a subject can be taxed only on the basis expressly stated in an Act, and not according to the intention of the Act or its just interpretation.

From this follows that the subject is entitled to arrange his affairs so as to reduce his liability. The motive does not, in itself, invalidate such a transaction. The transaction must, however, be genuine, that is it must be what it professes to be and not something else. These principles were left untouched by the present decision.

But a further principle—that the court cannot go behind a document or transaction as long as it is genuine, and must not search for the underlying substance of the operation—was redefined in a form much more pleasing to the Inland Revenue. "While obliging the court to accept the document or trans-

actions, found to be genuine, as such," said Lord Wilberforce, "it does not compel the court to look at a document or transaction in blinder, isolated from any context to which it properly belongs." It was the task of the court to ascertain the legal nature of any transaction, or of a series or combination of transactions intended to operate as such.

The House of Lords had in the past considered "circular"

actions, found to be genuine, as such," said Lord Wilberforce, "it does not compel the court to look at a document or transaction in blinder, isolated from any context to which it properly belongs." It was the task of the court to ascertain the legal nature of any transaction, or of a series or combination of transactions intended to operate as such.

The art of the tax consultant was, in this case, to make an equal number of angels and devils dance on the point of a needle to appropriate incantations by accountants and lawyers completing the required deeds and contracts. But there was no hypocrisy on their part; the consultants stated in their letter explicitly "that the scheme is a pure tax avoidance scheme and has no commercial justification." Its effect, of

obliged to stand still and watch the law being abused. The case concerned the benefit debtors derive from making creditors provide interest-free capital for their operations. As pointed out before in this column, commercial court judges have held that neither the court nor arbitrators are able to award interest once the capital sum has been paid, even if it was paid only after long delay and in the "nick of time" before an award.

There was no positive rule of English common law that any different principle applied to damages for breach of contract to pay money, than that which applied to other breaches of contract. The rule that the court would not award interest was established only in 1829 for the convenience of the jury (which would find it difficult to establish whether proper steps had been taken to obtain payment). In 1834 the Law Reform Act enabled courts, but not arbitrators, to award interest on actions for the recovery of debts or damages.

This, of course, is not the whole story. The precedents bearing on this problem have their roots in legal technicalities and in a moral condemnation of usury. But the history is of no relevance to today.

On the same day, in the Court of Appeal, Lord Denning, Master of the Rolls, and Lord Justice Watkins, had similarly concluded that courts are not

absurd but gave judgments against creditors, "reluctantly." The Law Commission proposed a short Bill to put things right a long time ago, but with no result.

Thus we had to wait for Lord Denning to come to the rescue of the abused citizen. Opening that the arbitrators were not bound by the strict rules of the common law courts, he ruled that they had "a wide discretion to award interest whenever it is just and equitable to do so. This discretion covers the rate of interest and the period for which it should be allowed, no matter whether the principal sum is paid before or after the arbitration has started, or before or after the award is made."

Lord Justice Oliver disagreed in a long and closely-reasoned judgment, but he agreed that the result he reached was curious, regrettable and often due to one's sense of justice. Leave to appeal was granted. We must keep our fingers crossed that the Lords will not succumb to their habit of reversing Lord Denning.

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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
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Thursday March 19 1981

## Still room for a fish deal

IT IS a sad comment on the recent lack of progress towards an EEC Fisheries Policy that the member states are now locked in argument, not about the Policy itself but whether an EEC-Canada fishing agreement is possible in the absence of one. It is over this issue that the West Germans are threatening to vent their wrath at next Monday's European summit and to question last year's renegotiation of Britain's contribution to the Community budget.

The West German deep-sea fishing fleet is hard hit by lack of agreement with Canada. Such an agreement would trade EEC access to Canadian waters for enhanced Canadian rights to sell fish on the European market. The UK has so far resisted such an agreement in the absence of a fisheries policy. It has been using the matter as a bargaining tool to apply pressure for an overall policy acceptable to Britain and it wants to protect the UK market from an influx of Canadian cod.

## Protection

Even if the UK decides to drop the issue as a bargaining counter, it is going to prove hard to satisfy in the matter of market protection. Among other things Britain is pushing for a 25 per cent rise in the EEC guide prices for five species of fish, including cod, in order that prices, after conversion into sterling at the "green" rate, are adequate in the eyes of British fishermen. Other European countries are, understandably, resisting this substantial adjustment.

In any case, it is probably wrong to buy peace at the Maastricht summit in this way. The momentum towards the much-needed EEC fisheries policy has slackened worryingly since the start of the year, and the pressure for one needs to be kept up.

The momentum has failed for a variety of reasons. The deadline for agreement of December, 1980, has now passed, and with it an incentive for compromise on all sides. The French presidential election is looming nearer, encouraging the French negotiators to stall. Finally,

## Japan follows a bad example

WHEN THE rest of the world has pneumonia, Japan does at least sneeze. A moderate reflationary package has just been announced in Tokyo, and Japanese exporters of industrial plant are to be given a measure of help. The latter measure will not please hard-pressed competitors in the rest of the industrialised world.

Since plans for investment by Japanese industry have been holding up well, the reflationary programme is intended to encourage a revival of consumer spending after a sluggish phase in 1980. During that year GNP did grow by about 5 per cent, but largely because of rising exports and diminishing imports. The domestic sector was close to stagnation.

In the case of industrial plant the direct impact admittedly will not be upon markets in Western Europe and North America. Nevertheless the Japanese measure is sure to raise hackles because it will further sharpen competition in other markets. The Japanese argue that they are merely following where others have led, principally the French.

We have often criticised this widespread form of competition by subsidised credit. Japan is to be blamed for following a bad example, especially given the robust health of its exports overall. The Japanese step will not help those in the European Community and the US, who are resisting barriers against the import of Japanese products.

**Enormous reserves**

There is another side to the coin. Events in Japan serve as a reminder that even the strongest economies have chinks in their armour—and that these chinks can widen. Several industries which helped to catapult Japan to its present position, especially shipbuilding, have lost much of their dynamism. Even the motor industry could be near its peak; in part that is borne out by its recent inclination to set up manufacturing facilities abroad.

All this suggests that the Japanese economy may be maturing. It will increasingly face the problems haunting old-established economies. But Japan does have enormous reserves, both in its relatively underdeveloped home market and in its remarkable ability to shift its resources into fast-growing industries. Japan's competitors have little to laugh about.

This is a line of business where other industrialised states have stood up well to the Japanese challenge. The concession announced in Tokyo reflects the difficult conditions

**ANGLO-SAXON** nations," says a French official, explaining his country's industrial policy. "We have a great fear of making arbitrary decisions. We have no such qualms. We are industrialists."

This approach to industrial decisions, the idea that the State has a right and a duty to intervene, owes a great deal to the centralised system of French Government, rooted deep in the country's laws.

Throughout the whole period of France's industrial development the State has been the great patron of industry and therefore the main risk taker. Industry has grown both to expect the Government to give a lead and to define the national objectives within which it operates.

There have been long periods in which this autocratic structure has not worked particularly well. But in the last 20 years, just as in the days of the Second Empire about 100 years ago, it has produced some particularly glittering successes.

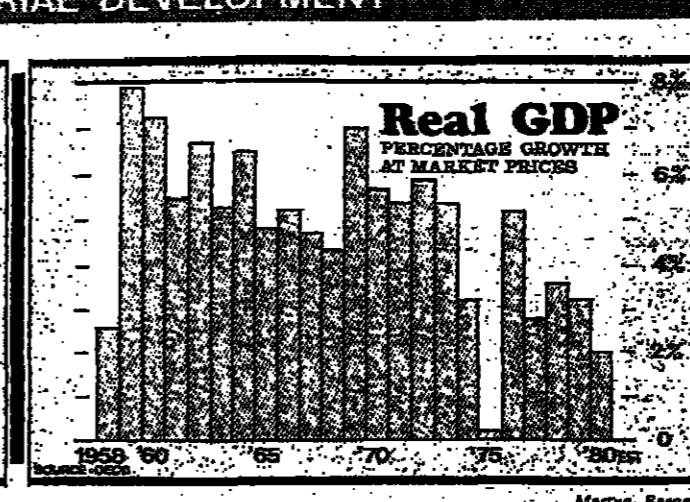
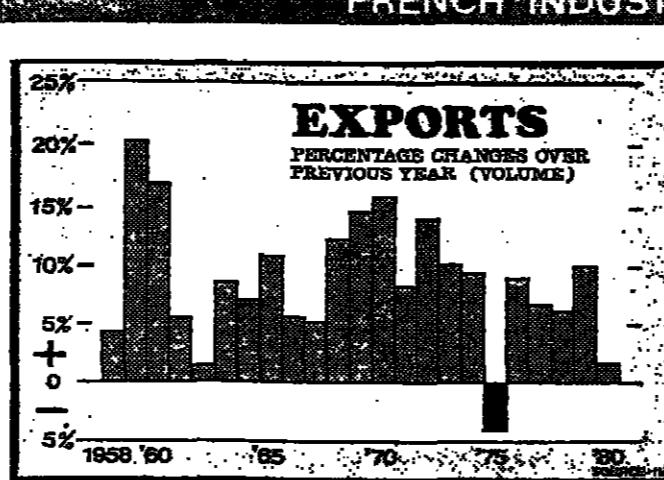
In the 1960s, France had the second fastest growth rate (6 per cent a year on average) in the Western world after Japan. During the next decade it pushed up into the third position among the world's principal exporters, and more than maintained net earnings while everyone else was cutting living standards.

The policy makers suffered some disasters, most spectacularly the Concorde, gas-graphite nuclear reactors and the steel industry. But this period also saw France create a series of powerful exporting industries—military aircraft, motor cars (particularly Renault, the state owned group), advanced electrical systems, telecommunications and, after a struggle, nuclear power stations.

Some of these sectors interventionist policies have probably had little impact. In the motor industry, for example, which last year ran up a favourable trading balance of FF 26bn (about £2.4bn) both Peugeot and Michelin have done very well without State help; indeed, the provincial suspicion of "Parisian" policies used to be so strong in these companies that they might almost be said to have succeeded in spite of the Government.

Similarly, companies like L'Air Liquide, the industrial gas company, or Moulinex, the kitchen equipment manufacturer, have grown into international businesses without any evident State support. Nevertheless, the State has had a dominant role in several large-scale projects where it could play a clear-cut tutor's role. These industries have benefited from the political stability and co-ordinated decision making which have been a central element in France's development during the 23 years since President de Gaulle became President.

On balance, the country has been much more successful at marshalling its forces for big, long-term efforts involving heavy investment and concerted action than in fostering small-scale industries aiming at specialised sectors. France has failed lamentably, for example, with its machine tool industry. This bias is explained by a number of factors. The first is the impulse given to French planning by General de Gaulle's taste for spectacular gestures demonstrating France's independence. France's military programme has since become one of the mainstays of the country's export business. At Dassault, for example, exports account for 75 per cent of sales. In the electronics industry, military-related equipment contributed just over 60 per cent of the country's FF 8.5bn (\$1.7bn) exports last year. Matra is also a big exporter of its missiles, fitted to virtually every Dassault



• Research programmes. Although an official report has suggested that the French State spends only half as much on research aid as West Germany, most of the big State sectors have their own specialised institutions. In the oil industry, for example, the Government set up the IFP research organisation about 30 years ago to look into ways of developing a French petrochemicals plant construction industry. The Technip company, which has now moved successfully into export markets, was one of the spin-offs from this programme.

These arbitrary methods have failed mainly when the French overestimated their abilities. Both the original nuclear power and computer programmes went badly wrong and were only rescued by importing the American technology they were supposed to replace—Westinghouse's in the first place, and Honeywell's in the second.

But the method of imposed rather than natural selection has clearly proved its worth in a period when the growth of the French economy has depended more on sound and determined management of projects than the skill in selecting them. There was little magic in the French methods of picking winners in the 1960s: all the big successes were chosen because of national interest (armaments, nuclear power), or because of obvious international market opportunities (cars, telecommunications).

By contrast, France virtually missed the micro-processing revolution. The shock waves caused by this failure to keep up with the Californian and Japanese electrical engineers have led French planners back to the drawing board. They came to the conclusion that French promotional methods for the new industries of the future would have to be more subtle.

"A lot of France's winners in the past have been created by Government buying programmes," says a planner. "With the new technology industries, there will be no such easy markets. Clients for robots, information technology will not just be the administration, but hundreds of small companies."

To meet this challenge, the Government has come up with a scheme to promote seven advance technology industries—robotics, office information systems, off-shore technology, the bio-industries, electronics, energy-saving equipment, and textile innovations—through the means of development contracts.

Companies with a project in these sectors bring them to an inter-ministerial committee, CODIS, for selection. Certain growth targets are set, in return for which CODIS then channels different forms of Government support to research programmes, the persuasion of big companies to buy French, and a panoply of reduced interest rate loan schemes.

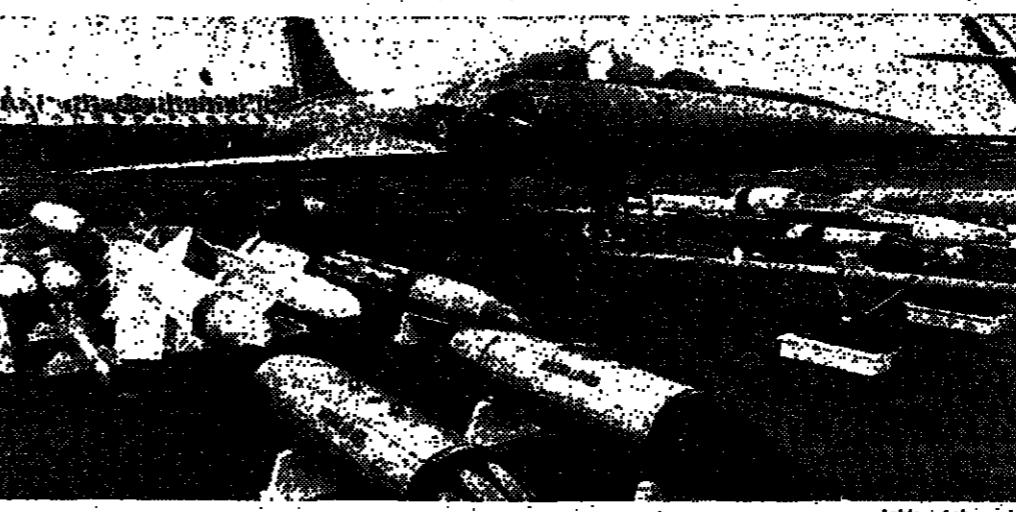
This system of reduced rates, estimated in a recent Bank of France study to account for almost half the loan given in France, is mainly administered through semi-banking State agencies charged with giving support for specific projects—certain types of investment, energy-saving equipment, agricultural development, and job creation schemes.

Some loans are given only at a point or so below the prevailing market rate; others, for example in agriculture, on a much more privileged basis. But globally they account for an enormous amount of interference in the economy.

It is the Government which has chosen the development sectors. The Government will also base its support decisions partly on its own research studies in the different market sectors. And no one knows how much CODIS will disburse for each scheme—a neat way of keeping clients in check.

The approach is certainly more subtle than in the 1960s, but it leaves the methods of the corporate state firmly intact.

By Terry Dodsworth in Paris



A Dassault-built Mirage combat aircraft with an array of Matra weaponry

France's military programme has become a mainstay of the country's export business. It is part of a series of powerful export industries produced in a 20-year period of development when the State has been prepared to pick a promising group and support it towards international success.

de Gaulle's re-emergence in 1958, the French National Plan had aimed at concentrating the country's limited financial resources on the base industries such as steel, electricity, coal and cement. This laid the foundation for the Common Market, but it was in the 1960s that these planning methods of choosing high priority sectors began to pay dividends.

The Gaullist policy was particularly effective in the military sphere, laying the foundations for the international success of companies like Dassault (aircraft), Matra (missiles) and Thomson (electronics, radar systems and so on). All of these companies illustrate the way in which the French administration is prepared to pick a promising group and then support it with a canopy of State aids and official orders in its growth to international dimensions.

France's military programme has since become one of the mainstays of the country's export business. At Dassault, for example, exports account for 75 per cent of sales. In the electronics industry, military-related equipment contributed just over 60 per cent of the country's FF 8.5bn (\$1.7bn) exports last year. Matra is also a big exporter of its missiles, fitted to virtually every Dassault

aircraft sold overseas: it is estimated that about 40 per cent of industry is based on a system of distributing aids which invariably favours big and clearly identifiable organisations.

Secondly, the educational system on which the French administration is based leads to a bias towards concentrating efforts on a few central organisations. The system is based on the method of training top students in France, an unashamedly meritocratic process which creamed off promising candidates and put them through elite graduate schools—the Grandes Ecoles—with the express purpose of training them to run the Government machine and the great State enterprises.

The personal links, the style of thinking and the in-built acceptance of the corporate State developed by this educational process lead to a kind of invisible planning at the highest level—what a French academic, M. Christian Stoffaes, calls "informal mutual persuasion." According to a recent study, 30 of the chairman of France's top 39 industrial groups from the Grandes Ecoles, and many of them have probably worked in the bureaucracy at one time or another.

While this system does not work very well for smaller companies excluded from the magic circle of decision makers, it is well adapted to giving a push to big national projects.

Third, French State patronage is currently being protected from Japanese imports by an arbitrary 3 per cent market limit placed on Japanese sales.

• Subsidies. The big development schemes of the 1960s were invariably heavily subsidised, although by such a variety of methods that experts who have looked at the question have not been able to determine by how much. Direct grants and cheap loans from the Government development agency are only the tip of the iceberg. Less visible support comes from contracts for research programmes, the persuasion of big companies to buy French, and a panoply of reduced interest rate loan schemes.

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## MEN AND MATTERS

## A new station in life

Theory has translated satisfying well into practice for a group of redundant Shotton steelworkers who decided to improve their career prospects by studying at the North East Wales Institute.

With the help of marketing and economics lecturer Harold Martin and the chairmanship of Liberal peer Lord Evans of Clifton, the seven formed a consortium which yesterday proved successful in its bid for the latest independent local radio franchise, covering the Wrexham and Deeside area.

Marcher Sound / Sain-Y-Cororau, as the group is bilingually known, faced two rival bids. It sensed that, at times, it was looked upon as something of a poor relation. But, said a happy Martin yesterday, with valuable guidance from the Midland Bank and "a hell of a lot of hard work," the group presented to the IBA a proposal explaining in convincing detail how it expects to turn in a £124,000 profit by year three while providing "lively, stimulating, and provocative" programmes.

There is another side to the coin. Events in Japan serve as a reminder that even the strongest economies have chinks in their armour—and that these chinks can widen. Several industries which helped to catapult Japan to its present position, especially shipbuilding, have lost much of their dynamism. Even the motor industry could be near its peak; in part that is borne out by its recent inclination to set up manufacturing facilities abroad.

All this suggests that the Japanese economy may be maturing. It will increasingly face the problems haunting old-established economies. But Japan does have enormous reserves, both in its relatively underdeveloped home market and in its remarkable ability to shift its resources into fast-growing industries. Japan's competitors have little to laugh about.

northeastern Oklahoma. So far not so good, apart from one little hitch.

The man lined up to head the new venture decided to fly the coop the day before Lloyd-Price departed for London.

There is, therefore, a rather large pair of shoes to be filled, by a chap with bags of oil industry experience, yet manifesting also the skills of a master diplomat when it comes to dealing with those pernickety creatures, the institutional investors.

This paragon of the rough and the smooth will, promises Lloyd-Price, be a millionaire within two years. The catch? Well, you do have to live in northeast Oklahoma for two years, which is, I think you will agree, a little daunting. Better perhaps than the north slopes of Alaska, but decidedly not so nice as Knightsbridge. A free-bred breed, these oilmen.

How better to make up for lost time by presenting one's self at the St Patrick's Day party, held last night? Were it not, that is, for the need to participate in debates on Northern Ireland economic problems and the Prevention of Terrorism Act, a rival attraction kindly furnished by the Government's business managers.

Marcher promises particular attention to Welsh language programmes—no less than 15 per cent of output, with simultaneous split transmission for those not gifted in that lovely tongue. All being well, broadcasting will begin next year.

Lloyd-Price has spent the last three days meeting with City fund managers, and reckons to have lined up the £10m he needs to start a new exploration company making "plays" in

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## Slick operator

A gentleman by the name of John Lloyd-Price is in the City this week, looking for someone who wants to make a million dollars. But before you rush to the telephone asking eagerly after him, I should point out that there are a few, well, qualifications.

Lloyd-Price, British by birth, hails from Calgary, Alberta. He left Wiltshire nine years ago to seek his fortune in Canadian oil and gas. Now he is back, seeking other people's fortunes to direct towards much the same end.

Lloyd-Price gives predictably short shrift to what he calls "blind exploration pulls"—a Wiltshire term, perhaps—made to investors by some of the less bankable energy outfits.

His own two-man business, which specialises in exploration finance, has already raised £500,000 in the last two years, he says, including £350m in London for the December launch of British Canadian Resources.

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## Written off

The ten-years-gone Industrial Reorganisation Corporation became once more the subject of scrutiny last night as the subject of a seminar held at the London School of Economics. But when I wonder whether the climate of interest will be sufficient to drag into daylight the history written by Douglas Hague and Geoffrey Wilkinson, languishing even now in the Department of Industry?

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## Butting in&lt;/

## ECONOMIC VIEWPOINT

## World report: recovery will be delayed

THE MOST important figure in the Financial Statement and Budget Report ("Red Book") has been the least discussed. This is the estimate that the dollar price of crude oil has risen by 150 per cent in the last few years. In percentage terms that might be less than the first oil price explosion of 1973-74, but the earlier explosion started from the now relatively low base of \$2 to \$3 a barrel. In terms of their economic impact, the two oil price explosions have been of about the same size. In each case there has been a real income transfer, amounting to 2 per cent of the combined national product of the 24 industrial countries which make up the Paris-based Organisation for Economic Co-operation and Development (OECD).

Until recently, it looked as if the world would weather the second oil price explosion better than it did the first. Following the Yom Kippur War, the growth of output in the OECD countries, taken together, ground to a halt for two years, 1974 and 1975.

This time, monetary and fiscal policies have been more restrained.

The basic difference between the two episodes is that during the first price explosion, there was a great divergence of domestic policies among the industrial countries. The U.S. and West Germany put most emphasis on preventing the oil price rise from triggering off new and lasting inflation, while the UK and other Continental countries "accommodated" the price increase in the hope of bolstering domestic activity. On the present occasion, nearly every major country has given priority to containing inflation and there is very little willingness to "accommodate".

"This tougher stance on inflation now looks as if it will—contrary to earlier hopes—be accompanied by an output performance not very different from that which followed the first oil price explosion.

Last December the OECD forecast that output in member countries—weighted by their importance—would show small but definite increases of around 1 per cent in both 1980 and 1981, before creeping up to 3 per cent around the turn of 1981-82. The changed outlook in both Germany and the U.S. now makes these original forecasts look optimistic. The Kiel Institute for World Economics has forecast that output in the OECD will fall—not rise—by 1 per cent in 1981 and the volume of world trade will shrink by 2 per cent.

In the U.S., it is unlikely that the Fed—or whom the whole weight of anti-inflationary policy now rests—will be able to make inroads into inflation without another lapse into recession. In Germany itself, out-

put is expected to fall by 2 per cent, considerably more than earlier OECD forecasts, largely because of tight fiscal and monetary policies aiming to "save the D-mark".

Both the oil price explosions of the last decade have presented the world's economic managers with peculiarly intractable problems. On each occasion there has been a large transfer of resources to a group of countries, many of them thinly-populated and underdeveloped, with a very low propensity to consume. Thus the world has been presented, for the first time in the post-war period, with an otherwise temporary rise in the inflation rate becoming embedded in people's expectations, through accommodating monetary and fiscal policies.

The estimated OPEC current account surplus of \$115bn for 1980 very much underestimates the true scale of the problem. For if there had been no recession, not merely would oil imports by consumer countries have

been higher, but oil prices too

put would have shot up further.

The big difference between now and the 1970s is that the Great Depression then was accompanied by falling prices. Present-day oil-induced recessions, on the other hand, bring with them higher prices, together with slack real demand, in a combined lethal package. There is the impact effect of higher energy prices themselves in a world where other prices and wages do not immediately adjust downwards in compensation. More important, there is the danger of an otherwise temporary rise in the inflation rate becoming embedded in people's expectations, through accommodating monetary and fiscal policies.

This is not a world where spending one's way out of difficulties makes much sense—and this conclusion does not depend on comparing the OECD to an extended (and very bickering) family, nor on any puritan abhorrence of budget deficits.

It is simply that spending boosts, outside certain limited guidelines, would not work in current circumstances.

As so often, the inflation problem is a disguise for a giant, underlying real problem.

Imagine for a second that the world's leaders did not worry about inflation and had decided at last year's summit in Venice to try to take up a modest portion of the apparent slack that had accumulated in the world economy since 1973 and also to pump in enough purchasing power to prevent any output dip now. The result would be a combination of higher oil imports by OECD countries and much higher oil prices (perhaps \$100 a barrel). On quite modest assumptions this would take the OPEC surplus towards one trillion dollars a year.

It is inconceivable that the oil producers would agree to pile up paper debts at this rate. They would believe, quite rightly, that such debts might never be honoured. Either the default would take the form of inflation and massively negative real interest rates on their balances or it would be more blatant.

For many years the main constraint on output in the developed world was in the labour market. Attempts to expand output at beyond a certain trend rate led to bottlenecks and accelerated inflation. Today the constraint is probably in the energy market. Traditional OPEC oil producers respond slowly to higher prices. It takes very large price increases indeed to induce oil out of the ground and onto the market when demand in the industrial countries is rising. OPEC may succeed in holding prices in a recession or dampening them in a boom, but the trend is market-dominated.

In such a predicament it is difficult to imagine why we listen for a single second to complaints about gas or electricity prices from business

users or about petrol prices from consumers. In a world where total output is restricted by scarce energy, the true economic cost of fuel exceeds its market price, and it should be taxed more and not subsidised at all.

It would be good politics for the seven "summit" countries to synchronise energy tax increases to minimise domestic bleatings, and also to return the proceeds in reduced VAT to eliminate the effect on the price index. But, given the eight-year struggle of the U.S. Administration to escape from blatantly subsidised oil prices—and the fact that dissident Conservative back-benchers in Britain should have chosen this, of all issues, on which to raise their standard—this is not encouraged to make over-ambitious suggestions for this year's Ottawa summit.

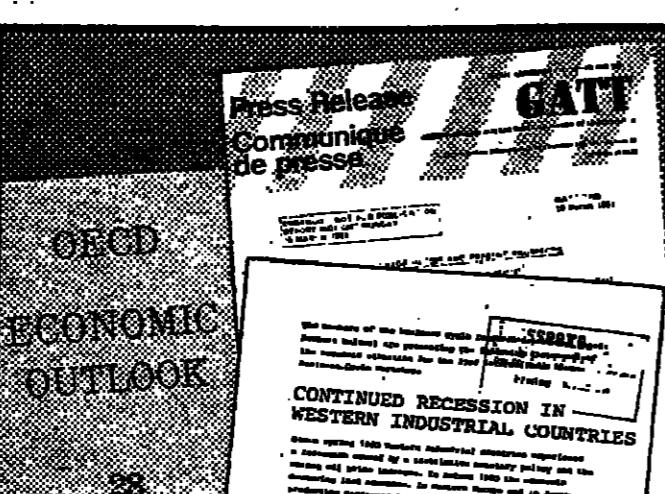
If competitors' prices are rising at about 8 per cent a year, British unit costs would have to rise by about 2 per cent for three years to close the gap. Wage increases of 6 to 8 per cent a year, accompanied by productivity growth of about 4 to 6 per cent, would do the trick.

This is by no means impossible in the traded goods sector; and although a little relief may be provided by a fall in the exchange rate it would be unwise to rely on it and positively dangerous to try to promote it.

Meanwhile, I agree with Minford that "firms will hang on to their markets, by holding prices in them at competitive levels." They are not going to abandon painfully-won markets because of a temporary loss of competitiveness arising from developments in 1979-80 that took employers and unions by surprise and to which they are still adjusting.

Some companies will fare worse than this and go under, whereas others are prospering even now, despite the high exchange rate. It is popular to argue that a magic organisation called "Government" could help them to avoid the need for these adjustments by a little monetary and exchange rate tinkering. But this is simply not the case, however much people want to believe it.

Samuel Brittan



## CURRENT ACCOUNT BALANCES BY REGIONS, 1973-1980\*

	1973	1974	1975	1976	1977	1978	1979	1980
INDUSTRIAL COUNTRIES	10	-20	2	-16	-23	15	-36	-80
Current account	18	-10	14	-4	-9	29	-15	-50
Current account excluding official transfers	8	60	27	37	29	5	68	115
OIL-EXPORTING DEVELOPING COUNTRIES	10	63	30	40	32	7	71	120
Current account	-8	-26	-30	-18	-13	-23	-34	-50
Current account excluding official transfers	-12	-32	-37	-25	-20	-31	-46	-70

\* Data for 1980 are secretariat estimates.

Sources: OECD, Economic Outlook

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## Letters to the Editor

## Capital Transfer Tax and the redistribution of wealth

From Mr. G. W. Gardiner.

Sir—Your correspondent, Professor Cedric Sandford, suggests that the changes in the Capital Transfer Tax implemented by the last Budget and the current one have reversed the tendency towards a wider distribution of wealth. I would like to suggest that he is wrong in this assumption and that in fact the tendency for a reversal in the trend towards a wider distribution of wealth took place when Capital Transfer Tax was introduced. The reason for this is of course quite simple in that the old Estate Duty system encouraged people to give away their wealth, even if it was to their immediate family, whereas Capital Transfer Tax encouraged people to hang on to their wealth on the basis that when one could not avoid a tax one should at least postpone paying it. Sensible people with practical experience, as well as theoretical knowledge, of tax planning expected this development and forecast it.

Moreover the same forecast could be made if ever the alternative taxation proposals put forward by Professors Sandford, Meade, or Atkinson were to be implemented. Their proposals look good on paper but they are made without knowledge of the psychology of the wealth owner. By devising systems of taxation which create a lower tax charge if the wealth is spread around rather than if

it is given to one person actually they encourage the wealth owner to give his wealth to his immediate kin because the fact that the taxation is so much higher if he does this makes it all the more essential that they should have the lot.

A lot of the argument is in any event a total waste of time as it is of course quite impossible to tax wealth except in specie. If a tax is to be paid in cash then it must either come from the income of the wealth owner or if that is insufficient it must come by a sale of assets to someone who is saving out of income. There is a very simple reason for this and the point is that a Government when it raises taxation wishes to take over part of the general public's command over current production of goods and services. Capital by its very nature is a product of past production of goods and services and no power on earth will for instance, convert an acre of land into heating and lighting for old age pensioners. As present charged therefore tax allegedly on capital is in fact charged merely by reference to capital values but its incidence is in reality upon either income or savings out of income.

G. W. Gardiner.  
3, Molly Potts Close,  
Knutsford, Cheshire.

From Mr. Paul Hawkins, MP.

Sir—Cedric Sandford's article (March 14) "Capital Taxation"

is given to one person actually they encourage the wealth owner to give his wealth to his immediate kin because the fact that the taxation is so much higher if he does this makes it all the more essential that they should have the lot.

The point of this change is therefore to tempt the landlords to let and thus make more farms available for young men and women. It will also hope make it easier for the National Farmers' Union and Country Landowners' Association to agree on new types of tenancies which may help towards the same end.

Paul Hawkins.  
House of Commons,  
London, SW1.

It is of course about the welfare state breeds irresponsibility, and for the same reason: it separates costs from benefits.

Instead of the state providing "free" benefits for all, the tax system could redistribute income to alleviate poverty. Competitive provision of welfare services would improve efficiency and innovation; allow families freedom of choice at the margin; and encourage providers of education, health, and the rest, to satisfy the public's wants rather than the dogmas and vested interests of producers, politicians, and bureaucrats.

Where are the French versions of Christopher Brookes' Bank-Fowler, stridently making political capital out of the petrol price? Nowhere to be seen.

Christopher Meakin.  
58, Court Lane, SE21.

Cost and benefit

From Professor D. R. Myddleton.

Sir.—The chorus of moaning and groaning about the Budget suggests that because public spending decisions are separated from tax changes many people think the Government can spend what it likes without anyone having to pay. A proposed Budget deficit of 4 per cent of Gross Domestic Product is not deflationary: it would be remarkable for the Retail Price Index to keep going up with so much "deflation" about.

Government's current spending has increased by more than 50 per cent in real terms since 1970, while real GDP has risen by less than 20 per cent. In contrast, because statesmen fearing electoral mortality find it easier to forgo longer-term benefits, government's capital spending has fallen in real terms by 30 per cent.

If the present Government means to reduce total public spending, why not denationalise most of the state welfare

services, which now cost £50bn a year? Like our fiscal arrangements, the welfare state breeds irresponsibility, and for the same reason: it separates costs from benefits.

There is one aspect of this "excess profits tax" which he omits and that is, that if this proposal is made law it will create a precedent for any future government, which would use it to justify the confiscation of profits of any company in the private sector, if it considered those profits to be excessive.

As to the method of calculation, my bankers credit me in effect with interest on my current account to the extent which that account would have incurred charges, but presumably that account will be regarded as a "non interest bearing deposit".

This proposal by the Chancellor should be vigorously resisted.

S. W. Penwill.  
158 Fenchurch Street, EC3.

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## UK COMPANY NEWS

## Shell UK net income declines to £373m

NET INCOME of Shell UK declined from £476m to £373m in 1980, on sales revenue, excluding VAT and duty, up from £2.69bn to £3.26bn. Its capital expenditure went up by 39 per cent to a record of more than £600m and capital employed rose to £3.03bn. Interest and tax took £254m compared with £254m.

Commenting on the prospects for 1981 the company says that even before last week's Budget the combined effect of a series of alterations in North Sea tax, and of the increase in capital costs of a project such as Brent, had been greater than the sterling rise in crude oil prices in real terms over recent years.

The new supplementary petroleum duty and the petroleum revenue tax changes in the Budget have tilted the balance still further and for 1981 are likely to add £125m to Shell UK's tax bill.

The company's production of North Sea oil was 6.6m tonnes, 4m tonnes less than in 1979. This was largely because output from the Brent field was reduced as a result of restrictions on the flaring of associated gas.

Although volumes were lower, revenue from Shell UK's North Sea oil production rose in 1980 due to higher international crude oil prices but this was partially offset by provisions for petroleum revenue tax.

The company's lower profit in 1980 was mainly due to the sharp drop in demand for oil and chemical products and a very competitive pricing situation, particularly in the second half of the year.

Despite a rise in exports of Shell UK's oil products there was an overall drop of 10 per cent in oil sales volume compared with 1979.

Significant improvements in productivity and efficiency were achieved during the year—part of the long-term programme of rationalisation and investment in oil refining and marketing—but these were insufficient to offset the effects of the sharp reduction in demand.

Chemicals suffered an even greater fall in sales volume of 19 per cent, and a major restructuring of Shell Chemicals UK was announced at the end of 1980 to take account of expected lower levels of activity.

Shell UK's trading operations in 1980 generated a cash flow of £970m, which was entirely absorbed by the capital expenditure of £609m.

Three-quarters of this was spent on exploration and production, and the remainder was invested in plant and facilities in oil refining and marketing, and in chemicals.

On a current cost basis, Shell UK's profit was £168m and its capital employed £4.300m.

## Jones &amp; Shipman slips back but maintains dividend

PRE-TAX profits of A. A. Jones and Shipman, the Birmingham high precision machine tool manufacturer, slipped from £2.54m to £2.15m for the year end-December 1980. Turnover increased from £18.8m to £22.15m.

The final dividend is effectively maintained at 2.6p, giving a total for the year of 3.6p (3.52p). Stated earnings per 25p share are shown down from 15.1p to 11.6p.

Mr. F. W. Brooks, chairman and joint managing director, says earnings have suffered because of the extremely low level of orders from the home market since the middle of 1980. He says the company will commence a four-day working week next month.

The taxable surplus included Government grants of £61,000 (£55,000) and was after interest charges of £11,000 (received £8,000).

Tax took £750,000 (£735,000) and minority interests £12,000, against a credit of £12,000 last time. The retained profits were £886,000, down from £1.38m.

After current cost adjustments, the pre-tax surplus is reduced to £922,000 (£1.13m).

• comment

With a good slice of a specialist

segment of the machine tool market A. A. Jones and Shipman has felt the brunt of recession somewhat later than many standard machine manufacturers.

Its operating profits for 1980 are higher by 2 per cent and the dividend is raised slightly to yield 8.9 per cent. Yet the shares fell 2p yesterday to 80p because absence of orders is now total and is hurting even the most compact companies.

The strong order book with which the group started 1980 has been steadily eaten away from last April onwards and, while work on hand is still good for an average of four months, production starts on four-day week basis from the end of this month and year-end stocks had already risen by £900,000 to £3.2m. Yet, although the dividend is partly uncovered on a CCA basis, the financial position remains reasonably healthy.

Net capital spending of some £500,000 (before applications for £900,000 of grants) is covered by historic cost depreciation of £805,000 and an inflation top-up of £250,000.

The historic p/e of 3.3 after standard rate tax is clearly discounting a market shortfall this year and there is no reason to rush to sell at this level.

## GKN into loss as UK side suffers

MAINLY due to a poor performance in the UK, Guest, Keen and Nettlefolds incurred a £37.4m pre-tax loss in the second half of 1980, and this has resulted in a turnaround from a profit of £125.8m to a deficit of £1.2m for the full year.

In addition, compared with an interim forecast of £20m, closure costs and associated redundancy payments changed as extraordinary items totalled £48.6m, (including estimated costs to March 18, 1981). This figure, the directors say, underlines the downturn in second half trade which has made it necessary to take action far in excess of that contemplated at halfway.

They also say they do not expect any upturn in group markets during the current year but the stringent cutbacks in production capacity and workforce should provide a basis for a better financial performance.

In view of the adverse 1980 results, the final dividend is cut to 4p net, leaving the total payment down from £19.357p to 8p. Maintenance of this reduced level, however, depends on a positive improvement in trading and profitability, the directors warn.

Turnover for the year under review fell marginally from £1.96bn to £1.92bn. After depreciation of £47.8m (£43.6m) and redundancy costs of £25.8m (£2.4m), in respect of on-going activities, the trading surplus declined from £138.3m to £26.7m.

A geographical analysis of turnover and trading profits shows, UK £1.26bn (£1.34bn) and UK trading losses involved cut-

ting the workforce by some 12,400. There were about 11,000 redundancies, extensive short-term working and a number of plant closures. Also, provision has been made for further redundancies of 4,300 employees who were either under notice at the year end or affected by announced closure since that date.

Overseas results were more satisfactory and European operations sustained their profitability despite dependence on the automotive industry. Demand on the two new US plants for constant velocity joints remains as planned.

Capital expenditure during the year totalled £103m, closure of the UK accounting for £63m. That of subsidiaries outstanding at the year end amounted to £86m (£108m). Contracts placed against this so far as not provided for in the accounts totalled £37.6m (£30.5m).

Reviewing the 12 months, the directors report that although recessionary conditions applied internationally, they were most marked in the UK. Heavy steel, mechanical engineering and other sectors, largely dependent on the automotive and construction markets, were severely affected.

The 13 week strike in the first quarter of the year, while in itself damaging, masked the true severity of UK recession and demand from the automotive industry in particular has been low.

Action taken to reduce heavy UK trading losses involved cut-

ting the workforce by some 12,400. There were about 11,000 redundancies, extensive short-term working and a number of plant closures. Also, provision has been made for further redundancies of 4,300 employees who were either under notice at the year end or affected by announced closure since that date.

The Lex column concentrates on the results of four major UK companies announced yesterday. All are in the doldrums with two moving into the red. Thomas Tilling is down from £31m to £27m pre-tax and at Dickinson Robinson the final dividend has been cut in the light of full year profits nearly £10 lower at £15m. GKN meantime collapses with a small loss against a £126m profit, but the magnitude of the reverse did not surprise the market. Also BSA produced losses—amounting to nearly £1.8m—though it reckons to be passed the worst. On the inside pages Bejam produces some reasonable figures but more interesting is its decision to get out of "fast foods" which had been losing money. Irish group, Cement Roadstone, has produced a 5 per cent increase in profits to £25m.

## Further cut in MLR expected

THE CHAIRMAN of the Union Discount Company said yesterday he anticipated a further fall in interest rates following the Chancellor's bold efforts to reduce Government expenditure.

Speaking to the annual general meeting of shareholders, Mr. A. J. O. Ritchie said: "the Chancellor's courage in taking some fairly unprecented fiscal action when faced with clear difficulties about reducing Government expenditure" had to be admired.

"Against this background, I foresee some further reduction in interest rates and hopefully, therefore, some further measure of relief for the beleaguered private sector as I believe the Retail Price Index should fall during the summer months."

Mr. Ritchie went on: "Our expectation of lower rates of interest in the spring have proved justified but the market fully anticipated the Chancellor's decision to reduce MLR to 12 per cent, and the postponement of that action until Budget day has proved somewhat expensive."

The group's trading during the third quarter was at a level lower even than during the first half, which is the usual pattern, but January was significantly better and it does seem that although there are no signs yet of an upturn, trading conditions are not deteriorating further in most of the regions in which the company operates, he adds.

## HIGHLIGHTS

The Lex column concentrates on the results of four major UK companies announced yesterday. All are in the doldrums with two moving into the red. Thomas Tilling is down from £31m to £27m pre-tax and at Dickinson Robinson the final dividend has been cut in the light of full year profits nearly £10 lower at £15m. GKN meantime collapses with a small loss against a £126m profit, but the magnitude of the reverse did not surprise the market. Also BSA produced losses—amounting to nearly £1.8m—though it reckons to be passed the worst. On the inside pages Bejam produces some reasonable figures but more interesting is its decision to get out of "fast foods" which had been losing money. Irish group, Cement Roadstone, has produced a 5 per cent increase in profits to £25m.

THE CHAIRMAN of the Union Discount Company said yesterday he anticipated a further fall in interest rates following the Chancellor's bold efforts to reduce Government expenditure.

Speaking to the annual general meeting of shareholders, Mr. A. J. O. Ritchie said: "the Chancellor's courage in taking some fairly unprecented fiscal action when faced with clear difficulties about reducing Government expenditure" had to be admired.

"Against this background, I foresee some further reduction in interest rates and hopefully, therefore, some further measure of relief for the beleaguered private sector as I believe the Retail Price Index should fall during the summer months."

Mr. Ritchie went on: "Our expectation of lower rates of interest in the spring have proved justified but the market fully anticipated the Chancellor's decision to reduce MLR to 12 per cent, and the postponement of that action until Budget day has proved somewhat expensive."

The group's trading during the third quarter was at a level lower even than during the first half, which is the usual pattern, but January was significantly better and it does seem that although there are no signs yet of an upturn, trading conditions are not deteriorating further in most of the regions in which the company operates, he adds.

The markets are going through a period of change marked during the past week by two papers from the Bank of England developing the Bank's thinking in connection with liquidity for banks and monetary control.

"In particular, I welcome the emphasis placed once again by the authorities on the ECU Market."

“There's a very important change going on at Woolworth today: “We're restructuring the whole idea of the variety store.”

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corre. div.	Total div.	Spending for last year	Total
Banro Consld.	2.43	—	2.43	3	3	3
Bejam	1.25	April 30	1	—	—	2.25
BSR	Nil	—	1.41	Nil	—	2.62
Cement Roadstone	3.231†	—	2.8	5.33	4.62	4.62
DRG	3	July 6	5.5	6	5.5	5.5
GKN	4	May 9	13.55	8	19.38	19.38
J. Hewitt and Son	1.8	May 12	1.5	1.8	1.5	1.5
Howard Machinery	Nil	—	0.59	Nil	—	1.17
John L. Jacobs	2.15	May 19	1.5	2.35	2.1	2.1
Jameson Chocolates	3	—	3	4	4	4
A. A. Jones & Shipman	2.6	May 14	2.6*	3.6	3.53	3.53
Lawtex	int.	May 1	1.88	—	4	4
Hugh Mackay	int.	April 3	1.4	—	3.62	3.62
Hugh Mackay	2.22	May 13	2.22	3.62	3.62	3.62
J. N. Nichols	4	May 20	3*	7.1	7*	7*
T. Tilling	4	July 1	4	7.5	7	7
Trafal Pk Estates	int.	April 24	2.25	—	6	6
James Walker	int.	May 1	1	—	4	4
Waverley Cameron	3.75	—	3.75*	3.75	3.75*	3.75*

Dividends shown per share net except where otherwise stated.  
\*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡For 9 months. \$ Includes special centenary dividend of 0.5p. £ Irish pence throughout.

## LONDON TRADED OPTIONS

Option	Ex/raise price	Closing offer	Vol.	Closing offer	Vol.	Equity close
BP	200	15	—	56	4	52
BP	450	5.5*	—	24	55	—
BP	500	1	—	7	—	1.50p
Com. Union	200	25	25	25	30	—
Com. Gold	450	25	20	11	15	16.5p
Com. Gold	450	40	20	55	75	45.1p
Com. Gold	500	20	15	48	11	—
Com. Gold	550	—	—	25	37	—
Courtaulds	50	12	—	14	15	50p
Courtaulds	60	24	25	25	77	65.5p
GEC	140	25	25	25	49	17.7p
Grand Met.	160	25	21	28	23	—
Grand Met.	180	25	24	34	23	—
Grand Met.	200	25	25	25	22	—
ICI	220	28	—	34	5	23.5p
ICI	240	28	—	34	10	—
ICI	260	31.5*	—	13	25	—
ICI	300	31.5*	—	13	25	—
ICI	360	31.5*	—</td			





## Rights issue offer

At the Extraordinary General Meeting of Aktiebolaget SKF held on 16 March, 1981, a resolution was passed that the Company's present share capital of 900,000,000 Swedish kronor—allocted into 18,000,000 shares each of a nominal value of 50 Swedish kronor and registered as fully paid up—will be increased by 180,000,000 kronor to 1,080,000,000 kronor by a rights issue of 3,600,000 Series C shares.

### Terms of issue

- Issue price of the new shares will be 75 kronor per share.
- The new shares will carry the right to any dividend payable for the financial year ending 31 December, 1981.
- Company shareholders will have priority right to subscribe for one new share for every five old shares. Shareholders who, under the reservation in §7 of the Articles are not allowed to acquire "non-free" shares (i.e. shares which are restricted to Swedish citizens) will be entitled to subscribe for new unrestricted shares. Other shareholders are only entitled to subscribe for new "non-free" shares.
- Allotment of shares subscribed for without priority right will be decided by the Board.
- Subscription lists will be open from 29 April to 12 June, 1981.
- Payment for the subscribed shares is to be effected in cash at one and the same time and not later than 30 June, 1981.
- Stamp duty for the new shares will be paid by the Company.
- April 9, 1981, is set as reconciliation date for controlling the shareholders' register to establish who is entitled to subscribe for the new shares.

The Articles of Association contain a reservation clause pursuant to Section 17, §1, of the Swedish Companies Act. Additionally, the reservation regarding Series C shares referred to in the final paragraph of Section 3, §1, of the Act will be inserted in the Articles of Association.

Aktiebolaget SKF, S-415 50 Göteborg, Sweden.

## S. Gibbons non-stamp side offer in prospect

James Auctions, Norwich-based auctioneers of coins, medals, banknotes, maps and stamps, said yesterday that it intended to make a "side offer" to Letraset for the non-stamp assets of its subsidiary, Gibbons Substanley Gibbons made a trading loss of nearly £250,000 in the half-year to last October and Letraset announced in January that a number of the subsidiary's non-stamp activities were to be curtailed. Potential buyers have included Richard Lobel, the London coin dealer.

In February Letraset, which has admitted that it paid too much for Stanley Gibbons in early 1979, said that Gibbons' New York office was to be closed.

### Sonesta Inv. holds 45.9% of Grovebell

Sonesta Investment Company has acquired 1,956,500 shares in Grovebell Group arising from the rights issue and another 4,887,269 shares as a result of underwriting the issue, making its total holding 7,123,29 or 45.94 per cent.

Also, Laurie Milbank Nominees has acquired 1.6m shares (10.32 per cent) and Industrial and Commercial Finance Corporation 1m shares, which in both cases represents their total holding.

Staxford, a subsidiary of Sonesta, has acquired 476,140 shares making its holding 544,160 (3.51 per cent). Mr. L. R. Peralta, a Grovebell director, has acquired 400,000 shares raising his holding to 551,500 (3.56 per cent)—these are held by Genco Investments in which Mr. Peralta has an interest.

### JRII ANNOUNCES OFFER PRICE

J. Rothschild International Investments S.A. has announced that the consideration in respect of its recommended offer for the share capital of Sizewell European Investment Trust, is calculated in accordance with the offer document, as follows:

For one new ordinary share and one deferred share of Sizewell 0.14762 "A" shares of JRII.

The entitlement under the cash option which closed on March 11, 1981 is approximately equivalent to an amount of 97p per existing ordinary share of Sizewell.

The provisions of section 209 of the Companies Act 1948 will be exercised by JRII in due course in order to acquire compulsorily any outstanding shares of Sizewell. The offer became wholly unconditional on March 11.

### JAYPLANT-CRF HIRE

Jayplant, the plant hire contractor, has made a bid for CRF Hire, which hires cars and commercial vehicles.

Jayplant intends to pay for the acquisition by the issue of 1,117,857 ordinary shares, which values CRF at £117,370. Jayplant shares, traded under Rule 163, closed up at 104p.

CRF made a pre-tax profit of £12,978 on a turnover of £222,079 for the period to July 31, 1980. CRF trades from freehold premises at Holme Road in Cambridge.

### PUBLISHERS SOLD

London publishers Heyden and Son has acquired the medical publishing company HM+M from the Hunt Barnard Printing Group of Aylesbury. Heyden, publishers of journals and books on computing, chemistry and engineering, has sales in excess of £4m.

### M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB		Telephone 01-621 1212		
Price	Change	Gross	Yield	P/E
54	—	6.7	10.5	5.8
50	—	1.4	2.8	20.6
192	—	9.7	5.1	7.1
98	—	5.5	5.3	4.7
107	—	6.4	5.4	4.1
42	—	1.7	4.0	18.3
74	—	3.1	4.2	—
107	—	6.8	6.4	4.1
324	—	31.3	9.7	2.6
51	—	5.3	10.4	3.7
215	—	15.1	7.0	3.7
104	—	—	—	—
22	—	15.0	20.8	—
50	—	3.0	6.4	7.2
55	—	5.7	5.8	9.5
103	—	4.6	4.6	—
263	—	12.1	—	—

## Grand Met's £10m offer for Warner Holidays

BY JOHN MOORE

Grand Metropolitan, the hotels, food and brewing group, is to acquire Warner Holidays, the holidays camps group, in a deal worth over £10m.

Grand Metropolitan described the move yesterday as "a new departure for us which opens up a whole range of possibilities.

We believe the holiday area is a rapidly growing business."

The group's shares rose 8p to

158p yesterday.

Grand Metropolitan is offering a

cash offer of 48.5p.

With Grand Metropolitan's

shares standing at 173p this

offer places a value of 107p on

each Warner share.

Grand Metropolitan hopes to

develop the package tour side,

and also sees opportunities to

sell its beers—Watney Mann and

Truman—through the camps.

In its last reported financial year, ending January 31, 1980, Warner showed record pre-tax profits of £113m compared with £8.8m, on turnover of £102m.

For the six months ending

July 31, 1980, it suffered a pre-

tax loss of £104,000 compared

with a profit of £356,000.

At that stage profit for the full

year were expected to fall

below the previous year's.

summer holidays at 12 centres in the UK and has self-catering accommodation at Brixham centre and Greenways holiday park, and hotels and apartments in Majorca and Ibiza. It also provides various sporting and package holidays.

Grand Metropolitan's shares are now withdrawn and is no longer available for acceptance.

Of the shares offered to be

acquired 50 per cent of the

offer for Rosgill Holdings,

which holds 90.2 per cent

of 25p for each Rosgill share

will remain open until further

notice, but in accordance with

last month's announcement, the

share alternative of one

Warner share for each Rosgill

share is now withdrawn and is

no longer available for

acceptance.

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## £3m loss and Howard Mach. omits payment

awncast has  
er 90% of  
osgill  
d to acquire a majority  
205 of that time. PRE-TAX loss of £2.92m is re-  
vised cash balance to October 31, 1980. The  
for each fiscal year equipment manufacturer  
remained open until the profit of £1.23m in the pre-  
months announced this year. Turnover was down  
share of each compared with 1.17% last time.  
is now withdrawn from the  
share was a pre-tax loss of  
56,000 at half-way compared  
ah profit of £484,000 in the  
the shares agreed to the there was a tax credit of  
accepted for £13,000 (charge £406,000). After  
10.33% per cent, extraordinary debit of £2.26m  
for Lawsons' loss was £4.38m (profit  
in January to £2.000). There was a loss per  
£60,000 fossil share of 7.4p (earnings 3.1p).  
was acquired and since last year the extraordinary items repre-  
net and since last year the  
share of the group's manufacturing facilities. The  
proceeds from the sale of J. Mana-  
id Son amounted to £6.05m.

**& H. \$1m  
comment**  
Howard Machinery has been  
able to pull £8.5m out of the  
California property deal  
dealt with the  
extra-  
ferred tax, and the extra-

## Lawtex in red mid-term

through its  
am Overseas has seen  
Development, from £8.57m to £7.29m has  
a privately-owned Lawtex into the red for  
registered in California half year to December 27,  
from K. S. Holdings.

remain the same. The Manchester-based cloth  
and umbrella manufacturer  
DCI, owns the rights to a loss of £177,000  
development, before taxation, compared with  
comprise a 15% loss of £253,000 for the  
of San Diego. The change in accounting policy on  
400-acre residential area (foreign currency translation).  
Los Angeles, and vice versa. The interim dividend is re-  
duced to 15p, against 1.875p pre-  
the building of its new plant.  
The net total payment  
a 15p hole and at time was 4p.

Extensive destocking by  
shares is £30.000, owned by the directors for the  
£50.000, because sales are depressed  
permits have been given. They say that although  
poor trend has continued

acquisition follows  
of a 15% share  
amount, a 15% share  
for development  
and said as a  
15p hole to a Cal-  
cation earlier this year

ordinary rationalisation costs  
have been reduced by tax  
credits of a similar amount.  
Otherwise, these figures are as  
forecast when Howard sought  
shareholder approval for the  
sale of its profitable Mann sub-  
sidiary last November. Sales  
were forecasted throughout the  
year, and production had to be  
reduced to below break-even levels  
in order to bring stocks down by  
20 per cent. Despite these ex-  
treme borrowing methods the  
£6.05m realised by the Mann  
has reduced capital gearing to  
about half the feverish 110  
per cent it would otherwise have been.  
Property sales could bring  
advances to their present heights  
(30p yesterday) following a raid  
from Diamond Industries, which  
came into Howard at 24p, and  
has since added to its stake.  
Howard's trading prospects are  
admitted to be still pretty flat,  
and are probably a much weaker  
influence on the shares for the  
moment than speculation over a  
possible bid from Diamond.

BY KENNETH MARSTON, MINING EDITOR

A JAPANESE consortium is now  
getting closer to produce  
over the huge Condor oil shale  
deposit in Queensland with Aus-  
tralia's Central Pacific Minerals  
and Southern Pacific Petroleum,  
the partners in the multi-billion  
dollar Rundle oil shale venture.

The report here last November  
that Japan National Oil Corpora-  
tion (JNOC) was interested in  
Condor is confirmed with the  
news that it has been holding  
talks with the Rundle twins on a  
AS25m (£13m) feasibility

study of Condor, which is 300  
miles north of the Rundle area  
and is thought to contain three  
times the latter's oil reserves.

Our Sydney correspondent  
reports that JNOC was an  
unsuccessful bidder for Rundle

—which is expected to produce  
between 150,000 and 240,000  
barrels of oil a day in the 1980s  
—but seems to be out on its own  
in the Condor prospect where  
full scale development could  
cost some £87m.

The chairman of the Australian  
consortium, Mr. Ian McFarlane,  
said that the Japanese would first be required  
to undertake a two year study of  
Condor which is likely to include  
retest of the shale and cover mining,  
engineering, financing and marketing.  
He added that talks have reached  
an advanced stage.

One possible obstacle seen to  
an agreement is the Japanese  
desire for a significant portion  
of Condor oil to be exported.  
Mr. Bjerke-Petersen, the Queens-

land premier, is believed to  
raise no objections to this, but  
in Canberra officials feel that  
Australia needs to safeguard its  
oil supplies for domestic use.

Exploration at Condor has  
revealed a 54-mile strike length  
of shale with assays indicating  
an average oil yield of about 62  
litres per tonne. Oil reserves are  
thought to be around 650 barrels  
compared with an estimated 2bn  
barrels for Rundle.

Mr. McFarlane is reported to  
be optimistic about the future  
of synthetic fuels in Australia,  
even to the point at which the  
country could become a net ex-  
porter. "We have found enough  
shale in Australia to keep us  
happy for many years," he said.  
"We are now getting into the  
development stage."

## Cominco's \$99m rights issue

CANADA'S Cominco, the metals  
and chemicals arm of the  
Canadian Pacific group, is  
seeking \$99m (£57m) through  
a rights issue, reports John  
Soginich from Toronto.

The offering is effectively on  
the basis of one new share for  
each 10 shares held. Shareholders  
will receive one right for every  
share they own with 10 rights  
and \$5.50 each, covering each  
of the 1.7m new shares on offer.

Cominco has given no details  
as to how it will use the funds  
raised, but the company has  
spent almost \$800m over the  
past six years on capital projects  
and has a heavy current  
programme.

Earlier this year, Cominco  
spent around \$100m in cash to  
raise its stake in Bethlehem  
Copper to 53 per cent, thus  
reflecting the way for the develop-  
ment of a 1bn tonne open-cast  
mine at Valley Copper.

The first-half tax charge was  
£8,800 (£16,000), representing  
ACT payable in respect of the  
dividend, and the loss after tax  
was £180,500, compared with  
a profit of £237,100.

A capital profit of £216,000,  
not reflected in the half-year  
figures, was realised in January  
from the disposal of surplus land  
in Ireland.

adjacent to Bethlehem's existing  
operations in British Columbia.

No decision has yet been  
taken on this prospect, but it  
could well cost up to \$500m to  
exploit.

Development of the company's  
CS150m Polaris lead-zinc mine  
in the Canadian Arctic has  
already begun, and the modernisation  
of the metallurgical complex at Trail, originally  
scheduled to cost £842.5m, is  
now expected to be much more  
expensive.

The success of the issue is  
already assured. Canadian  
Pacific Enterprises, which owns  
54 per cent of Cominco, is  
expected to take up 7 per cent of Cominco  
shares believed to be resident outside Canada.

shares not taken up by other  
holders.

Anyone subscribing to the  
rights issue may tender for these  
shares, and they will be allotted  
pro rata, in a move designed to  
ensure fair treatment for all  
holders. CPE faced criticism  
on this count over a recent issue  
by another subsidiary.

As usual with rights issues by  
Canadian companies, the offer is  
only open to resident share-  
holders in view of the difficulties  
of obtaining the approval of the  
U.S. authorities. Royal Trust  
Company will handle the sale  
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7 per cent of Cominco  
shareholders believed to be  
resident outside Canada.

shares not taken up by other  
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Anyone subscribing to the  
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shares, and they will be allotted  
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For sale as a going concern  
a proven capability in fast, effective,  
high quality metal fabrication  
and construction

## OPPORTUNITY TO, INVEST IN IRELAND'S INFRASTRUCTURAL AND OFFSHORE POTENTIAL

### OFFERED FOR SALE:

On instructions of Mr. P. F. Shortall Receiver, Ross Co. Ltd. (in Receivership), New Ross, Co. Wexford, Republic of Ireland; all of the assets of the company free from all charges.

### PRODUCTION CAPABILITIES include:-

- **Boatbuilding:** The highest quality to the standards of Lloyds, American Bureau of Shipping, Det Norske Veritas. LASH type barges, ocean going deck barges, dredgers, fishing vessels up to 150', pilot launches etc.
- **Ship breaking or repairs:**
- **Structural steel:** Sophisticated ferry terminal linkspans, offshore production platforms, heavy duty silos, conveyor bridges, airducts and chimney stacks, constructional steel for wide variety of buildings etc.



All enquiries to:- Mr. P. F. Shortall, Receiver, Coopers and Lybrand, Chartered Accountants, Fitzwilliam House, Dublin 2, Republic of Ireland. Telephone:- Dublin 760306/582222. Telex:- 24258.

Production is continuing and currently potential orders on hands, firm enquiries, are in excess of £125m.

### THE PROPERTY INCLUDES:-

- 16.7 acres, freehold, situated on the west bank of the river Barrow in New Ross, Co. Wexford. New Ross is an important inland port. The river has draft of 21 feet at this point.
- Private jetty 42m long with a 2 acre work area alongside.
- An exceptionally wide berth.
- A dry dock capable of holding 59m vessels.
- Modernly equipped workshops (total area of fabrication workshops is 120,000 sq. feet much of which is covered).
- All workshops serviced by cranes for handling large units.
- Programmed production flow system using floor roller carriages.

The site will accommodate further development if needed.

### THE WORK FORCE:

Skilled and experienced. Labour relations have been excellent with low absenteeism.

### OTHER BENEFITS FROM INVESTING IN IRELAND:-

- Corporation Profits Tax 10% until December 2000.
- Generous capital allowances for tax purposes including free depreciation.
- Double taxation agreements result in most cases in overseas firms paying a reduced rate of tax on repatriated profits.
- For qualified purchaser non-repayable Grant Aid could be available:
  - up to 45% of the cost of fixed assets.
  - the costs of training.
  - the costs of research and development.
  - new products feasibility studies.



Coopers  
& Lybrand

### Grindlays Holdings Limited

The Board of Grindlays Holdings Limited have recommended increased dividends making a total for the year of 16.5% (1979 15%). 51 per cent of the shares of Grindlays Bank Limited are held by Grindlays Holdings which is quoted on the Stock Exchange, London. The balance of 49 per cent of the shares are owned by Citibank N.A., New York.

# Grindlays

## A year of consolidation

In his statement reporting on the 1980 results of

"Although profits are lower in terms of sterling, the results reflect a considerable achievement when taking into account currency fluctuations, the difficult economic climate and continuing intense competition in international banking".

For 1980 Group profits before tax were £34.8 million and net profits after tax and before extraordinary items were £15.4 million.

Capital resources including new loan capital increased by about £28 million during the year to a total of about £179 million.

□ LOAN CAPITAL

■ SHAREHOLDERS FUNDS

Group Deposits increased by 14% over 1979 and Advances by 9%.

1980 1979

Deposits £3630m £3196m

Advances £1992m £1835m

### Overseas

Most overseas areas of the Group, including Africa, the Middle East and South Asia contributed to an increased level of earnings in local currency during 1980 with the increased contribution from the Pacific Basin being specially noteworthy.

**Grindlays  
Bank  
Limited**

Head Office: 23 Fenchurch Street, London EC3P 3ED

Branches or offices in:- Australia - Austria - Bahamas - Bahrain - Bangladesh - Canada - Colombia - Cyprus - England - France - Germany - Ghana - Greece - Hong Kong - India - Indonesia - Iran - Japan - Jersey - Jordan - Kenya - Republic of Korea - Malaysia - Mexico - Monaco - Oman - Pakistan - Qatar - Scotland - Singapore - Spain - Sri Lanka - Switzerland - Taiwan - Uganda - United Arab Emirates - United States of America - Zaire - Zambia - Zimbabwe

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### Companies and Markets

## UK COMPANY NEWS

## Second-half slide leaves Tilling lower

A DOWNTURN of £11.7m to profits of £40.8m in the second half has left Thomas Tilling Group with a surplus before tax of £70.7m for 1980, compared with £51.1m in the previous year.

At the midway stage profits were £1.3m ahead at £30.1m but the directors of the group, whose diverse interests include construction, engineering, medical supplies and insurance, remarked that business conditions in the UK had deteriorated sharply in the second quarter and orders had fallen below expectations.

The final dividend is held at 7p for a net total of 7.5p against 7p for 1979, absorbing £19.5m (£18.1m).

Sales rose from £142bn to

### BOARD MEETINGS

The following companies have notified dates of board meetings in the Stock Exchange area. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are imminent or final.

TODAY

Interim-A. and J. Mucklow, New Century Wicwasstrand Areas, Pressac, Relatable Properties, Second Stage Properties, F. W. Thorpe, Woburns.

Finals-Boddington's Breweries, Brierton Arrow, Cadbury Schweppes, T. Clarke, Hall Engineering, Hawley Leisure, Hepworth Ceramics, Lex Services, Solicitors' Law Stationery Soc.

INTERIM-Apr. 7

Boulton (William) Mar. 28

Finals-Apr. 7

Berkeley Hamble Mar. 21

Burstead Mar. 22

Coates Bros. Mar. 23

Lambert Mar. 24

Leisure Mar. 25

Solicitors' Law Stationery Soc. Apr. 15

Liverpool Daily Post and Echo, Phillips' Lamp, Sale Tilney, Sharpe and Fisher, Steeley, Transatlantic Market Trust, Tropicana, Williams and James, Engineers.

INTERIM-Apr. 25

Investments in acquisitions, and £57m on fixed assets, net borrowings increased to £65m to £157m. The directors say balance sheet gearing, expressed as a percentage of total funds employed excluding goodwill, was reduced from 23.7 per cent.

Reserves rose from £77.5m to £83.8m at the year end and a tangible asset per share amounted to 156p (£40p).

See Lex

accelerated capital allowing minorities absorb £0.3m (10.4%) and, after extraordinary debt of £4.5m (£3.1m) and dividends of £31.7m (£48.5m),

Earnings per 20p share are down from 28.4p to 21.5p.

Investments during the year included £50m on acquisitions, and £57m on fixed assets, net borrowings increased to £65m to £157m. The directors say balance sheet gearing, expressed as a percentage of total funds employed excluding goodwill, was reduced from 23.7 per cent.

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£1.7m and the pre-tax profit to £31.9m (£47.6m) by current cost adjustments was struck after interest charges of

£28m, against £22.5m.

Tax takes £14.1m (£10.5m), relieved by £23m (£32m) mainly through stock relief and

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## BSR dives to £17.7m loss for year

LOSSES AT sound reproduction and consumer products group, BSR, have accelerated sharply in the second six months to January 10, 1981, resulting in a full-year loss before tax of £17.86m, against profit of £3.55m previously. In the light of the very disappointing results, no dividend is being recommended, compared with £2.25p last time.

At halfway, the group reported a pre-tax loss of £3.44m (£3.55m profit).

On current year prospects, however, Mr. John Ferguson, the chairman, said that although the second half will show a return to profitability, provided the pound does not appreciate over its current levels and the group's wage and indirect costs are kept under control.

External sales down from £15.2m to £14.3m, overall trading loss was £5.37m, against profit of £7.82m. The sound reproduction division was £5.56m in the red (£5.93m profit) while profits from consumer products fell sharply from £1.89m to £2.88m.

Two factories have been closed while all other factories were on a reduced working week for practically the whole year and net redundancy costs soared

from £37.381 to £4.8m. Interest payable for the period was £3.8m to £5.45m.

In addition to the strong pound, BSR was hit by its inability to recoup even part of its increased manufacturing costs in the UK through higher prices, because of weak worldwide demand for audio equipment. The increasing competition of new audio or visual consumer products also took a toll.

There was a tax credit for the year of £0.88m (£0.58m charge) and loss per 10p share, before extraordinary items, came out at £1.69p, compared with 3.3p earnings.

Extraordinary charges were up from £1.03m to £2.91m and comprised the costs incurred in closing factories in Scotland and England, most of which represents the write-down of plant and machinery to their current realisable value. After minorities, this group was left with a deficit of £1.6m (£668,912 after dividends of £1.52m).

Working capital has been reduced in line with lower levels of activity throughout the group and as a result, net short term borrowings at the year end were roughly the same as 12 months' earlier.

Turnover of the sound reproduction division fell from £101.2m to £88.9m with the contribution lower everywhere.

See Lex

company is most encouraging. For the last few months there have been discussions regarding the acquisition of another group with facilities in the Far East. Negotiations have now reached an advanced stage and provided no major problem arises it is anticipated that all formalities will be completed within the next few weeks. This will then give BSR a very substantial electronic division within the group. Both ADC and dbx are also experiencing higher levels of demand for their products and they are anticipating a much better year in 1982.

Other than the smaller engineering companies in the consumer products division, all factories are now working normally and production levels of major products will be raised appreciably over the next few weeks.

Consequently the current situation is such that any charge for redundancies will be minimal for this year when compared with 1980. However, strict control will still be maintained on capital expenditure, manning levels and overhead costs in order to maintain the improvement in productivity and break-even levels achieved at some cost over the past year or so.

See Lex

## Hugh Mackay plunges into loss

FOR 1980 carpet manufacturer Hugh Mackay plunged to a pre-tax loss of £114,000 compared with a profit of £535,000 in turnover over reduced from £9.85m to £8.56m.

At the half year stage the company made a loss of £336,000 (£374,000 profit) on sales of £4.32m (£4.56m). Then the Board said that two-thirds of this loss had occurred during the first quarter of the year, and that steps had been taken to swing the company back into profit in 1981.

Now the Board states that this action included measures to increase productivity with the introduction of a rigid economy in costs and working capital. This unfortunately involved redundancies it says, but has brought about a return to profitability in the second half of the year.

The current order book for the short-term is encouraging and if

this trend continues the board is hopeful that its various actions will have brought the company's fortunes back on to the road of profitability for 1981, although trading conditions generally are still depressed and uncertain.

Stated earnings per 25p share emerged at 2.74p (8.54p). The Board has recommended a final dividend of 2.22p and an interim of 1.4p to make a same again total of 3.62p, no interim dividend having been declared at the half year stage.

• **Comment**

Shares in Hugh Mackay responded to a loss for 1980 with a 7p rise yesterday to 38p. The case for pronounced caution in the carpet sector is as cogent as ever but this response can perhaps be justified. The dividend has been maintained and is in no immediate danger this year given net cash balances which have doubled to over £800,000. And the

overall deficit disguises a second half profit of £212,000 against £182,000 in the comparable period of 1979. Mackay, moreover, now seems to be in the final stages of shrinking its unit cost base to a more economic footing and has vacated its Freeman's place site which has now been sold, subject to contract. Around 80 per cent of its production goes to contract buyers which offers a degree of protection against a further consumer spending decline and volumes are anyway recovering a little. Further rationalisation costs will be incurred until about June but more redundancy charges seem unlikely. Profits this year could attain a fair measure of recovery and reach, say, £500,000 for a prospective fully taxed p/e of just 7.4. The historic yield of 14.5 per cent provides further underpinning but it may be advisable not to chase the shares too far too soon.

With earnings per 25p share up 5p to 19.2p, the dividend for the year is being raised from 1.5p to 1.8p net.

Tax took £154,906 (£65,399) and there was an extraordinary credit of £63,900 this time. Profit attributable on a CCA basis was £310,000.

## J. I. Jacobs trading result down

PROFIT before tax of shipowner and shipbroker John I Jacobs came out at £1.34m in 1980—the same as in the previous year.

However trading profit dropped from £747,501 to £163,192 on turnover of £1.41m (£1.77m). Investment income came out at £765,369 (£811,801), profit on realisation of investments £24,739 (£30,312), release of provision for diminution of investments £332,062 (£30,444 charge), and the associate's share £49,624 (£6,852).

At the half year stage, when there was a pre-tax profit of £745,000 (£653,000), the directors stated that earnings from trading would be unlikely to match those of 1979.

Tax for the year took £286,842 (£890,403) and after deducting £28,355 (£2,401) for profit retained by the associated company, the attributable surplus came out at £1.01m (£653,018). Stated earnings per 20p share are shown as 4.52p (2.84p).

The directors propose to pay a final dividend of 1.6p and a special centenary dividend of 0.5p, lifting the year's total to 2.8p (2.84p). This absorbs £645,120 (£453,840), and after deducting £26,000 (£23,625) for a final dividend waived by a director, the profit transferred to reserves is £383,369 (£192,804).

On a current cost basis pre-tax profit comes out at £1.35m and retained profits at £517,369.

## Trafford Park reaches £0.91m at midway stage

Pre-tax profits of Trafford Park Estates, the Manchester industrial and commercial property developer, increased to £911,000 for the six months to December 31, 1980, against £705,000 for the same period in 1979.

Turnover for the half year was up from £2.08m to £2.55m. Tax took £398,000, compared with £313,000 previously.

The interim dividend is raised from 2.25p to 2.75p—total of 6p was paid last year.

## Lower outturn for Waverley

SECOND-HALF pre-tax profits of Waverley Cameron, Scottish stationery manufacturer, fell from £263,055 to £146,569 resulting in the figures for 1980 as a whole dropping from £78,416 to £227,125. Turnover was also lower at £2.72m against £2.85m.

After a tax credit of £78,257 (charge £145,899) net profits came out at £306,682 compared with £233,017. Stated earnings per 25p share have climbed from 24.01p to 31.65p, and the net dividend is effectively held at £172,896 (£51,697).

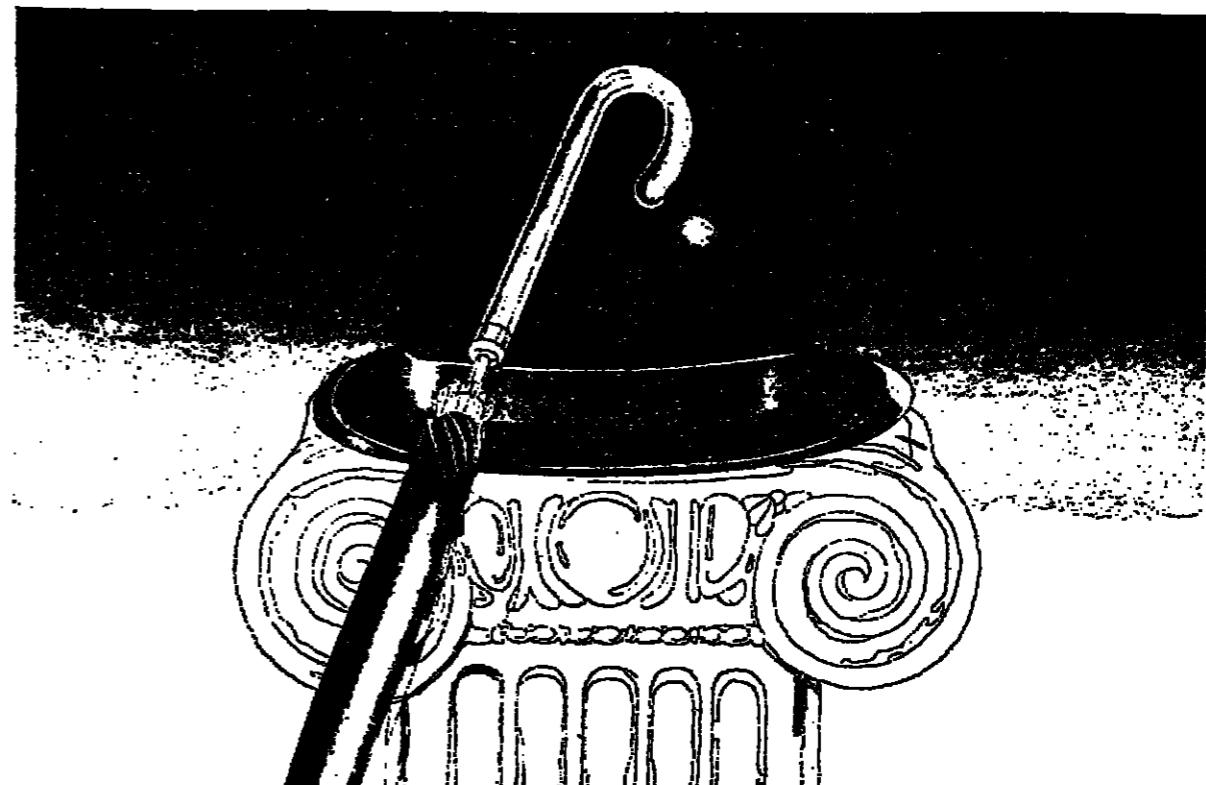
Deferred tax for stock release written back amounted to £172,896 (£51,697).

ASSOCIATE DEALS

Grenfell and Colegrave as an associate of Avana Group on March 13 sold on behalf of discretionary clients 6,000 Avana at 203p and 8,000 Robertson Foods at 139p.

Tilney and Co. sold on Friday 90,000 Greenbank Trust shares for associates of Greenbank.

## You are invited to our new London Head Office Openings: Today



As of today our London Head Office is in our new and comfortable five-story building. Please, note our new address: 48/50 St. Mary Axe, EC3A 8HA. The National Bank of Greece has been in London since 1896. We have an extensive know-how in sectors like shipping, trade, tourism, construction etc. But in all those years we have also gathered experience in retail banking.

The largest bank in Greece and the first banking institution in the S. E. Mediterranean, National Bank of Greece operates here through three branches.

Our clients are British, Cypriot and Greek companies. We will be expecting you.



## NATIONAL BANK OF GREECE

Head Office : 48/50 St. Mary Axe, EC3A 8HA

Tottenham Branch : 204/208 Tottenham Court Road, W1P 9LA - Bayswater Branch : 6/28 Queensway, W2 3RX

*This announcement appears as a matter of record only.*

## Walker-Home Petroleum, Inc.

(A Subsidiary of Hiram Walker-Consumers Home Ltd.)

has acquired certain properties of

Davis Oil Company

\$630,000,000 (U.S.)

funds provided by

The Toronto Dominion Bank Group

The Royal Bank of Canada Group

Morgan Guaranty Trust Company of New York

National Bank of Detroit

Agent

Toronto Dominion International Bank



March 1981

## LEASING AND LEISURE TO BE SEPARATED

## Sea Containers to split businesses

BY WILLIAM HALL, SHIPPING CORRESPONDENT

SEA CONTAINERS, the world's leading lessor of marine equipment, plans to split its business and seek separate stock exchange listings for its container activities and its investments in leisure and property.

At present Sea Containers is composed of two independent companies, Sea Containers Inc. of New York, which was incorporated in 1965 and Sea Containers Atlantic Ltd., which was established in Bermuda in 1974. The shares of these two companies are "paired" and trade as a unit on the New York, Pacific and London Stock Exchanges.

One of the main reasons for

the "pairing" of the two companies was to enable shareholders to obtain the benefits of directly owning shares in a company which was not subject to tax. Consequently, Sea Containers Inc.'s earnings are subject to taxation while Sea Containers Atlantic tends to operate in jurisdictions which do not tax corporate earnings.

However, Sea Containers has been worried about the possible introduction of U.S. legislation which could have adverse tax consequences for "paired" companies.

As a result it intends to seek shareholders' permission to sever the links between the two

companies. In addition to reducing the potential tax problem it will give the two sides of the group's business a clearer identity.

Sea Containers Atlantic is to change its name to Sea Containers Ltd. It will be a marine container equipment lessor with earnings generally not subject to tax. Sea Containers Inc., the leisure and property company, will be renamed Sea Co. Inc. and will be a vehicle for investment in selected industries having great growth and profit potential in the decades ahead, according to Mr. James Sherwood, Sea Containers' president.

The main problem for the group in 1980 was high interest rates. Earnings on container and ship leasing, the group's main activity, fell last year.

Kodak to invest \$82m in Brazil

BY PAUL BETTS IN NEW YORK

By Rik Turner in São Paulo

KODAK DO BRASIL is to invest Cr 6bn (\$82m) in a project for the production of photographic film, which at present it has to import. The company has operated in Brazil for 61 years, but this is its first venture into film production. Previously it restricted its activities to the production of cameras, paper and chemicals for industrial purposes and microfilm equipment.

The company is expanding its operations, which are based at its factory in the state of São Paulo.

## Kennecott insider trading alleged

BY PAUL BETTS IN NEW YORK

By Rik Turner in São Paulo

THE RASH of acrimonious allegations of insider trading involving a series of recent large takeover bids has spread to the \$1.77bn proposed acquisition by Standard Oil of Ohio (Sohio) of Kennecott.

A Federal judge in Chicago yesterday issued a temporary restraining order barring Bear, Stearns and Co., a leading Wall Street investment firm, from distributing to clients trading profits from recent Kennecott

call option transactions because of allegations that some of the firm's clients had exploited insider information concerning

Sohio's bid. The court ruling followed suits filed by two Chicago traders and a Chicago brokerage firm charging that clients of Bear, Stearns made about \$5m on 2,000 Kennecott call options bought days before last Thursday's Sohio-Kennecott takeover announcement.

In the latest case involving Kennecott, Mr. Stanley Roszkowski, the Chicago judge, said yesterday: "There is good cause to believe that such customers of Bear, Stearns and Company who acquired the calls did so based on unlawful exploitation of material inside information."

bids — for a total of \$8bn were all announced in the past fortnight.

The Securities and Exchange Commission, together with the New York Stock Exchange and the American Stock Exchange, are now investigating the insider trading.

The latest allegations follow similar charges of insider trading in connection with Standard Oil of California's bid of up to \$4.3bn for AMAX and Seagram Company's \$2bn bid for St. Joe Minerals Corporation. The Sohio, SoCal and Seagram

## General Atomic reactor considered by U.S.

BY DAVID FISHLOCK, SCIENCE EDITOR

GENERAL ATOMIC, owned jointly by Royal Dutch Shell and Gulf Oil, is attempting to re-enter the U.S. market for nuclear reactors, as an agent of the Pentagon.

The U.S. Department of Defense is considering a proposal from the California-based research company to design and build a big new production reactor for nuclear weapon materials.

General Atomic withdrew from the commercial reactor market in 1976, after seriously underestimating the cost and difficulty of building the 10 reactors for which it had orders.

Its proposal for re-entry as a supplier to the U.S. Govern-

ment stems from Pentagon plans to replace its ageing production facilities for plutonium and tritium.

Britain has been augmenting U.S. production of plutonium with substantial transfers from the plutonium stockpile at Windscale, north-west England, in exchange for tritium and highly enriched uranium.

By the time a new U.S. production reactor is on-stream in the early 1990s the Pentagon's present production facilities will be nearly 40 years old.

Right at the end of the Carter Administration, Congress approved an appropriation of \$112m to increase production of "special nuclear

materials"—nuclear explosives. The latest U.S. energy budget proposals, released last week, propose \$53m for nuclear materials production in 1982, almost double the 1980 allocation.

The proposal to re-equip with General Atomic's high-temperature gas-cooled reactor (HTGR) was put forward by Dr. Harold Agnew, former director of the U.S. nuclear weapon laboratory at Los Alamos, who joined General Atomic as chief executive last year.

He believes that tritium—an essential ingredient of thermonuclear (hydrogen) weapons—is the Pentagon's most urgent requirement.

Britain has been obtaining tritium for its nuclear weapons from the U.S. under a barter agreement that dates back to the 1950s.

(These securities have not been offered or sold in the United States or Canada. All of these securities having been sold, this announcement appears as a matter of record only.)

U.S. \$50,000,000

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S.G. Warburg &amp; Co. Ltd.

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March, 1981

## Modest first quarter growth at AT &amp; T

By Our Financial Staff

AMERICAN TELEPHONE and Telegraph, which through its 21 subsidiaries provides almost 80 per cent of U.S. telephone service increased its net income by 8.9 per cent from \$1.4bn to \$1.52bn in the quarter to February 28.

The modest earnings rise came on an 11.8 per cent increase in revenues from \$11.89m to \$13.28m. Per share profits came out at \$1.97 compared with \$1.93.

Reflecting its status as a controlled utility in the supply of telephone services AT & T also gave cumulative 12 months results showing net earnings 8.1 per cent ahead at \$6.71bn against \$5.71bn on revenues 11.7 per cent higher at \$51.5bn. Earnings per share totalled \$8.21 against \$8.02.

AT & T operates on a calendar year but reports quarterly results to coincide with the dividend period. In February it announced an increase in the quarterly dividend from \$1.25 to \$1.25 a share.

AT & T said the quarterly results "reflect the combined effects of continuing high costs and slower growth in demand for our services."

## Sharp increase in Federal Express profits

By Our Financial Staff

Federal Express, the U.S. package delivery group, doubled its net profits in the third quarter to February 28 on revenues 50 per cent higher at \$152.5m.

The net profit of \$16.59m compares with the \$8.24m achieved in 1980, although the latest figure includes a \$5.4m gain from the sale of aircraft. Earnings per share were 81 cents against 44 cents.

For the nine months, profits advanced from \$28.2m to \$40.57m, with earnings per share at \$2 compared with \$1.54. The slower growth rate for the nine months reflects the flat first quarter and the more modest growth in earnings of 7 cents a share to 71 cents in the second three month period. However, profits have already exceeded the \$32.7m achieved for all of 1979-80. Revenues after nine months were \$420m against \$294.7m.

## Volvo in U.S. oil exploration purchase

By William Dallforce in Stockholm

VOLVO ENERGY, a subsidiary of the Volvo car and truck group has bought Fred Olsen Inc., a petroleum exploration company in Houston, Texas, for about \$30m.

Fred Olsen Inc. belonged to the Fred Olsen shipping and industrial group based on Oslo, Norway. The takeover will give Volvo Energy a platform for expansion within the U.S. petroleum market, according to Mr. Gustav Heberg-Simonsen its managing director.

It has acreage and reserves in Texas and Louisiana, producing small amounts of gas. Volvo Energy intends to use its staff to buy into more concessions.

Volvo Energy has been operating only since last October. It represents Volvo's ambition to diversify into the energy field and to obtain sources of oil and gas.

It has a small share in a concession in the Haftbank area off northern Norway and 15 per cent shares in two British North Sea blocks, one of which it secured last Friday through participation in a group led by Tricentrol.

## Nestle Canada bid 'requires U.S. approval'

By John Wicks in Zurich

NESTLE HAS applied to the U.S. Federal Trade Commission for approval of the proposed acquisition in Canada of the frozen foods division of Robin Hood Multifoods of Montreal by Nestle Enterprises of Ontario. Robin Hood is wholly owned by International Multifoods of Minneapolis.

The unusual step of seeking FTC permission for a Canadian transaction is the result of a U.S. consent decree affecting the Swiss group as parent of Libby and Stouffer, the U.S. food companies. Nestle must obtain FTC approval for the purchase of any frozen foods company whose "activities are in or affect U.S. commerce."

Although Robin Hood manufactures and markets frozen foods only in Canada, it buys raw materials in the U.S. and pays royalties to Stouffer for use of its trade-mark.

Although Robin Hood

## INTERNATIONAL CAPITAL MARKETS

## EIB plans tap offer of up to \$200m on yield basis

By PETER MONTAGNON, EUROMARKETS CORRESPONDENT

THREE NEW fixed rate dollar Eurobonds were announced yesterday as short-term Eurodollar rates slipped below 14 per cent for the first time this year. One of the issues, for the European Investment Bank (EIB), is believed to be the first Euro bond to be offered solely on a yield basis.

Lead manager Credit Suisse First Boston is offering the \$75m, eight-year issue without any formal indication of coupon or price. These will only be set in the light of market response on Friday, but current thinking favours a coupon of around 14.2 per cent and issue price of 95.

This is in marked contrast to previous occasions when the wind has opened for new issues in the Eurobond market and underwriters have suddenly found themselves swamped with aggressively-priced paper that was difficult to place.

The two other bonds are: \$300 over five years for Finance For Industry with a coupon of 14 per cent and issue price of 95. It is announced an increase in the quarterly dividend from \$1.25 to \$1.25 a share.

Secondary market prices were again higher yesterday in Sweden for Gestra, the Canadian concern, over

# Why more and more multinationals choose Morgan as their dollar-based bank



Part of Morgan's international team of officers who direct cash management services.  
Clockwise, from right foreground: Judy Feldman, New York; Jacques Saillot, Paris; Paul Biermann, Frankfurt; Leonard Martel, Brussels; Robert Seaford, London.

The dismantling of foreign exchange controls and trade barriers in recent years has stimulated an unprecedented expansion in international commerce. This in turn has heightened the need for more efficient management of the increased flow of funds among multinational companies around the world. And the more the cost of money rises, the greater the importance of better international cash management.

Because so many international transactions are settled in dollars, it's essential that multinational companies based outside the U.S. have fast, direct access to a dollar-based international bank.

**Why multinationals choose Morgan**  
Morgan was one of the first dollar-based banks to anticipate and respond to the changing cash management needs of major multinationals. In 1972 we introduced the first computerised information system for daily reporting of balances and transactions. We called it MARS (Morgan Account Reporting Service).

Today MARS is a whole family of high-speed communication and interaction services that give multinational corporate treasurers vital information on a timely basis never before possible. MARS is available worldwide through a time-sharing network and can be designed to meet your treasury needs exactly.

Among many new MARS features: up-to-date balance and transaction reports—received at your own terminal—on your Morgan accounts in London and Paris as well as New York.

**An international group**  
Morgan's multilingual operations specialists are located in New York, London, Paris, Frankfurt, Brussels, Zurich,

Milan, Madrid, and the Far East. These experts work closely with corporate cash managers. They study the pattern of your international funds flows, review how you monitor and control cash, and make solid recommendations for improving them. The results can be dramatic. Here are some examples.

A large French company with 80 bank accounts around the world had trouble with funds being delayed—even lost—in transit. It often didn't know who had paid and who hadn't. And it had trouble getting funds to

remote locations. Sizeable amounts were tied up in unproductive field balances.

A Morgan team suggested managing all cash in four concentration accounts and using MARS to get timely information on receipt of payments. Now the company's local accounts are on a zero-balance basis, funded by a special reimbursement system under letters of credit. Result: the firm gets better, faster information on receipts. It saves millions of dollars in field balances—yet provides money for field people when they need it.

A Japanese shipping firm, which directs its dollar revenues to a Hong Kong subsidiary, was losing availability while funds moved through Hong Kong. Morgan recommended that the subsidiary have payments made straight to an account in New York. This speeds the flow of both funds and information by reducing the number of banks involved. It also allows the parent company to use MARS for automated money transfers.

A German company wanted to keep its U.S. subsidiaries autonomous for operating purposes while centralising control of their cash. Morgan specialists studied each subsidiary's pattern of receipts and disbursements. They designed a system retaining most of the existing collection network but mobilising funds faster and into two master accounts.

Through MARS the company now knows early each day how much will be needed to fund the subsidiaries' disbursement accounts; this gives the cash manager ample time to invest the excess. And the system generates funds-used, funds-supplied data that tie in with the company's profit-centre accounting.

## Number of users triples

Because time after time the Morgan approach produces results like these, the number of non-U.S. multinationals now using our cash management services has more than tripled in the last three years. In the U.S., 75 of the top 100 companies are users.

How can Morgan make your international cash management more efficient, more profitable? Ask the Morgan officer who calls on you, or contact Bruce M. Merchant, Vice President, Operations Services, Morgan Guaranty Trust Company, Morgan House, 1 Angel Court, London EC2R 7AE.

## The Morgan Bank



This announcement appears as a matter of record only.

March 1981

## EUROPEAN INVESTMENT BANK LUXEMBOURG

Swiss Francs 100 000 000

6 1/2% Swiss Franc Bonds of 1981 due 1991

Sodicit S.A.

Nordfinanz-Bank Zürich

Kredietbank (Suisse) S.A.

Banca Unione di Credito

Citicorp International Finance S.A.

First Chicago S.A.

American Express Bank (Switzerland) AG

Balboe Finance S.A.

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Bank Heusser &amp; Cie AG

Bankinvest

Bank Schoop Reiff &amp; Co. AG

Banque de Commerce et de Placements S.A.

Banque Louis-Dreyfus en Suisse S.A.

Banque Multi Commerciale

Banque Pariente

Banque Scandinave en Suisse

Compagnie de Banque et de Crédit SA

Compagnie de Banque et d'Investissements, CBI

Compagnie Luxembourgeoise de la Dresdner Bank AG

— Dresdner Bank International —

Sucursals de Zurich

Grindlays Bank S.A.

Inter Maritime Bank

Phibrobank AG

Société Générale Alsacienne de Banque

— Groupe Société Générale —

Trade Development Bank

S.G. Warburg Bank AG

Clariden Bank

Lloyds Bank International Ltd.

Armand von Ernst &amp; Cie AG

Banco di Roma per la Svizzera

Bank und Finanz-Institut AG

Banque de l'Indochine et de Suez  
(Succursales de Suisse)

Caisse d'Epargne du Valais

CIAL, Crédit Industriel d'Alsace et de Lorraine

Fuji Bank (Schweiz) AG

Gewerbebank Baden

Hypothekar- und Handelsbank Winterthur

Maerkli, Baumann &amp; Co. AG

Morgan Grenfell (Switzerland) S.A.

Sparkasse Schwyz

Companies  
and Markets

## INTL. COMPANIES & FINANCE

### WORLD AEROSPACE INDUSTRY

## BAe captures investor imagination

BY JOHN MAKINSON

WHEN THE British Government announced plans to sell 50 per cent of British Aerospace early last month, continental European institutions were among the first to make inquiries and place orders. For the floating of BAe offered them a unique opportunity to invest in a major aerospace company in the U.S.

The group, which was created in 1977 from a handful of nationalised companies, now ranks as the fourth largest aerospace company in the Western world. Within a few years, some analysts believe, it may be the only quoted company apart from Boeing to engage in the production of both civil and military aircraft on a large scale.

BAe, therefore, has a scarcity value in a sector which has provided the institutions with handsome returns over the past few years. The Capital International index for aerospace and military technology, which admittedly includes component manufacturers such as Dowty of the UK, has shown the sharpest rise of any sector index over the past five years, outstripping even the energy sectors.

Between the end of 1975 and the end of last year, the index rocketed from 64 to 530, making the progress of Capital International's composite world index from 78 to 160 look a little sedate. The share price of Boeing, over the same period, rose from \$4 to \$44, adjusting for capital issues. McDonnell Douglas, on the same basis, managed a rise from \$9 to \$50.

Not all European producers have shared in the growth rates characteristic of the U.S. companies. Aerospatiale, the French state company, is still making only nominal profits and the German group which arose from the merger of VFW and MBB is also producing a low return on capital.

The scope for investing in European aerospace ventures has, in any event, been limited until now. It is not possible to buy shares in either the new German company or Aero-

spatiale, while the equity of Avions Marcel Dassault-Breguet, France's other aerospace company, is tightly held. M. Marcel Dassault himself holds roughly three-quarters of the shares and 20 per cent is owned by the French Government. The progress of the share price has been spectacular but not every institution would be happy with the management's swashbuckling style and the order book is falling behind the level of sales.

Sweden's Saab-Scania has strong aerospace interests but they represent only about 10 per cent of group sales. So, apart from British Aerospace, Fokker of the Netherlands is the only solely aerospace company in Europe with an efficient market in its shares.

By the standards of BAe, Fokker is a minnow. Net profits in 1979, the last year on which the company has reported, were a little more than \$2m on sales of around \$430m. The company's future is dependent on the development of a single aircraft, the F-28, for which government financing has not yet been forthcoming.

With the Japanese still testing the water of the aerospace sector, the only true comparison with BAe lies in the U.S. On first sight the comparison is none too flattering to the British company.

BAe's trading profits have shown a consistent upward trend, from £43.7m in 1975 to an estimated £92m last year, but launch costs on Airbus projects have pared pre-tax profits from a peak of £66.6m to an expected £51.5m for 1980. The company

has benefited from a shrinking tax bill but, even so, net earnings have improved by only 36 per cent in the five years from 1976 to 1980.

Boeing, by contrast, has increased earnings sixfold, while McDonnell Douglas earnings were marching smartly ahead until last year's write-offs pulled them back to around 1977 levels. Lockheed, which has been struggling to contain losses on the TriStar, has reported steadily declining earnings for the past three years.

BAe's profits performance is

double figure price/earnings ratio on which it trades, particularly with the Dow Jones sword of renationalisation hanging over its head. Yet the short-term outlook for the company is probably brighter than

The company's order-book is the strongest in the industry, relation to sales and its balance of civil and military produce is better than that of the other companies. On the civil front both Lockheed and McDonnell Douglas are apparently recovering from

### BRITISH AEROSPACE AND THE U.S. MAJORS

	Price	Yield	P/e	Sales 1980 \$m	Net income 1980 \$m	Order book end-1980
British Aerospace	3.90	6.33	11.3	3.29*	121.9*	8.31*
Boeing	34	4.71	5.5	9.43	600.5	20
Lockheed	26	—	17	5.40	56.5	5.5
McDonnell Douglas	44	2.41	12.1	6.87	144.6	8.82

\* Estimates.

Sources: L. Messel & Co./Datstream Internat

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respectable but, measured by other criteria, the company is at some disadvantage compared with the U.S. majors. In 1979, its return on capital employed after launch costs was only 13.3 per cent, lower than all three U.S. companies and only around one-third of Boeing's figure. Similarly, its productivity is historically poor, with 1979 sales per employee less than half that of all the U.S. companies' and little more than a third of Boeing's.

Return on capital should improve considerably as launch costs decline, but the company's productivity record is worrying. In its favour is a strong balance sheet, which has been further improved by the £95m proceeds of the offer for sale. The 1980 accounts will show a substantial cash surplus which, while in a different league from Boeing's cash mountain of more than \$2bn, compares favourably with Lockheed's stretched balance sheet.

On the basis of its record, BAe hardly seems to justify the

market after problems with TriStar and DC-10 respectively. Boeing, which dominates the industry, is being hit by worsening financial problems: the domestic U.S. carriers has already reduced its production schedule. Profits this year should be down and, according to Mr. Keith Hodgkinson, brokers L. Messel and Co., real improvement in demand can be expected until 1983.

At BAe's production of Airbus is being stepped up: development costs on the feeder aircraft are past the peak. Order books are a strong for the military programmes, including Tornado, Nimrod and Jaguar. U.S. companies will clearly be fit from the increased level of defence spending under Reagan Administration; these extra orders will not come to fruition for another two years at least. By that time, of course, BAe theoretically could be heading back into government ownership.

### Swiss fiduciary business grows

By John Wicks in Zurich

SWISS BANKS' fiduciary business expanded by more than half to SwFr 129.2bn (\$69bn) last year, overtaking the foreign business done for their own account.

Fiduciary assets — deposits mostly denominated in foreign currencies which are not entered into bank balances — rose by SwFr 44.9bn in 1980. By comparison, says the Swiss central bank, own-account foreign business among Swiss banks rose by SwFr 17.2bn to SwFr 117.2bn.

The combined balance-sheet total of 71 banks which reported rose by 10.9 per cent to SwFr 375.52bn, or nearly \$200bn.

The interests represented on

### Suez acts to stem share buying

BY DAVID WHITE IN PARIS

THE PRINCIPAL shareholders in the Suez banking and industrial holding group have reinforced their stake in the face of persistent buying of Suez shares in Paris stock market trading over the past few months.

Compagnie Financière de Suez, the umbrella company of the group which includes the Indosuez merchant bank and an important stake in the Saint-Gobain-Pouy-a-Mousson industrial concern, said that neither the identity nor the objectives of the purchaser were known.

The share-buying had intensified since the beginning of the month, it said.

The interests represented on

the other main institutional shareholders had, as a result, decided to strengthen their position and now held 50 per cent of the shares between them. These shareholders include the Caisse des Dépôts et Consignations and the UAP and Abel-Palais insurance groups.

A group of Arab investors was understood to have bought a block of shares late last year which Compagnie des Machines Bull, the computer holding company, had acquired in a re-organisation of its ownership structure. The British Government was a shareholder until late 1979, when it sold its 7.66 per cent stake.

The Suez holding company announced a net profit for last year unchanged from previous year's FF 27.1 (\$55.5m), and proposed to its net dividend to FF 22 for FF 20 a share. The company which floated a FF 630m convertible bond in November increased its balance sheet to during the year to FF 6.3 from FF 5.9bn.

Suez group's 63 per cent controlled commercial bank arm, Crédit Industriel et Commercial, announced at the same time a 26 per cent increase in 1979 net profit, to FF 74.8 from FF 59.2m, saying the consolidated figures would show a similar improvement. The bank's net dividend is to be raised to FF 9.80 a share from FF 8.30.

### Price controls hit French BP

BY TERRY DODSWORTH IN PARIS

ANOTHER FRENCH oil company has come out with a strong attack on government price controls in the industry, after the broadside delivered earlier this month by the Total and Shell Française refinery groups.

Société Française des Pétroles BP, the French subsidiary of British Petroleum, said yesterday that it had done nothing more than break even in 1980, while it made net profits of FF 382m (\$78.4m) in 1979. These compare with losses of FF 1bn at Shell Française, and a fall in net profits from FF 187m to FF 96.7m at the Total refinery division.

BP said yesterday that the

Government-regulated price rises for petrol and domestic heating oil had been insufficient and too late. The company had been caught between the effects of this policy and the rise in refinery and distribution costs.

Oil products remain one of the few areas still under administrative control after the dismantling of the post-war system in the past two years. While prices of the controlled categories — particularly petrol — rose steadily last year, the oil companies argue that they need additional flexibility to respond to market conditions.

BP said, however, that it had also been hit by a number of other factors. The most important

of these was the lack of availability of the more cheaply priced Saudi Arabian crude along with enforced buying of the spot market at prices largely higher than those available for contract deals.

At the same time, the company suffered from a decline in activity, with the amount of oil dealt with falling from 16.1m tonnes in 1979 to 13.5m tonnes. Sales dropped from FF 17.6b to FF 13.7b.

The oil profits result was struck after a depreciation of FF 232m and price rises of FF 676m against currency fluctuations. Cash flow fell from FF 1.7bn to FF 889m.

### State snag for Granges over power plants deal

BY WILLIAM DULFORCE IN STOCKHOLM

MR. NILS AASLING, Sweden's Industry Minister, has waved a red flag at a contract under which the state power board would buy Granges' hydroelectric power interests for SKr 1.024m (\$225m).

Government approval for the deal, in Mr. Aasling's view, should be conditional on Granges stamping up new share capital for Svenskt Staal (SSAB), the loss-making Swedish steel company, of which the state owns half and Granges 25 per cent.

The state power board has agreed to buy Granges' own power plants and its interests in two power utilities. Together

these purchases would give the board extra capacity of about SKr 700m kilowatt hours a year. For Granges the deal would release capital with which to expand its industrial operations, on which it has concentrated its efforts since it disposed of its steel plants to SSAB.

The improvement in equity and cash would allow it to finance future investments from its own resources. Granges stated in a communiqué, "The metals and engineering group is in process of being absorbed by Electrolux after its shareholders accepted a SKr 725m offer from the household appliances group.

### Austrian bank to pass dividend

BY OUR FINANCIAL STAFF

## Australia endorses uranium settlement

By Our Sydney Correspondent

THE AUSTRALIAN Government has endorsed the out-of-court settlement reached by three mining companies caught up in protracted anti-trust litigation started by Westinghouse Electric in the U.S.

The settlement agreement "satisfies Australian national interest considerations," said Senator Peter Durack, the Attorney General yesterday.

The companies settling are CRA, and Mary Kathleen Uranium, both in the Rio Tinto Zinc of London group, and Pancontinental Mining.

The remaining Australian company in the case, Queensland Mines, refused to accept settlement, for what Mr. Jim Miller, the chairman, called "sound commercial reasons."

But the possibility of future settlement has been left open.

The Australian companies were charged, alongside other U.S. and international uranium producers, with being members of a cartel which had prevented, it was alleged, Westinghouse from buying uranium at equitable prices between 1972 and 1975.

The Government supported the companies, passing legislation to prevent them appearing in U.S. courts and to provide means for them to recover from Westinghouse in Australia any losses incurred from damage judgments in the U.S.

The Government has consistently opposed U.S. attempts to extend anti-trust jurisdiction over U.S. borders. Senator Durack said there would be no waiver of jurisdictional objections to the proceedings by the Australian companies as a result of the settlement.

He sees in the settlement an acknowledgement that the Australian companies have committed no crime. "No implication should be drawn from the settlement that there has been any wrongdoing by the Australian companies involved in the case," Senator Durack said.

The companies, and nine others from Canada, South Africa and the UK, have agreed to pay Westinghouse \$39m in cash and sell it 9m lbs of uranium by 1985 at a firm price subject to escalation."

## SAAN ahead as advertising revenues rise

By Jim Jones in Johannesburg

SOUTH AFRICAN Associated Newspapers, the publisher of the Financial Mail, Rand Daily Mail, and Sunday Times, increased operating profits to R9.77m (\$1.24m) in the year to December from the R4.75m of 1979.

The directors attribute the profit advance mainly to higher advertising revenues, although there was also a significant increase in circulation revenue. However, they say that operating and distribution costs were significantly higher, reflecting inflationary trends.

Trading profits to date indicate that the group will have another successful year, says the Board.

A dividend of 120 cents a share has been declared from earnings of 301 cents a share.

"Although much was accomplished in 1980," the directors said, "the process of restructuring and adapting to changing

## Bank of Japan introduces Lombard interest system

By RICHARD C. HANSON IN TOKYO

THE BANK OF JAPAN has decided to introduce a special "Lombard" interest rate system which could be used to cope with erratic money market conditions.

Such a system could be roughly equivalent to one operated by the Bundesbank in West Germany, although details of how it would work in Japan have yet to be established. It would give the authorities much more flexibility in intervening in the money markets, supplementing the open market operations it currently makes use of to influence short-term interest rates and the Government bond market.

The special Lombard rate (a

name which bank officials seem keen to borrow from Europe) would by no means replace the official discount rate, which forms the basis of Japan's still rigid interest rate structure.

The new system will mean, however, that the central bank can act without going through the long process of winning agreement with the government on a move in the discount rate which is a highly "political" instrument because of its direct relationship to other loan and deposit rates.

Officials say the system could work in a number of ways, such as setting ceilings for bank lending, beyond which the higher special rate would apply.

The special lending rate could be applied on a day to day basis, as in West Germany, or the system could simply be left open ended and used when the need arises.

The Bank of Japan has been keen to implement a more flexible interest rate system for quite some time. The need for a mechanism like the special Lombard rate has increased as interest rate fluctuations outside Japan have grown more frequent and violent. A foreign exchange law enacted last December has made Japan more vulnerable to such outside influences than in the past, by liberalising foreign exchange flows.

All these Bonds have been sold. This announcement appears as a matter of record only.



## European Investment Bank

US \$ 100,000,000

12 1/4% Bonds due 1988

Crédit Commercial de France

Bank of America International Limited • Banque Bruxelles Lambert S.A.  
Banque Nationale de Paris • Bayerische Landesbank Girozentrale  
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New Issue • January 15, 1981

All these Bonds have been sold. This announcement appears as a matter of record only.



## European Investment Bank

300,000,000 French Francs

14 1/8% Bonds due 1988

Crédit Commercial de France

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## FRN issue for DBS subsidiary

By GEORGE LEE IN SINGAPORE

HOT ON the heels of its \$322.5m (US\$109m) convertible loan stock issue, the Development Bank of Singapore (DBS) has announced a five-year floating rate note issue, for its wholly-owned subsidiary, Singapore Factory Development (SFDL). SFDL will issue \$875m (US\$36m) notes to be guaranteed by the bank.

The notes, which will be denominated in Singapore

dollars, will carry an interest rate of one-quarter of a percentage point above the Singapore inter-bank offered rate for three-month Singapore dollar deposits. The current three-month rate is around 11 per cent. The minimum interest rate on the notes will be six per cent, and they will be issued at par.

SFDL is involved mainly in factory mortgage financing

All these securities having been sold, this announcement appears as a matter of record only

New Issue

March 1981



## KOTOBUKIYA CO., LTD.

(Kabushiki Kaisha Kotobukiya)

U.S. \$25,000,000

7 per cent. Convertible Bonds 1996

ISSUE PRICE 100 PER CENT.

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Algemene Bank Nederland N.V.  
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## THE LONG-TERM CREDIT BANK OF JAPAN FINANCE N.V.

U.S.\$25,000,000 Guaranteed Floating Rate Notes due 1988

For the six months 19th March 1981 to 21st September 1981 the Notes will carry an interest rate of 15 1/4% per annum with a coupon amount of U.S.\$390.73.

Bankers Trust Company, Singapore  
Agent Bank

### VONTobel 'EUROBOND INDICES

PRICE INDEX	10.2.81	17.3.81	AVERAGE YIELD	10.3.81	17.3.81
DM Bonds	97.75	98.87	9.97%	10.192	9.97%
NFL Bonds & Notes	90.25	90.46	10.25%	10.205	10.25%
U.S. S. Strt. Bonds	83.63	84.23	10.35%	84.045	10.52%
Can. Dollar Bonds	87.88	87.94	12.84%	87.88	12.78%

## Kingdom of Sweden

ISSUE BY TENDER ON A YIELD BASIS

£50,000,000

Loan Stock 1986

The Underwriting Yield in respect of the above issue is 13.57 percent. Accordingly, all applications received at yields higher than this yield will be rejected.

The application list will open at 10.00 a.m. on Thursday, 19th March, 1981 and will close later the same day.

Morgan Grenfell & Co. Limited

S. G. Warburg & Co. Ltd.

on behalf of the Kingdom

19th March, 1981



## European Treasury Manager

£13,500 + car

Our client is a U.S. multinational high technology group.

They seek a European Treasury Manager to co-ordinate the treasury function including liaising with International Banks and handling foreign exchange matters. Although based in the West End, this appointment reports directly to the Corporate Head Office in the U.S. and involves about 15% travel, mainly to Europe. Candidates preferably qualified accountants should have previous treasury experience. Success in this newly created position should lead to further advancement within the group, not necessarily confined to the treasury area.

Interested applicants should send a comprehensive resume of career to date quoting ref 809 to Nigel Hopkins F.C.A. Michael Page Partnership, High Holborn House, 49/51 Bedford Row, London, WC1. Tel: 01-405 0442.



**Michael Page Partnership**  
Recruitment Consultants  
London Birmingham Manchester

This advertisement is featured on page 599019 of Prestel

## International Banking-City

A European bank of international standing is opening a London branch later this year as part of its substantial programme of international development. Two key members of staff are sought to assist in setting up and developing operations.

### Loan Manager (ref. B4421:01/L)

from £20,000

To promote the bank's business in eurocurrency loans and corporate finance both in the U.K. and overseas. Suitable candidates must have a record of achievement in business promotion and proven experience in all aspects of credit transactions, ideally gained in an international or merchant bank.

Peat, Marwick, Mitchell & Co.

Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

## Finance Director

Manchester £16,000-£17,500 plus car

Our client, which is part of a major UK public company, is a multi-site manufacturing group with its Head Office in the Manchester area.

The Finance Director will report to the subsidiary group's Chief Executive, and be responsible for the full range of financial affairs. Particular emphasis will be on business analysis, financial control and ad hoc investigations.

Candidates, ideally in their mid-30s, must be qualified accountants with experience that includes both financial management within a group head office and also, direct line responsibility as a financial controller. Essential requirements include excellent analytical and communication skills, plus the ability to be closely involved in, and provide practical commercial advice for the overall management of the group's businesses.

Career progression envisages a move into senior financial or general management either within the subsidiary group or the parent company.

Please reply in complete confidence, quoting Ref 1203, to Ian Odgers who is advising on this position.

**Odgers**

MANAGEMENT CONSULTANTS  
Odgers and Co Ltd, One Old Bond St,  
London W1X 3TD 01-493 8811

## INTERNATIONAL OPERATIONS AUDIT

London based

The auditor will establish the international function and report to the US based Head of Audit. He or she will travel up to 40% of the time and take responsibility for a variety of tasks relating to systems, procedures and controls. Business development will generate a number of special exercises.

Our client, manufacturing and marketing specialised medical equipment in a number of countries, is actively working to increase its market share. Current international operations are mainly European. Applicants, aged 25-30, should be recently qualified accountants from the profession or industry. Please telephone or write to Stephen Blaney B.Com, FCA, quoting reference 1/2032.

EMA Management Personnel Ltd.  
Bume House, 88/89 High Holborn, London, WC1V 6LR  
Telephone: 01-242 7773

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## USS UNIVERSITIES SUPERANNUATION SCHEME

### CHIEF ACCOUNTANT

LIVERPOOL

Universities Superannuation Scheme Ltd. is the Trustee Company, based in Liverpool, which is responsible for the superannuation arrangements for 58,000 academic and senior administrative staff who are employed in U.K. Universities and other institutions engaged in higher education or research, and 3,000 pensioners. The superannuation schemes have assets of £700 million.

It is proposed to make a new appointment in Liverpool of a CHIEF ACCOUNTANT

who will be responsible to the Chief Executive Officer for all accounting aspects of the company and the schemes, including in particular the organisation and maintenance of accounting records and controls and the preparation of accounts and financial reports.

Applicants should be formally qualified as an accountant and have at least 5 years' experience in a senior position in a major organisation. They should preferably be chartered accountants with a University degree.

The successful applicant will receive a salary of not less than £16,000 plus a car and will become a member of USS which is a contributory pension scheme.

Suitably qualified and experienced candidates are invited to write for an application form and further details to:-

P. Stirrup, Esq., Chief Executive Officer,  
Universities Superannuation Scheme Ltd.,  
Richmond House, Rumford Place, LIVERPOOL, L3 5FD

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Box A7462, Financial Times,  
10 Cannon Street, EC4P 4BY.

## JOBS COLUMN

# Employers learn the worth of honest error

BY MICHAEL DIXON

IF ANYONE has invented a device combining a microscope with long-range binoculars, I'd be grateful to hear. For without it, counting blessings is fast becoming as hard as finding needles in haystacks, at least where employment is concerned.

But it seems today that this column may have located a blessing, albeit a rare one liable to perish unless it is carefully nurtured. Amid the mounting pile of gloomy evidence about the jobs market, there gleams the occasional sign that the experience of running a business during the recession is pricking top management into changing its attitude towards the recruitment of executives.

When assessing applicants for jobs important to the survival of a business, a few recruiters are apparently starting to question the sense of the dictum, "nothing succeeds like success." Or rather, they are doubting the form of that principle which has been generally applied to the selection of managers—to wit: "nothing will succeed without a record of previously untried success."

Why top executives tend so heavily to insist that managerial recruits must have a blemish-free curriculum vitae, is one of the many things which have always puzzled me.

It may be that business chiefs view a candidate who has made mistakes as the bearer of a con-

tagious disease which, if imported into their company, might spread even to endanger their own personal infallibility. But I prefer to believe the main reason is that chiefs regard an untroubled record as evidence of the attribute which Napoleon thought crucial in his subordinates: namely, that the person concerned is lucky. For it is hard to see what other attribute is useful to a business, especially in the present economic climate, can be reliably inferred from the fact that a cv shows no hint of managerial error.

The effectiveness of businesses depends importantly on the decisions taken by their managers. The risks entailed in these decisions cannot often be assessed in advance with an adequate degree of accuracy, because managers are rarely blessed with either sufficient information or a scientific method of assessment sensitive enough to take account of the complex reality in which business is conducted. So in many if not most cases, managers must rely essentially on personal judgment of the kind which can be developed only by practical experience.

Since practical experience teaches by means of trial and error, career records which show no mistakes must surely testify to one of three things. The first is the aforementioned useful attribute of being extremely lucky.

The second, however, is the less useful practice of gilding the lily. The third is that the blemish-free applicants have advanced not by taking risks, but by avoiding them or at least by confusing the trail of accountability so that they dodge the blame for the mis-

taken decisions they have made. This last strategy of keeping the hands clean by either inaction or surreptitious washing may be an efficacious way of progressing in a bureaucracy. But it is hardly the behaviour now needed in its managers by a business concern.

Hence, I feel, the turning away from insistence on pristine purity of career progression as employers begin to realise the importance of something else. This is not so much that candidates have had misfortunes, but that they have recovered from them gaining in the process a resourceful sense of high potential value to businesses amid the uncertainties of the present and the foreseeable future. As one chief executive put it:

"I have a rule of thumb now that an applicant must be either divorced, have been severely ill or injured, have been bankrupt or the shareholder of a bankrupt company or have fallen flat on his face in some other way. Then—and it seems to me, only then—will he ask perceptive questions

about the company's situation and find out what help he can really be."

The Jobs Column still prefers its grandmother's version of the principle: "Falling down doesn't matter; it's how they get up again that counts." But regardless of how the truth is expressed, the dawning recognition of it by employers is one of the few blessings around these days.

### Chief maker

JOE JACOBSTEIN of European Marketing Systems in Switzerland wants a young tobacco buyer with all the tricks of the trade plus fluent French to join an international company. Based probably in Switzerland, the newcomer is likely to succeed the present chief buyer on his retirement in a few years. Starting salary about £20,000. Inquiries to Mr. Jacobstein at 5 Avenue Beaumont, CH 1700 Fribourg; tel: 037 24 32 80, telex 36152.

SLL, telephone 0223 311316. He, like the other recruitment consultants to be mentioned later, may not name the employer. So they all promise to abide by any applicant's request not to be identified to the employing concern without further notice.

### Tobacco

JO JACOBSTEIN of European Marketing Systems in Switzerland wants a young tobacco buyer with all the tricks of the trade plus fluent French to join an international company. Based probably in Switzerland, the newcomer is likely to succeed the present chief buyer on his retirement in a few years. Starting salary about £20,000. Inquiries to Mr. Jacobstein at 5 Avenue Beaumont, CH 1700 Fribourg; tel: 037 24 32 80, telex 36152.

this will be among the tasks of the newcomer who will have total responsibility for the subsidiary's activities. Candidates should be engineers with copious experience of mechanical process contracting, and with demonstrable ability to lead the company's sales and marketing effort throughout the world. Salary indicator is around £18,000. There is a profit-related bonus, and a car among the perks.

Inquiries to the head-hunter at John Anderson and Associates, Norfolk House, Smallbrook Queensway, Birmingham B5 4LJ; tel: 021-632 5758.

### Computers

JOHN WILLIAMS of Whitehead Technical Services wants to hear from experienced computer executives interested in senior jobs in the Gulf with a U.S. oil group's computer services division. This is developing and supplying batch, on-line and real-time systems, and is divided into computer planning, systems and programming, operations research, process information, and computer operations.

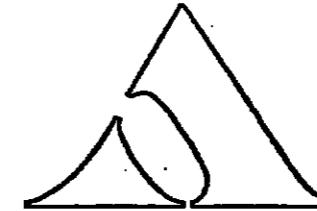
Tax-free salaries from £13,000 to £16,000 with usual expatriate perks including free furnished accommodation for single or married workers. Inquiries to Mr. Williams at 21 Wigmore Street, London W1H 9LA; tel: 01-580 0191, telex 27789.

### Contracting

NORTH ENGLAND will be the base of a director and general manager wanted by John Anderson for a multinational group's subsidiary of environment control engineering contractors. But since the subsidiary provides a design and building service to heavy industries world-wide, considerable travel will be

Success in senior management in pharmaceuticals or chemicals is essential, as are strong analytical skills and the ability to communicate clearly, not least in dealings with dozens of the corporate peaks. Salary around £22,000.

Inquiries to Mr. King at 1a Rose Crescent, Cambridge CB2



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### General Management – Food Manufacturing

### Sales and Marketing

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Your business pedigree will be first class, based on a record of outstanding achievement within food or f.m.c.g. manufacturing, retailing or distribution. The requirement is for individuals of considerable career potential, who combine intellect with 'hard-nosed' profit-orientation.

Salary packages to attract the selected applicants will be comprehensive and totally negotiable. Where relocation is necessary, all costs will be reimbursed.

If you feel you can meet these challenges, please send a detailed c.v., in full confidence, to either Nigel Ruggman (General Management/Marketing appointments) or Peter Wilson, F.C.A. (Financial appointments), who are advising the company.

Management Appointments Limited (Recruitment Consultants), Albemarle House, 1 Albemarle Street, London W1X 3HF Tel: 01-499 4879

**Management Appointments Limited**

## Assistant Company Secretary Electronics Industry

The continued success of the Racial Electronics Group in the U.K. and abroad is aided by the support and encouragement given to its autonomous Companies by its central facilities, an integral part of which is the Group Secretariat.

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If you would like to be considered for this position please write with brief career details to:

The Manager,  
Group Personnel Services,  
Racial Group Services Limited,  
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## Group Financial Director

The company, based in the North of England, has a turnover in excess of £250 million in manufacturing and distribution. A tough, results-oriented Financial Director is required, who will not only lead the finance function, but will contribute to the overall management and strategic planning of the business.

Candidates should be Chartered Accountants with experience as Financial Director of at least a medium sized public company or a top level finance position in a major public company with both control and treasury funding experience.

The compensation package offered is extremely attractive, reflecting the high level of responsibility and size of the task.

Please reply with full curriculum vitae details to:

Box FT/668.

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## Divisional Accountant

to £13,000  
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This is the senior financial position in a substantial and rapidly expanding operating division of a successful large Group active in an International growth sector.

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Career prospects for the successful person are very good.

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Please write in confidence to B. H. Mason at 78 Wigmore Street, London W1H 9DQ, showing clearly how you meet our clients requirements, quoting 6047/FT. Both men and women may apply.

John Courtis  
and Partners....



## AIRCRAFT for EXPORT

British Aerospace facing a strong increase in business in the civil aircraft field with the new BAe 146 Feederliner, the Airbus and the 125 Business Jet needs to add to its commercial strength and in particular invites applications for the positions of

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### MANAGER EXPORT FINANCE

Experienced in arranging export finance for capital goods with Banks, ECGD, and other sources in the United Kingdom and overseas.

Applicants who may hold a degree, or be professionally qualified in accountancy or law will be in the preferred age range 30 to 40. The positions are based at Hatfield but will involve periodic overseas travel.

For the right applicants subsequent prospects are good.

Telephone or write with brief details of yourself to:

The Employment Manager,  
**BRITISH AEROSPACE AIRCRAFT GROUP**  
Hatfield-Chester Division,  
Hatfield, Herts,  
AL10 9TL.  
Tel: Hatfield (07072) 62345. Ext. 372.

**BRITISH AEROSPACE**  
AIRCRAFT GROUP  
Hatfield

## INTERNATIONAL BANKERS

Wells Fargo Bank, a major US financial institution with over \$20 billion in assets, seeks high calibre lending officers to join its UK Corporate Group.

Successful candidates will have a degree and/or professional qualification, have been with a leading bank for 2-3 years and have completed a formal training programme prior to undertaking some independent marketing activities including calls on major corporations.

An attractive remuneration package and appreciable growth prospects are offered.

Applications should be made in writing accompanied by a detailed curriculum vitae to:-

Mr. R. G. Stevenson, Assistant Vice President and Personnel Manager,  
Wells Fargo Bank, 80 London Wall, London EC2M 5ND.

**Wells Fargo Bank N.A.**

## Head of Radio Finance

The Independent Broadcasting Authority invites applications from qualified and experienced accountants for the above vacancy. The IBA needs to be kept continuously informed about the financial standing of the Independent Local Radio companies, and regularly has to consider the financial aspects of its own radio duties and functions. The postholder will be centrally involved in these aspects of the Authority's work and will be required to analyse a series of particular situations and to recommend suitable action to deal with them. The duties will also cover the collection and evaluation of facts and figures about the ILR companies, present and future, and the assessment of marketing and economic factors affecting the plans for the development of ILR throughout the United Kingdom in the 1980s.

Candidates will require a demonstrable ability to understand ILR practice under competitive business conditions. Lucid and concise drafting ability is essential, together with the necessary liaison skills to communicate effectively within the IBA and the ILR Companies. Essential conditions of employment include a starting salary in the region of £14,000 per annum, dependent on qualifications and experience.

**INDEPENDENT BROADCASTING AUTHORITY**

For a full job description and application form, please write to or telephone  
The Head of Staff Administration and Services, IBA, 70 Brompton Road, London, SW3 1EX.  
Telephone 01-584 7011 ext 281.  
Closing date for receipt of completed applications: 17th April, 1981.

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### Age later 20's

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**c. £15,000 + car and bonus**

The immediate priority is to improve the quality and scope of the information provided by the various activities and to assist senior management in controlling the international operations.

Some overseas travel will therefore be necessary and the package offered, which includes a salary of c. £15,000, car, profit-related bonus, etc., is aimed at attracting candidates with obvious career potential.

Please send a detailed c.v., in strict confidence, to Peter Wilson, F.C.A.,  
at Management Appointments Limited (Recruitment Consultants),  
Albermarle House, 1 Albermarle Street, London W1X 3HF. Tel: 01-499 4879

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## General Manager- Investments

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At least ten years' experience of investment management is required, with at least five years' experience, preferably in very large pension funds, of taking investment decisions and formulating policy on investment in gilts and equities. A record of competence in general management and administration is also needed. The preferred age range is 40 to 50 and a degree and/or a professional qualification is desirable.

Salary for discussion above £30,000. Benefits include a car and inflation proofed pension.

Those interested in the appointment or who wish to make a nomination are invited to communicate in confidence to P. M. E. Springman, MSL Executive Search.

This appointment is open to men and women.

United Kingdom Australasia Benelux  
Canada France Germany Ireland  
Italy Scandinavia South Africa  
Switzerland U.S.A.  
International Management Consultants  
52 Grosvenor Gardens London SW1W 0AW  
Tel: 01-730 0255

## Hoggett Bowers

Executive Selection Consultants

### Group Accountant

**Leisure Industry  
Central London, c. £15,000 + car**

This is a challenging new appointment which arises because of major reorganisation. The Group Accountant will be establishing an accounts department at the Head Office of a public company and looking after all accounting matters for the parent company and its UK subsidiaries. Candidates will be aged around 35/40, Chartered Accountants, and currently holding a responsible position within a large efficient organisation. Technical competence, good inter-personal skills and a lively mind are essential qualities. The group is expansion minded and has adequate cash resources. The responsibilities to be covered by this appointment are likely to grow and the prospects for the successful candidate are good.

J.R. Featherstone, Ref: 12219/FT. Male or female candidates should telephone in confidence for a Personal History Form 0532-448661,  
Minerva House, East Parade, LEEDS, LS1 5RX.

### Jonathan Wren - Banking Appointments

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## U.K. LENDING OFFICER

c. £16,500 negotiable

This is a key appointment at the London office of a major Dutch bank.

The requirement is for an experienced U.K. lending officer to take responsibility for the generation and supervision of Sterling credits. This will encompass the identification and analysis of target companies and the presentation of credit proposals.

Suitable candidates would be experienced in the business development of U.K. domestic lending services, either for an international bank or at branch management level in a clearing bank.

The starting salary is negotiable in the region of £16,500, with fringe benefits in line with first-class international banking practice.

In the first instance please telephone, or write enclosing a detailed Curriculum Vitae to Richard Meredith.

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## COMPANY NOTICES

## Canadian Pacific Enterprises Limited

## DIVIDEND NOTICE

The Board of Directors of Canadian Pacific Enterprises Limited, at a meeting held at Montreal, Quebec, on the 6th day of March, 1981, resolved that a quarterly dividend of twenty-eight cents (28 cents per share) on the outstanding Common Shares of the Company and the same is hereby declared payable on April 22, 1981 to shareholders of record at the close of business on April 1, 1981.

By order of the board,

G.S. MacLean,  
General Manager, Administration  
and Corporate Secretary.

March 6th, 1981.

## NOTICE TO HOLDERS OF

OAK INDUSTRIES  
INTERNATIONAL N.V.

## 8 1/2% Convertible Subordinated Debentures due 1995

Reference is made to Section 11,040 of the Constitution of the Company, dated September 15, 1980 relating to the right of shareholders to receive dividends of consideration in respect of the following Debentures:

1. On February 15, 1981 the Board of Directors resolved to make a two-for-one stock distribution of shares of its Common Stock, par value of \$0.01 per share, at which time the above Debentures may be converted into shares of Common Stock, par value of \$0.01 per share, to be adjusted effective as of March 4, 1981. The conversion price will be \$0.0001 per share.

2. To receive and adopt the Balance Sheet and Profit and Loss Statement as at 31st December, 1980.

3. To approve payment of Directors' Remuneration.

4. To grant discharge to the Directors of the Company for the year ended December 31, 1980.

5. To approve the resolution of the Board of Directors for the election of Directors for the year 1981.

6. To appropriate the earnings.

7. To approve the audited financial statements.

The resolutions will be carried by a majority of those present or represented.

The shareholders on record as at the date of the above meeting are entitled to receive the above Debentures.

The Company will not later than twenty-four hours before the meeting, give notice of the time and place of the meeting.

Given at the office of the Board of Directors, 1981.

J. PIERSON, Secretary.

NOTICE OF REDEMPTION  
MORTGAGE BANK OF FINLAND OY

51,176,000,000 FIM or \$1,000,000,000. Holders of the above mentioned loan are hereby informed that the annual interest rate of 10.50% will be fixed on April 1st, 1981, and will be effected from that date.

The principal amounts of bonds outstanding as of April 1st, 1981 will be 13,000,000,000 Fim. Said sum drawn by the Company numbered 7200 to 8710 inclusive and numbered 1000 to 1000000000 Fim. Bonds will be presented for payment as yet.

BANQUE INTERNATIONALE  
DU LUXEMBOURG  
Societe Anonyme  
Tranche Luxembourgeoise

Luxembourg, 19th March, 1981.

G.U.S. INTERNATIONAL N.V.  
US\$15,000,000—9 1/2% 1974/1989

Bondholders are hereby informed that the principal amount of April 1, 1981 for which the interest rate of 9 1/2% for the period from April 1, 1981 to April 1, 1989 is fixed, has been paid.

Coupons due on April 5, 1981 will be paid on April 1, 1981.

CREDIT LYONNAIS, Luxembourg—CREDIT LYONNAIS, Brussels—CREDIT LYONNAIS, Paris—CREDIT LYONNAIS, London—CREDIT LYONNAIS, New York—CREDIT LYONNAIS, FIRST NATIONAL CITY BANK, Frankfurt—FIRST NATIONAL CITY BANK, London—CREDIT LYONNAIS, Luxembourg—LE GRAND-DUCHÉ DE LUXEMBOURG

## SIAM COMMERCIAL (CAYMAN) LIMITED

U.S.\$20,000,000 GUARANTEED  
FLOATING RATE NOTES DUE 1984

Guaranteed by THE SIAM COMMERCIAL BANK LIMITED

Pursuant to the terms and conditions of the Note Purchase Agreement dated September 1, 1980, between the Company and the Siam Commercial Bank, the principal amount of \$20,000,000 U.S. dollars will be paid on April 1, 1984.

The interest amount payable on 21st September 1980 will be \$1,000,000 U.S. dollars and thereafter will be \$1,050,000 U.S. dollars per annum.

The principal amount payable on April 1, 1984 will be \$20,000,000 U.S. dollars.

THE FISCAL AGENT  
BANQUE INTERNATIONALE  
DES PAYS-BAS POUR LE GRAND-DUCHÉ DE LUXEMBOURG

## LEGAL NOTICES

IN THE MATTER OF  
MONET OF LONDON LIMITED  
AND IN THE MATTER OF  
THE COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required to send in their full Christian and surnames, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solictors (if any), to the undersigned, Stephen Daniel Swaden, FCA, of 3/4 Berwick Street, London W1A 3BA, the Liquidator of the said Company, and, if so required by notice in writing from the said Company, are personally or by their Solictors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 12th day of March, 1981.

S. SWADEN, Liquidator.

IN THE MATTER OF  
CHATTERS SHIRT CO. LIMITED  
AND IN THE MATTER OF  
THE COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required to send in their full Christian and surnames, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solictors (if any), to the undersigned, Stephen Daniel Swaden, FCA, of 3/4 Berwick Street, London W1A 3BA, the Liquidator of the said Company, and, if so required by notice in writing from the said Company, are personally or by their Solictors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 12th day of March, 1981.

S. SWADEN, Liquidator.

IN THE MATTER OF  
GOSSIP LIMITED  
AND IN THE MATTER OF  
THE COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required to send in their full Christian and surnames, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solictors (if any), to the undersigned, Stephen Daniel Swaden, FCA, of 3/4 Berwick Street, London W1A 3BA, the Liquidator of the said Company, and, if so required by notice in writing from the said Company, are personally or by their Solictors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 12th day of March, 1981.

S. SWADEN, Liquidator.

IN THE MATTER OF  
DREAMSTREET LIMITED  
AND IN THE MATTER OF  
THE COMPANIES ACT 1948

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company, which is being voluntarily wound up, are required to send in their full Christian and surnames, their addresses and descriptions, full particulars of their debts or claims, and the names and addresses of their Solictors (if any), to the undersigned, Stephen Daniel Swaden, FCA, of 3/4 Berwick Street, London W1A 3BA, the Liquidator of the said Company, and, if so required by notice in writing from the said Company, are personally or by their Solictors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 12th day of March, 1981.

S. SWADEN, Liquidator.

IN THE MATTER OF  
BANQUE DE CREDIT INTERNATIONAL  
GENEVE  
EN LIQUIDATION CONCORDATAIRE

## COMMUNICATIONS ET OFFRES DE CESSION

1. Selon l'article 260 LP, il existe offre de cession de droits réservés à des tiers, dans le cadre d'un accord entre le débiteur et le créancier, et ce, pour la période de 12 mois à compter de la date de la signature de l'accord.

2. En règlement final des transactions intervenues avec les anciens organes de la BCI, la masse a renoncé à faire une offre de cession conformément à l'article 260 LP, et sur la nature et la durée des débts et créances intéressés peuvent se renseigner au siège de la BCI. L'acceptation de cette offre de cession intervient au quinzième suivant la présente publication.

Genève, le 16 mars 1981.

Les liquidateurs

## LEGAL NOTICES

BANQUE DE CREDIT INTERNATIONAL  
GENEVE  
EN LIQUIDATION CONCORDATAIRE

## COMMUNICATIONS ET OFFRES DE CESSION

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## WORLD STOCK MARKETS

Companies and Markets

## NEW YORK

Stock	Mar. 17	Mar. 16	Stock	Mar. 17	Mar. 16	Stock	Mar. 17	Mar. 16	Stock	Mar. 17	Mar. 16
ACF Industries	473	472	Combusant, Eng.	423	434	Comm. Satellite	184	184	Crusader	174	174
AMF	232	232	Cont. Ind.	198	194	Comm. Sat.	304	294	Crusader	174	174
AM Int'l	302	302	Cont. Int'l	182	182	Crusader	174	174	Crusader	174	174
ASA	501	501	Cont. Int'l	182	182	Crusader	174	174	Crusader	174	174
AVX Corp.	823	824	Comp. Science	163	168	Crusader	174	174	Crusader	174	174
Acme Lube	247	247	Conc. Ind.	282	282	Crusader	174	174	Crusader	174	174
Adobo Oil & Gas	394	395	Conoco	543	554	Crusader	174	174	Crusader	174	174
Acme Life & Gas	362	362	Conoco	181	186	Crusader	174	174	Crusader	174	174
Air Prod. & Chem	45	45	Conoco Ed.	288	291	Crusader	174	174	Crusader	174	174
Akzona	146	144	Con Freight	37	37	Crusader	174	174	Crusader	174	174
Alberto-Culver	154	154	Conn. Nat'l	179	179	Crusader	174	174	Crusader	174	174
Albertson's	323	323	Conn. Nat'l	118	118	Crusader	174	174	Crusader	174	174
Alco Standard	344	344	Conn. Corp	260	260	Crusader	174	174	Crusader	174	174
Allegany Ludm.	472	472	Conn. Illinois	341	344	Crusader	174	174	Crusader	174	174
Allied Chemical	272	272	Conn. Tele	157	161	Crusader	174	174	Crusader	174	174
Allis-Chalmers	304	302	Control Data	65	65	Crusader	174	174	Crusader	174	174
Alps Portd.	184	184	Copper Ind.	466	461	Crusader	174	174	Crusader	174	174
Acme Sugar	351	351	Copeland	341	341	Crusader	174	174	Crusader	174	174
Amico	542	542	Copperweld	244	241	Crusader	174	174	Crusader	174	174
America Hess	374	374	Corning	231	228	Crusader	174	174	Crusader	174	174
Am. Ind'l	753	753	Cronk	156	156	Crusader	174	174	Crusader	174	174
Am. Broadcasts	293	293	Cronk	394	394	Crusader	174	174	Crusader	174	174
Am. Cynamid	513	513	Crown Cork	334	332	Crusader	174	174	Crusader	174	174
Am. Elect. Pwr.	187	187	Crown Cork	507	507	Crusader	174	174	Crusader	174	174
Am. Express	401	401	Crown Cork	37	37	Crusader	174	174	Crusader	174	174
Am. Ind'l	201	201	Curtiss-Wright	35	35	Crusader	174	174	Crusader	174	174
Am. Home Prod.	312	312	Damon	101	104	Crusader	174	174	Crusader	174	174
Am. Medical Int'l	561	561	Dane	474	464	Crusader	174	174	Crusader	174	174
Am. Motors	6	6	Data Gen	481	492	Crusader	174	174	Crusader	174	174
Am. Nat'l Reserves	610	610	Dayton-Hudson	501	501	Crusader	174	174	Crusader	174	174
Am. Nat'l Reserves	610	610	Dayton-Hudson	247	247	Crusader	174	174	Crusader	174	174
Am. Quarz Pet.	261	261	Delta Air	713	71	Crusader	174	174	Crusader	174	174
Am. Quarz Pet.	261	261	Den'ya	261	264	Crusader	174	174	Crusader	174	174
Am. Standard	361	361	Den'tra	261	264	Crusader	174	174	Crusader	174	174
Am. Stores	247	247	Dentply Int'l	152	152	Crusader	174	174	Crusader	174	174
Am. Tel & Tel	522	522	Detroit Edison	114	113	Crusader	174	174	Crusader	174	174
Amfac	278	278	Diamond Sham	264	262	Crusader	174	174	Crusader	174	174
Amstar	242	242	Diamond Corp	201	201	Crusader	174	174	Crusader	174	174
Amstend Inds.	417	417	Digital Equip.	884	894	Crusader	174	174	Crusader	174	174
Amster-Hank	351	351	Dillingham	313	313	Crusader	174	174	Crusader	174	174
Amstel-Sch	304	304	Dillon	295	295	Crusader	174	174	Crusader	174	174
Archer Daniels	271	271	Dome Min's	832	82	Crusader	174	174	Crusader	174	174
Arco	401	401	Dome Min's	262	262	Crusader	174	174	Crusader	174	174
Armstrong CK	17	17	Dow Chemical	374	374	Crusader	174	174	Crusader	174	174
Asmara Oil	181	181	Dow Jones	643	643	Crusader	174	174	Crusader	174	174
Asperco	371	371	Dresser	154	154	Crusader	174	174	Crusader	174	174
Asstd Oil & Gas	283	283	Duke Power	174	18	Crusader	174	174	Crusader	174	174
Atlantic Rich	545	545	Dun & Brad	637	637	Crusader	174	174	Crusader	174	174
Atm Data Prg.	264	264	DuPont	582	582	Crusader	174	174	Crusader	174	174
Arco	264	264	DuPont	582	582	Crusader	174	174	Crusader	174	174
Avery Int'l	251	254	Eagle Int'l	192	187	Crusader	174	174	Crusader	174	174
Avnet Prods.	383	383	Enasco	192	192	Crusader	174	174	Crusader	174	174
Baker Int'l	42	42	Eastern Airlines	94	92	Crusader	174	174	Crusader	174	174
Balt. Gas & Elec	221	221	Eastern Gas & F.	214	214	Crusader	174	174	Crusader	174	174
Bankers Trust	231	231	Eastern Gas & F.	801	817	Crusader	174	174	Crusader	174	174
Bankers Trust	231	231	Eastern Gas & F.	801	817	Crusader	174	174	Crusader	174	174
Barclay's	512	512	Eastman	534	534	Crusader	174	174	Crusader	174	174
Boeing	407	407	Eastman	534	534	Crusader	174	174	Crusader	174	174
Bell Cascade	426	426	Eckerd Jack	74	74	Crusader	174	174	Crusader	174	174
Borden	276	276	Eckerd Jack	63	63	Crusader	174	174	Crusader	174	174
Borg-Warner	417	417	Federal Mogul	107	102	Crusader	174	174	Crusader	174	174
Brown-Boveri	24	24	Fed. Paper Bld.	33	34	Crusader	174	174	Crusader	174	174
Bristol-Myers	241	241	Felco	64	63	Crusader	174	174	Crusader	174	174
BP	563	563	Fed. Reserves	64	63	Crusader	174	174	Crusader	174	174
Brockway Glass	353	353	Feldbaum	261	261	Crusader	174	174	Crusader	174	174
Brown & Root	283	283	Ferguson	272	271	Crusader	174	174	Crusader	174	174
Brown & Sharp	284	284	Fiat	167	167	Crusader	174	174	Crusader	174	174
Brown-Ferris	41	41	Fiat	167	167	Crusader	174	174	Crusader	174	174
Brunswick	25	25	Fleetwood	154	154	Crusader	174	174	Crusader	174	174
Bryant	241	241	Forrest Wheeler	251	251	Crusader	174	174	Crusader	174	174
Bryant	241	241	Freightliner	251	251	Crusader	174	174	Crusader	174	174
Bryant	241	241	Freightliner	251	251	Crusader	174	174	Crusader	174	174
Bryant	241	241	Freightliner								

## SUGAR MARKET

World sugar prices rose on the London terminal market yesterday following news that the EEC Commission had only authorised exports of 500 tonnes at its weekly sugar tender. But the market lost most of the early gains in late trading to close little changed. The August position fell, rising to \$241.25 from \$236.875 a tonne. The London daily price for raw sugar was raised by 7¢ to \$243 in the morning.

For the second week running the Commission set a zero levy on exports showing continued reluctance to grant any refunds, despite of the recent fall in world sugar prices.

It was felt that the small amount of sugar authorised for export this week, following one being sold last week, could well create a temporary shortage of white sugar supplies on the world market.

However it was also noted

## COMMODITIES AND AGRICULTURE

## W. Germany to join cocoa pact

By Our Commodities Staff

WEST GERMANY has decided to sign the International Cocoa Agreement, clearing the way for the EEC to join. The news, announced yesterday in Bonn, helped to steady prices on the London futures market which had fallen a little early in the day. May cocoa ended the day flat up at \$947.50 a tonne having fallen to \$941 at one stage.

The Bonn government had been urged not to join the pact by the country's cocoa trade association because the Ivory Coast, the world's biggest producer, and the U.S., the biggest consumer, had refused to join.

The association said this meant the pact would not be capable of working.

Ecuador and Zaire this week became the fourth and fifth countries to sign the pact, joining Ghana, Norway and Papua New Guinea. The pact will replace the 1975 agreement which expired on March 31 last year. It is open for signature until the end of this month.

## Jamaican bauxite earnings up

By Canute James in Kingston

JAMAICA last year earned \$209m from its bauxite and alumina exports, an increase of \$6m in 1979 earnings. This reflects increases in the mining and refining of bauxite last year.

Bauxite mining rose 4 per cent to 12.5m tonnes, and alumina production grew 16 per cent to 2.4m tonnes.

One exports of 6.1m tonnes were all shipped to the U.S.

This represented 41.5 per cent of all U.S. bauxite imports for 1980, making Jamaica that country's largest supplier of ore.

The UK, other West European countries and the USSR bought 31.2 per cent of the alumina produced in the island last year. Canada purchased 16.3 per cent, and the US 11 per cent.

Commenting on suggestions that the recent firmness in the platinum market partly reflected U.S. plans to increase strategic stockpile holdings, Administration officials in Washington pointed out that no decisions had yet been made of any stockpile purchases with the exception of cobalt, Reuter reports.

Silver was boosted by gold. The London bullion spot quotation was lifted by 15.15p to \$63.85 an ounce at the morning fixing, and Metal Exchange cash price closed the afternoon session 23.75p up at \$66.75p.

Free market platinums moved

higher in line with the cash price fell by 23.75 to \$2,767.5 a tonne.

The stronger pound subdued price gains in other base metals, and indeed brought losses in nickel futures, where the cash price fell by 23.75 to \$2,767.5 a tonne.

Silver was boosted by gold. The London bullion spot quotation was lifted by 15.15p to \$63.85 an ounce at the morning fixing, and Metal Exchange cash price closed the afternoon session 23.75p up at \$66.75p.

Free market platinums moved

higher in line with the cash price fell by 23.75 to \$2,767.5 a tonne.

The officials said the purchase programme for cobalt, and possible acquisitions of other metals, would not be contingent on Congress approving the Administration's proposal to sell the 130m troy ounces of silver now in the stockpile.

Reuter

## EEC FISHING DISPUTE

## Little room for compromise

By RICHARD MOONEY

ONE QUESTION which seems certain to be the subject of heated debate at next week's EEC summit meeting in Maastricht, Holland, is fish. It was at a similar meeting 10 months ago that Common Market heads of government entered into a political "commitment" to agree a common fisheries policy (CFP) by the end of 1980 as part of the deal to reduce Britain's budget contribution.

Agreement has still not been reached, however, and the six-year-old European fisheries dispute now threatens to scupper the budget deal itself.

At a Brussels meeting this week Herr Klaus von Dohnanyi, the West German deputy Foreign Minister, hinted darkly that this might be the price Britain would have to pay for continued refusal to climb down on the fisheries question. A threat such as this is bound to play on Mrs. Thatcher's mind at next week's talks but the Ministry of Agriculture remains adamant that there is no question of fishing rights being traded off.

"I feel sure the Prime Minister will be more interested in getting a fair deal for British fishermen than going for a quiet life in Maastricht next week," a senior official said yesterday.

Germany is itself on the sidelines of the fisheries dispute.

Most of its fishing effort is conducted in third country waters of Norway, Greenland, Canada and even further afield. But Britain's refusal to allow the signing of reciprocal deals with

such countries until the whole EEC fisheries question is settled is threatening the survival of the West German distant water fleet.

In particular, the Germans have become increasingly angry about the blocking of a valuable swap deal with Canada under which German vessels would get fishing rights in Canadian waters in return for preferential access to the EEC market for Canadian-caught cod.

The British vetoing of this

deal is seen as a pure negotiating ploy to put extra pressure on Community partners to offer further concessions to Britain on the CFP itself.

The interpretation is not

demanded by the British

but the Ministry of Agriculture

points out that the deal would

be actual dangers for Britain

because most of the cod would

end up on the British market

which is already depressed as a

result of cheap continental imports.

A compromise deal has been

offered under which Mr. Peter

Walker, the UK Agriculture

and Fisheries Minister, would lift

his veto provided adequate market protection could be offered to Britain.

But Britain's "shopping list"

of 20 per cent rise in support

prices, subsidised sales of

white fish to Poland, suspension

of certain low-grade third

country import arrangements

and a limit on the amount of

Canadian cod entering Britain

it seems to regard its com-

promises as temporary.

If Britain settled on currently

offered terms it is more likely

that France would return to its original position when

new negotiations began.

Mr. Walker is well aware of

this, hence his insistence on

"staying power," and does not

seem ready to make further

concessions. But neither do

the French, so eventually it may

come down to two contestants, Britain and France, heads together. It remains to be seen whether next week's summit will be the occasion for this.

Of course everything may

change after the French election, whichever candidate wins.

The tough French stance has

been seen by some observers as a vote-catching exercise, either directly or by way of establishing a trade off for

British agreement on higher

EEC farm prices.

Greater political will for

agreement from the French

would undoubtedly smooth the

way for agreement but the risk of

the unavoidable complications

becoming once more bogged down in detail

would remain. As one EEC

official put it recently: "The

fisheries dispute has become too

technical for the politicians to

solve and too political for the

experts."

## EEC farm package welcomed

THE Food Manufacturers' Federation yesterday broadly welcomed the European Commission's farm price package for the 1981/82 season.

It said that, though regrettable, it found the increase in institutional prices for products in surplus was acceptable since it is largely offset by a proposed Green Pound revaluation. It hopes that in this review steps will be taken to remove import levies on maize, hard wheat and durum wheat.

The Federation also said it was unhappy about the co-responsibility proposals. It prefers price cuts as the main weapon for eliminating surpluses.

came under renewed attack.

Grain traders in London said there was talk of the U.S. having an exportable barley surplus available from the lakes which will also compete with Canadian grain.

Mr. William Lesher, assistant secretary of agriculture, said that from an economist's point of view, he didn't think the real disaster of the embargo had been felt yet.

He said the USSR already has made grain deals with other main exporters and in the long-run, "We could lose that market totally."

## AMERICAN MARKETS

NEW YORK March 18. **BASE METALS** Buying moved higher, prices higher. Copper prices were highly erratic with profit taking on both sides of the market. The inventories complex sold off sharply on profit-taking. Copper prices were lower on increased imports and lack of demand.

Sugar lost all early gains on trade selling and closed moderately lower. Soybeans rallied for minor gains on the close, while maize and wheat were lower. Wheat prices were limit up on trade buying. Cereals advanced on commission house short covering and arbitrage buying. Heating oil advanced moderately on technical buying, reported Hargrave.

**COFFEE** Contract May 25.55 (83.60), April 25.35 (83.45), March 25.25 (83.35). May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25). September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.25), September 25.25 (83.25), October 25.25 (83.25), November 25.25 (83.25), December 25.25 (83.25), January 25.25 (83.25), February 25.25 (83.25), March 25.25 (83.25), April 25.25 (83.25), May 25.25 (83.25), June 25.25 (83.25), July 25.25 (83.25), August 25.25 (83.

## LONDON STOCK EXCHANGE

## GKN's surprise dividend payment boosts equities but leaders close below best—Long Gilts improve

## Account Dealing Dates

Option  
First Declara. Last Account Dealings Times Dealings Date Mar. 2 Mar. 12 Mar. 13 Mar. 23 Mar. 16 Mar. 26 Mar. 27 Apr. 6 Mar. 30 Apr. 8 Apr. 9 Apr. 21

"Now time" dealings may take place from 9 am to two business days earlier.

London equity markets were given fresh impetus yesterday by first thoughts on GKN's surprise decision to pay a final dividend. Many analysts had expected the dividend to be passed and the fact that the group had seen fit to declare a payment seemed to arouse hope that the worst of GKN's troubles could be over.

Leading shares had shown apprehension ahead of GKN's figures, and sentiment overall was also unsettled by bearish reports emanating from a broker's seminar with ICL Publicity given to recent surveys of the opinion that the Budget proposals may delay the expected recovery from recession were another adverse influence along with the overnight reaction on Wall Street.

Although business was at a low ebb, selective quality buying produced a turnaround which was well illustrated by the FT 30-share index. Down 2.2 at 10.00 am, the index rallied to stand net 5.9 up at 2.00 pm.

## NEW HIGHS AND LOWS FOR 1980/81

The following shares reached the Share Information Service yesterday, attained new Highs and Lows for 1980/81.

	Engineering (1)	Ind. Wire	Camford Eng.	Industrials (2)	Leisure (1)	Westward TV	Motors (1)	Newspapers (2)	Textiles (1)	Textiles (2)	Trade Carpets
BRITISH FUNDS (4)											
INTERNATIONAL BANK (1)											
COMMUNITIES (1)											
AMERICANS (4)											
BEERS (1)											
DRAPEY & STORES (2)											
DRAPERY & STORES (3)											
ENGINEERING (5)											
FOODS (5)											
INDUSTRIALS (13)											
LEISURE (3)											
MOTORS (1)											
NEWSPAPERS (1)											
PAPER (1)											
PERSONAL CARE (1)											
SHIPPING (1)											
TEXTILES (2)											
TRADING (1)											
Oil & Gas (2)											
OVERSEAS TRADERS (1)											
NEW LOWS (11)											
STORES (1)											
TIME PRODUCTS											

before settling with a rise of 3.5 on the day at 491.

Among the index constituents, GKN rebounded sharply following the preliminary statement and touched 150 before closing only 5 higher on the day at 138p. Tubes moved up in sympathy.

Elsewhere, bid speculation was again a feature in many sectors, further interest being enlivened by Grand Metropolitan's agreed offer for Water Holidays. Of the sectors, Properties came to life with a flourish on interest rate optimism, while Oils encountered institutional demand for selected shares.

Gilt-edged securities resumed their advance after Tuesday's lull. Encouraged by the mounting signs of sterling's strength against the dollar, a small demand in this trading brought gains ranging to + in longer maturities, while medium-dated stocks moved up about +. A view that further Government funding by way of a conventional tap issue may be delayed until the debut of the new index-linked issue was helpful to the longer end of the market.

Southern Rhodesian bonds attracted fresh investment support and the 24 per cent 1985-70 non-assented gained 3 points more to £135, while Zimbabwe Settlement Annuities rose 6 points to £366.

An exceptionally active Traded Options business in Grand Metropolitan boosted total contracts completed to 1,456—more than double Tuesday's 613. Grand Met attracted 671 trades, with particular attention being paid to the April and July 1980's which recorded 248 and 344 deals respectively.

## Banks quieter

Conditions in the banking sector were much calmer after the previous day's bid-inspired activity. Royal Bank of Scotland lost 8 to 130p on a combination of profit-taking and selling induced by fears that the agreed merger with Standard Chartered will be referred to the Monopolies Commission; the latter at 648p, only 3 of Tuesdays fall of 52. Lloyds and Scottish moved up 2 more for a two-day jump of 13 to 183p on further consideration of the 200p per share cash offer from Lloyds.

Speculative buying motivated by bid hopes left Provident Financial in further 2 up at 148p, after 150p on Life issues made the running in the insurance sector.

Prudential rose 13 on investment buying to 428p, while Prudential added 9 at 256p, the latter's annual results are due next Wednesday. Legal and General advanced 8 to 236p as did London and Manchester, to 242p. Britannia put on 6 to 278p with sentiment still influenced by last week's good results.

Breweries attracted a reasonable trade and closed with useful gains. Whitbread added 6 at 145p, while Whitbread Investment buying to 428p, the latter's annual results are due next Wednesday. Legal and General advanced 2, while Waring and Gainsborough rose 3 to 128p on further consideration of the interim statement. The interim results from James Walker proved to be in line with expectations and the "A" eased a penny to 75p.

With the exception of Plessey, which cheapened 4 to 326p, the Electrical leaders maintained a firm trend. Phillips' Lamps featured with a rise of 10 to 387p, while Thorn EMI added 5 more at 320p. GEC moved between 637p and 650p before closing unaltered at 655p. Elsewhere, Standard Telephones and Cables put on 7 to 525p ahead of tomorrow's annual results. BSR dropped to 30p on news of the dividend omission and substantial loss but rallied sharply to close a net 2 better at 36p. Rediffusion rose 6 to 151p and Louis Newmark jumped 25 to 370p in a thin market.

GKN's decision to pay a final dividend of 4 prompted a sharp rally in the share price from a 1980-81 low of 126p to 150p before a close of 136p, up 5 on balance. Other Engineering leaders moved higher in sympathy. Tubes closing 6 better at 188p, after 190p, and Hawker a couple of pence dearer at 280p. Elsewhere, stimulated by news of a £10m National Coal Board

recommendation. Bid hopes lifted Smurfit Industries 8 more to 328p. Granada A were a similar amount harder at 224p. Speculative support was forthcoming for Davies and Newman, a net 10 up at 172p. Amalgamated put on 11 to 240p and ETR, after 160p, on the results and Lawley dipped 3 to 52p in reaction to the interim dividend cut and half-year loss. Hawker

closed 10 better at 255 to 265p.

Bulldog issues were well supported with demand stimulated by the recent batch of encouraging trading statements and bid activity. Cement Roadstone rose 4 to 80p in response to good preliminary results, while Barratt Developments, up 24 on Tuesday following better-than-

expected interim results, gained 4 more to 230p. Several other issues attracted considerable speculative interest. Travis and Arnold touched 178p and closed 16 higher on balance at 170p, despite the company's denial of a bid approach, while MDW, recently involved in aborted bid discussions, revived with a gain of 11 to 95p. Derek Crouch, still responding to the chairman's annual statement, advanced 18 to 203p in a thin market and Marchwiel firmed 8 to 104p following the proposed offer for sale of shares in its South African subsidiary. Investment buying lifted HAT to 56p and Sharp and Fisher to 47p, the latter's annual results are due today. Interest was also shown in John Mowlem, 7 up at 145p, and John Finlan, 6 dearer at 124p. Among the leaders, Taylor Woodrow firmed 13 to 516p and BTP to 54p.

Easier at first after a gloomy seminar about trading prospects, ICI rallied from 230p to the overnight level of 234p. Fisons attracted further support on recovery hopes and rose 10 to 152p.

## Stores subdued

Trading in leading Stores remained thin, but the trend was a shade firmer. British Home, 147p, W. H. Smith, 147p, and Marks and Spencer, 120p, all added 2, while Waring and Gainsborough rose 3 to 128p on further consideration of the interim statement.

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Contract, Simon added 7 to 327p. Improvements of around 4 were seen in Baker Perkins, 71p, Midland, 45p, and Mining Supplies, 140p. Howard Machinery lost the turn at 30p following the dividend omission and near £3m loss and Jones and Shipman cheapened 2 to 60p on consideration of the chairman's bearish statement which accompanied the results. ML Holdings ran back to 33p.

Morris were suspended at 65p pending an announcement.

Oils picked up on an easier opening to close with modest gains in places. Shell closed 4 dearer at 400p, but British Petroleum reverted from 366p to the overnight level of 322p. Tricel held at 228p awaiting today's preliminary results. Elsewhere, Global Natural Resources came in for support and gained 40 to 540p, while NCC Energy put on a late spurt and firmed 8 to 138p, the latter awaiting bid developments.

S. Pearson reacted afresh to 195p, down 11, on worries about a possible loss at its Fairley subsidiary. Elsewhere in Financials, money brokers R. P. Martin attracted renewed speculative support and rose 17 at 165p.

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AUTHORISED  
UNIT  
TRUSTS

Abbey Unit Tr. Mgrs. (a)  
22-26, Gloucester Rd, Aldwych, WC2H 5RA  
Crest. Ind. Pl. 1000  
Crest. High. Ind. 473  
Crest. Tech. 320

Crescent Unit Tr. Mgrs. Ltd. (a)  
4 Marlfiled Close, Edgware Rd, W2 2PL  
Crest. Ind. Pl. 1000  
Crest. High. Ind. 473  
Crest. Tech. 320

Bartingtons Unit Trust Mgrs. Ltd.  
25, St. Mary Axe, EC3A 8BP, 01-423 2733  
Total Perf. Unit Tr. 24.2 32.7

Discretionary Unit Fund Managers  
10, Chancery Lane, EC2A 2HL, 01-628 4469  
Disc. Ind. Mar. 13 23.7 22.4

E. F. Winchester Fund Mgrs. Ltd. (a)  
10, Chancery Lane, EC2A 2HL, 01-423 0093  
G. Winchester (Treas.) Ltd. 27.5 24.7

Albany Marquees & States Unit Tr. Mgrs.  
10, Chancery Lane, EC2A 2HL, 01-628 4314  
A.M.R. Tr. Fund 10.4 12.5

Alfred Henshaw Ltd. (a) 47.3 48.8

Equity & Law Unit Tr. Mgr. (a) 9.6 10.1

Amherst Ind. High. Wycombe 9.5 10.4

Amherst Fund 9.5 10.4

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## Shell UK jobs go to offset big losses

By Ray Dafter, Energy Editor

SHELL UK is shedding 1,000 of its chemical staff—almost a quarter of the workforce—and over 300 employees in its oil products business to stem losses in its manufacturing and marketing operations.

Mr. John Ralsman, Shell's chairman, said yesterday that the chemicals and downstream oil operations were now making "substantial losses". The group as a whole, including onshore oil and gas interests, was this year expected to produce notably lower profit compared with 1980.

Shell UK returned a net income of £323m on sales revenue of £3.26bn against a profit of £476m in 1979.

Profits were depressed by the results of Shell Chemicals, which is understood to have made a loss of around £65m after setting aside about £18m for redundancies and rationalisation plans.

Shell executives said that the trading recession and Budget increases in North Sea taxation had caused fresh cash-flow problems which were likely to lead to the company borrowing again from its parent—the Royal Dutch/Shell Group. Shell UK could have a cash deficit of about £200m this year against £22m in 1980.

Mr. Ralsman criticised the tax changes which would increase Shell's North Sea payments by about £125m this year. The company would press for a unified tax structure which would not have to be changed with price movements. Stressing that oil companies were not immune from the effects of recession, he said: "The immediate situation is extremely unsatisfactory."

## Natural wastage

Shell Chemicals, which saw a 19 per cent drop in sales volume last year, has now closed about a fifth of its manufacturing capacity, including units for making chemical products, ethylene, ethylene oxide, ethylene glycol, polystyrene, polypropylene, solvents and resins. Many of these plants will remain permanently closed.

Most of the 1,000 staff cuts are being achieved through voluntary redundancies, although some employees are being transferred to Shell's oil exploration and production arm which is growing at the rate of about 600 staff a year.

The cut of 300 to 400 staff in refining and marketing, most of them through natural wastage, is part of a long-term rationalisation programme.

Mr. Desmond Watkins, managing director of Shell UK Oil, said that the market for oil products was this year expected to fall 4 per cent below even last year's depressed level. The market, now at around 70m tonnes annually, was just half the size it was expected to be a decade ago.

Pointing out that the group was losing money on every gallon of product sold, Mr. Watkins said that Shell wanted to see an increase of 4p to 5p a gallon on the price of petrol and other fuels. Shell's refinery costs were high partly because the company was using a large proportion of expensive North Sea oil—around 70 per cent of its refinery throughput this year.

Shell is still pressing ahead with an annual investment of around £600m over the next few years, although, Mr. Ralsman warned, the company was being forced to reassess some of its plans. Shell income declines, Page 26

## Japanese car import curbs 'could start trade war'

By DAVID BUCHAN IN WASHINGTON

OFFICIAL U.S. curbs on Japanese car imports could "open up a trade war" and lead the European Community to take similar protectionist action against Japan and possibly against U.S. exports to Europe, the West German Economics Minister warned the Reagan administration yesterday.

Count Otto Lomendorff made it clear that his visit to Washington was aimed to influence the decision of the Reagan administration which is divided over future policy on Japanese car imports.

His warning that the Bonn Government may not longer be able to restrain more protectionist EEC partners came the day before the President is due to be briefed on the cars issue.

Count Lomendorff's remarks also coincided with a statement in Tokyo by Mr. Robert Tanaka, the Trade and Industry Minister, who expressed Japan's readiness to impose restriction on car exports to the U.S. by administrative means.

He said the Government considered a voluntary curb on exports desirable.

However, the two biggest

exporters, Toyota and Nissan (maker of Datsun), have scoffed at this idea.

The West German Minister's aim in talks here this week has been to strengthen the hand of those in the Administration, such as Mr. Donald Regan of the Treasury, Mr. David Stockman of the Budget Office and Mr. Murray Weidenbaum of the Council of Economic Advisors, who have argued that import curbs on Japanese cars would be inflationary and would permit U.S. car prices to rise.

This camp has calculated that a 25 per cent cut in Japanese car imports would put at least half a percentage point a year on the Consumer Price Index.

Count Lomendorff wished to show that there was a foreign policy argument against the other camp, led by Mr. Drew Lewis, the Transportation Secretary. This camp has argued that, with Japanese car imports running close to their 1980 level of 1.5m, Detroit must have import relief to get back on its feet.

This poses an acute political dilemma for President Reagan, who won the election as a firm advocate of a voluntary deal.

## Saudis' \$1bn move into equities

By RICHARD JOHNS, MIDDLE EAST EDITOR

BARING BROTHERS and Robert Fleming, two British merchant banks, are to establish a portfolio of Japanese equities on behalf of the Saudi Arabian Monetary Agency.

The move will bring the ultra-secretive agency its first known equity portfolio.

The deal with the banks is understood to have been reached following several months of negotiations, according to a Tokyo financial newspaper yesterday. It will involve the investment of \$1bn in Japanese equities, with a formal contract to this effect signed soon.

Neither bank would comment on the report yesterday. In the past the Saudi agency, which acts as the Kingdom's Central

Bank, restricted investment of the Kingdom's cumulative surplus, now believed to be in the region of \$100bn, to bank deposits, government and quasi-state bonds, and private placements with blue-chip U.S. corporations.

One reason for the agency's cautious attitude to the equity market abroad has been its anxiety not to arouse sensitivity in the industrialised countries of the West. Japan, however, has positively welcomed Saudi official funds.

The agency agreed last spring to purchase Japanese state bonds at the rate of Y50bn (£107m) a month.

Mr. Abdel-Aziz Quraishi, Governor of the agency, visited

Tokyo last autumn as the guest of the Bank of Japan.

Barings has advised the agency on the investment of the country's surplus since 1974.

Like Robert Fleming, which has handled a yen portfolio for Abu Dhabi for over a decade, Baring is a specialist in the markets.

A move into Japanese equities would be in line with Saudi Arabia's policy of diversifying its investment as much as possible, while not weakening the dollar.

The agency placed \$2.75bn as a direct loan with the West German Finance Ministry last year and is expected to channel a similar amount to it in the course of 1981.

## U.S. submarine delays attacked

By DAVID BUCHAN IN WASHINGTON

THE U.S. Trident missile-carrying submarine building programme has come under strong attack from the Reagan Administration. Mr. John Lehman, the Navy Secretary, has suggested that if problems continue at private shipyards the U.S. Government might have to enter the shipbuilding business.

Mr. Lehman also warned that alternatives to the Trident-carrying submarine might have to be examined when he announced the award of a \$1bn (£439m) contract for three smaller nuclear attack submarines, worth about \$340m each, to the Newport News

shipyard.

The award was made without competitive bidding because of "very serious problems" at the Connecticut yard of General Dynamics, where the first Trident-carrying submarine is due to be completed in December, more than two years late and some \$250m above the original planned cost.

The continuing row between the U.S. Navy and General Dynamics over the Trident-carrying submarine has wide implications for the U.S. and Britain. President Ronald Reagan has devoted the bulk of the Trident nuclear system to the latest development in the U.S. arsenal. Britain is to buy Trident missiles to equip four or five new submarines, replacing the present UK Polaris force in the next few years.

its present 456 ships to a 600-strong fleet by the end of the decade.

For this, "we are going to have to maintain a production base without ups and downs," said Mr. Lehman.

The Navy Secretary, known for his aggressive defence views, suggested that if this was not possible a Government shipyard might be opened in the coming fiscal year.

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## Bank computer operators

Continued from Page 1

advised the union's executive yesterday that this could be done.

Mr. Leif Mills, the union's general secretary, said officials were satisfied that this would have a major impact on the ability of the banks to accept these payments.

The executive of the staff association at the Bank of England is expected to advise its members on Monday not to handle any special payments made to the Bank as a result of the civil servants dispute.

Hundreds of civil servants are expected to join today what union leaders have described as a mass demonstration, rather than a mass picket, of part of the Bank in London's Strand.

Twelve senior Inland Revenue staff, including one deputy secretary, continued yesterday to bank and process cheques from large organisations—all those normally paying more than £3,500 in Pay As You Earn

computer centres and taken to Bush House. The Union of Communication Workers told civil service union leaders that Revenue officials were collecting the mail using a warrant.

Continued from Page 1

therefore helped to defuse the potential row.

Mr. Ray, who last Thursday described the Budget as a "kick in the teeth," even followed the Prime Minister's lead yesterday and listed the

gains industry has obtained from the Government—help on electricity, gas and oil conversion costs, stock relief benefits, cuts in Minimum Lending Rate and deferral of sick pay changes.

on an increase in personal consumption, plus inactivity over seas.

The officials stressed that the Government measures in the Budget were aimed at getting the level of interest rates down.

Yesterday, the company said that the expertise in synthetic rubber production that had been developed at Maydown over the last 20 years was one reason why it had decided to build the new plant at Loughborough.

Mr. John Fright, managing director of Du Pont (UK), said the decision was "clear evidence" of the company's commitment to the UK and Europe as a marketing and manufacturing base. The new investment would maintain continuity of employment at Loughborough.

Six months ago, Du Pont closed its "Orion" acrylic fibre plant at Maydown with the loss of 420 jobs. Doubts have been expressed about the future of another unit on the site, but it is understood that the company is considering further investment at Maydown in about two years.

Du Pont already produces neoprene, another specialised synthetic rubber, at Maydown.

Paisley wants U-turn, Page 10

## Losses at BSC may hit £660m

By ALAN PIKE

THE British Steel Corporation's losses for the financial year, ending this month, are expected to reach a record £660m.

Under the Corporation's December 1979 business plan—since replaced by the chairman's corporate plan—BSC should have made a profit of £45m in the 1980-81 financial year. The expected record loss compares with a previous peak loss of £554m in 1979-80.

The real test for any U.S.-Japan agreement is whether it would be accepted by the U.S. Congress or the European Community. Representatives of car producing States have introduced legislation for compulsory annual quotas of 1.6m units on Japan over three years. The Administration is trying to head this off, arguing its hands should be left free to negotiate a voluntary deal.

Despite these dreadful figures, the group has paid a final dividend at a cost of £5m including advance corporation tax. The annual payment has been cut by nearly three-fifths, but it could—and perhaps should—have been worse. So the shares

rose 5p to 136p yesterday. But there are no guarantees that this payment will be repeated in 1981. The group says this all depends on whether it can see some kind of upturn on the horizon when it comes to declaring the interim next September.

Although the steep decline in UK activities now seems to be over, the first half of this year is unlikely to show much improvement on the closing months of 1980. The pre-tax figures will be bearable.

Mr. MacGregor gave little ground when questioned about complaints that competitive BSC marketing activities are creating difficulties for private steel stockholding companies.

A substantial stockholding business had built up in Britain, he said, partly because of past inefficiency by BSC and its inability to serve smaller customers. He hoped that as BSC's activities improved the Corporation would be able to take care of customers who would otherwise look to stockholders.

"There is a change going on in the stockholding business, and it is bound to cause some distress," he said. But he denied that British Steel Service Centres, the Corporation's own stockholding arm, enjoyed preferential pricing.

Mr. MacGregor told the committee that the closure of Talbot's Linwood, Scotland, car plant would necessitate a cut in production of 15,000 tonnes of steel a year for the Corporation's Gartosh works. Men and Matters, Page 20

Meanwhile a gaping hole has been torn in the balance sheet by the trading losses and an extraordinary charge of nearly £50m against discontinued activities. As a result, shareholders' funds are down from £778m to £653m. The cash draw has been limited by massive destocking, which has knocked £121m out of stocks and debtors, yet borrowings net of liquid resources have still risen by £67m to £323m.

Income gearing is quite high—debt service absorbed nearly 30 per cent of trading profit last year—and on past form Tilling will be issuing its shares again before too long, perhaps against the acquisition of some UK quoted company.

The group's rights issues may no longer be quite so welcome, now that even the sleepier investing institutions do not need to cover a maintained dividend along with its overseas and minorities charges.

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